



Meeting of the Board of Trustees, Thursday, October 1, 2026, 2:30 p.m., Career and Advanced Technology Center, Room 341/In-Person Only

(1) Executive Session I	
(2) Meeting Called to Order	
The Goals for the October meeting in addition to routine matters are:	
• Programmatic Updates	
• Enrollment Update	
(3) Public Comment	
(4) Report of the President	
(a) Data Presentation	
(b) Update on Enrollment	
(c) Programmatic Updates	
(d) Advancing Our Mission: Success Highlights	
(e) 60th Anniversary Update and Foundation Report (Dr. Mellissia Zanjani and Mr. Tim Spreitzer)	
(5) Policy Working Group	
(6) Student Outcomes Committee, September 3, 2026	
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(7) Combined Meeting of the Business Affairs and Executive Committees, September 16, 2026	
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(a) Contract Award to BlackBaud, Inc. for the Raiser's Edge NXT Advancement Platform (Ratify)	
(b) Contract to Voyatek for Fraud Mitigation and Identity Verification Software (Ratify)	
(c) Contract Award to OneDigital for Employee Benefits Brokerage and Consulting Services (Ratify)	
(d) Policy Review Update (Action)	
(e) Discontinuance of the following Policies (Action):	
i. Memorandum #154, Food or Drink in Classrooms, Laboratories, or Other Designated Areas	
ii. Memorandum #155, Sign-out Procedure for Long-term Audiovisual Equipments	
iii. Memorandum #254, Accidents At Work	
iv. Memorandum #264, COVID Leave Policy	
(f) Resolution to Authorize the Administration to Update Position Titles in Policies (Action)	
(8) Report of the Student Representative	
(9) Consent Agenda	
a) Proceedings and Minutes of Decisions and Resolutions of the Board of Trustees, Meeting of September 3, 2026	
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b) Grants and Gifts	
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(10) Report of the Chair	
(a) ACCT Leadership Congress, October 21-24, 2026, Chicago, IL	
(b) Foundation/BOT Meeting Discussion	
(c) Events	
i. President's Breakfast, October 1, 8:00 a.m./Investiture, October 9, 2026, 10:00 a.m., The Highmark Mann Center for the Performing Arts	
ii. Octavius Catto Legacy Conference, October 10, 2026, Main Campus, Bonnell Building, BG-20	
iii. Other	
• Latine Heritage Month Luncheon, October 20, 2026, 11:00 a.m. Winnet Building, Great Hall, S2-19	
• Veterans Day Celebration, November 11, 2026, 11:00 a.m., Bonnell Lobby	
• PA Commission for Community Colleges Virtual Statewide Trustee/Board Meeting, November 11, 2026, 6:00 p.m. – 7:30 p.m., via Zoom	
• 2027 Board of Trustees Meeting Dates	
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(11) Old Business	
(12) New Business	
(13) Next Meeting	
The next regular meeting of the Board of Trustees is scheduled for Thursday, November 5, 2026, 2:30 p.m. in the Isadore A. Shrager Boardroom, M2-1. The meeting will be held in hybrid format.	
Committee Meetings	
• Student Outcomes Committee	
Thursday, October 1, 2026, 12:30 p.m., Career and Advanced Technology Center, Room 241/In-Person Only	
Thursday, November 5, 2026, 12:30 p.m. – Main Campus, Library & Learning Commons, L1-13/Hybrid	
• Government Relations Working Group, Tuesday, October 13, 2026, 3:30 p.m. – Isadore A. Shrager Boardroom, M2-1/Hybrid	
• Combined Meeting of the Business Affairs and Executive Committees, Wednesday, October 21, 2026, 9:00 a.m. – Isadore A. Shrager Boardroom, M2-1/Hybrid	
• Audit Committee, Monday, October 26, 2026, 11:00 a.m. – Isadore A. Shrager Boardroom, M2-1/Hybrid	
• Workforce Subcommittee Meeting, Thursday, October 29, 2026, 3:00 p.m. - Virtual	
Upcoming Events	
• Joint Board of Trustees and Foundation Board of Directors Meeting & Dinner, Wednesday, September 30, 2026, 5:00 p.m. – 7:30 p.m., Pavilion, Klein Cube, P2-3	
• President's Breakfast, Thursday, October 1, 2026, 8:00 a.m. – 10:00 a.m., Pavilion, Klein Cube, P2-3	
• Investiture of Dr. Alycia Marshall & Reception, Friday, October	

9, 2026, 10:00 a.m. – 1:00 p.m., Highmark Mann Center for the Performing Arts

- Octavius Catto Legacy Conference, Saturday, October 10, 2026, 9:00 a.m. – 2:00 p.m., Bonnell Building, Large Auditorium, BG-20

- Latine Heritage Month Luncheon, Tuesday, October 20, 2026, 11:30 a.m. – 1:30 p.m., Winnet Student Life Building, Great Hall, S2-19

- Association of Community College Trustees Leadership Congress, October 21-24, 2026, Hyatt Regency Chicago, 151 East Wacker Drive

- Veterans Day Ceremony, Wednesday, November 11, 2026, 11:00 a.m., Bonnell Lobby

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- PA Commission for Community Colleges, Wednesday, November 11, 2026, Virtual Statewide Trustee/Board Meeting, 6:00 p.m. – 7:30 p.m. via Zoom

(14) Adjourn

Executive Session II

The Board will reconvene in Executive Session to discuss personnel matters. The Board will not return.

**STUDENT OUTCOMES COMMITTEE OF THE
BOARD OF TRUSTEES**

MEETING MINUTES

**Thursday, September 3, 2026
12:30 p.m.
Hybrid**

**Zoom
&
Library Learning Commons, L1-13
1700 Spring Garden Street
Philadelphia, PA 19130**

Presiding: Ms. Chekemma Fulmore-Townsend

Committee Members: Roz McPherson, Pastor Mason, Carol Jenkins

Board Participants: Mr. Harold Epps

College Members: Dr. Alycia Marshall, Dr. Lisa Sanders, Dr. Danielle Liautaud-Watkins,
Dr. Shannon Rooney, Seth Jacobson, Dr. Mellissia Zanjani,

Guests: Dr. Judith Gay, Consultant to the Board of Trustees
Ms. Mindy Posoff, Vice Chair, Board of Trustees
Dr. Karen Rege, Dean of Online Learning and Media Services
Moe Rahman, Associate Vice President, CIO

I. Public Session

(a) Approval of the Minutes June 4, 2026 (A)

Trustee Fulmore-Townsend confirmed a quorum and moved to approve the minutes of the June 4th meeting. Trustee Jenkins made the first motion, and Trustee McPherson seconded it. All members unanimously approved.

(b) AI (I)

Mr. Moe Rahman began the presentation by outlining the College's strategy and readiness framework for both academic and administrative sectors. He provided a high-level overview to align terminology: Predictive AI, the earliest form, includes machine learning and data tagging, exemplified by spam detection; Generative AI, large language models with which most individuals now interact, such as ChatGPT, Copilot, Claude, and Perplexity, used for drafting and brainstorming; Agentic AI, systems that perform tasks on behalf of users, such as self-driving cars or voice assistants that execute orders based on purchase history. He also

distinguished standalone platform tools, typically not connected to the College's systems aside from Copilot, from AI-infused solutions, in which AI is embedded directly into vendor software the College already uses.

Mr. Rahman elaborated on AI readiness and governance, emphasizing that AI requires intentional preparation rather than spontaneous implementation. He further stated that the College structured its strategy around three interconnected pillars: operations and business intelligence; policy, governance, and guidance; and curriculum and pedagogy, all underpinned by a commitment to secure adoption. During the summer, an AI committee was convened to conduct a gap analysis of existing policies, propose modifications, and finalize a guardrail document based on the Middle States Commission for Higher Education's Version 15 standards (published March 2026).

- Trustee Epps inquired whether artificial intelligence elevates cybersecurity demands and vulnerabilities. Mr. Raman affirmed this, highlighting both considerable opportunities and substantial risks.
- Trustee Epps asked when the standards would be in place. Mr. Rahman informed the Board that the guardrail document is under approval through the Technology Coordinating Committee (TCC) and Institution-Wide Committee (IWC) before college-wide implementation.
- Trustee Epps asked whether colleges have input on Middle States standards. Dr. Sanders explained that the College monitors changes and adapts policies, confirming that colleges do have input.

Mr. Rahman shared details of administrative initiatives in Operations and Business Intelligence. These included designating Copilot as the authorized artificial intelligence platform, with accompanying training; expanding a limited-use chatbot to additional office locations for the College; streamlining HR non-ERP processes; implementing the Ellucian Experience stack; developing an internally designed, cost-effective freshman student chatbot; planning an AI module for ESM requisitions and purchase orders; and adopting EAB Navigate (as a replacement for Starfish), featuring agentic-AI process automation.

Before assuming responsibility for the academic segment, Dr. Rege highlighted FAFSA fraud protection as another example of AI use. She outlined academic opportunities and associated risks in the educational domain. Artificial Intelligence (AI) can personalize learning experiences through intelligent tutoring systems and adaptive platforms. Faculty pilot initiatives include deploying custom bots to provide on-demand help with syllabus questions, mathematical explanations, or certification preparation, such as for respiratory therapy. The College intends to establish AI-free zones to preserve the integrity of productive struggle and foster resilience skills, including critical thinking, communication, and teamwork. The institution also acknowledges AI's disruptive potential for assessment methodologies. Dr. David Rettinger, a guest speaker from the University of Tulsa, shared this perspective and offered insights and expertise with faculty members during the Academic & Student Success Division meeting.

Dr. Rege pointed out that the issue isn't AI's fault but the need to modernize assessment practices by shifting focus from product evaluation to the learning process. This requires new frameworks. She highlighted faculty development efforts over three years, including a survey on faculty needs, innovations, FCTL fellows, book groups, "AI playgrounds," webinars on bias and ethics, and guest speakers like C. Edward Watson and Dr. Ruha Benjamin. She mentioned the College's successful summer institute for nine Pennsylvania community colleges, which will continue, and a college planning a free AI day in November.

- Trustee Posoff inquired about the objectives of faculty development, the organizational structure, such as whether it is conducted on a rolling basis or through modules, the availability of guided sessions, and the guidance provided by Middle States concerning teaching and artificial intelligence. Dr. Rege noted that Middle States has no specific teaching and learning requirements and anticipates this will change soon. Dr. Sanders reported that approximately \$900,000 in Perkins funding has been allocated for consultants assisting Career and Technical Education (CTE) programs in integrating AI into curricula. Participation is voluntary for faculty, department heads, and curriculum coordinators.
- Trustee Posoff cautioned that AI consulting is a new industry and urged vetting and credential checks. Dr. Rege agreed, noting that it is genuinely difficult to find a consultancy skilled in AI, curriculum, and workforce that can collaborate with advisory committees and faculty. She has a short list of three consultants and is in discussions.
- Trustee McPherson questioned whether textbook publishers, key to curriculum development, still offer value and partnership. Dr. Rege responded that publishers are slower to develop AI skills for students; other institutions are creating their own solutions. Nevertheless, publishers are incorporating AI into their platforms, which the College needs to consider.
- Trustee McPherson asked which universities lead in best practices. Dr. Sanders mentioned Dr. David Rettinger (University of Tulsa; AI ethics and integrity) and Dr. Ethan Mollick, who said schools must adapt; the only question is how fast. Mr. Rahman added that the College joined the National Applied AI Consortium (NAAIC), based at the University of Florida and Miami-Dade, which shares course materials, and has also engaged EDUCAUSE. Trustee McPherson welcomed the attention to diverse students, recalling the "digital divide" concern from 20 years ago, and noted that reading Dr. Ruha Benjamin's work presented an opportunity for community colleges to lead on inclusiveness.
- Trustee Fulmore-Townsend asked Dr. Rege about AI-free zones. She said the effort is developing and gradually expanding across classrooms. She mentioned a summit last fall with 40 faculty from assessment, general education, online learning, and AI groups that discussed strategies for student preparation and assessment adaptation and introduced the AI-free-zone idea. Final decisions on academic standards, such as English 101, depend

on broader discussions. She also noted a contractual restriction preventing public sharing of Dr. Rettinger's recording but offered to share it privately with trustees. Dr. Sanders summarized Dr. Rettinger's discussion with faculty: as AI evolves, education will rely more on in-person testing, using a "learn with AI, demonstrate without" model, with final assessments conducted in "secure zones." He considers community colleges ideal for this purpose. Dr. Rege and Dr. Sanders also noted that it could serve as a testing center for online students from other locations. The Trustees expressed interest in learning more about AI.

- Trustee Posoff asked if unapproved tools like Claude or ChatGPT are accessible, noting workplace restrictions. Mr. Rahman said faculty shouldn't use non-sanctioned AI for data-heavy administrative tasks, but faculty creating course content may use preferred tools. The focus is on following guardrails, understanding consequences, classifying data, and avoiding accidental uploads to non-sanctioned systems. He explained that learning now emphasizes work over tasks, with AI accelerating knowledge and employer expectations shifting from task completion to understanding how tasks connect to goals. The most effective employees use AI to improve their work and strengthen critical thinking. Students should experiment with various AI tools in controlled settings, not rely on a single one.
- Trustee McPherson questioned whether AI depends on input data, comparing bias to that in the Encyclopedia Britannica, and asked how the College will prevent bias against students of color. She inquired how AI will teach students to critically evaluate information, a vital skill. Mr. Rahman said AI integration needs preparation. Data must be collected, defined, and structured via a data dictionary because AI interprets context, not strict rules; without this, implementations often fail. Dr. Rege emphasized that faculty are key to academic success, justifying investment in professional development. She asked to continue her slides to address her question.

Dr. Rege informed the Board that her office created a custom chatbot integrated into Canvas, providing 24/7 support for tasks such as students submitting assignments at 3 a.m. or faculty inquiring about gradebooks. Usage data from the chatbot proved very valuable and now influences online orientation content and faculty training. She also noted that her department secured acceptance for two papers for October conferences: one with Jeremy Harvey on Quality Matters regarding the chatbot, and another with the American Association of Colleges and Universities faculty Professional Development group, scheduled in Atlanta. She replaced "competencies" with "literacies" to streamline the faculty framework, which was reduced from six to four categories. These include developing student skills and faculty literacies like understanding AI types and ethics, training, scaffolding AI literacy, recognizing bias, and environmental considerations. The framework emphasizes modeling responsible use and monitoring progress. The final category pertains to Dr. Sanders' Perkins work. She pointed out that students who leave without AI skills face a hiring disadvantage. Dr. Sanders also said the College now requires programs to have external advisory committees of professionals to identify skills and prevent curriculum silos.

Dr. Rege outlined a two-track approach for AI jobs: one for industry and one for the general workforce. The College has a non-credit course and is developing badges/certificates, with faculty exploring an AI certificate or degree. For the workforce, AI will be integrated into general education, mainly within existing requirements, with language updates in gen-ed groups. She highlighted that different fields need tailored changes at the course and program level, guided by Perkins consultants and advisory groups.

- Trustee McPherson argued all fields, including humanities, must use AI differently, noting many CEOs have humanities degrees. Dr. Sanders cited a New York Times article on increased demand for philosophy majors amid AI.
- Trustee Posoff emphasized the importance of use cases and proposed a workshop for Board members on learning, teaching, and integrating AI. Mr. Rahman agreed, mentioning ongoing ITS training, including free Microsoft Copilot sessions in fall, which are also open to Trustees. The session aims to gather use cases to inspire ideas and improve next year's investment plan. Dr. Rege noted the free AI course for community leaders helps local small businesses benefit from AI.

Mr. Rahman reviewed ongoing technology deployments and opportunities. He discussed a new AI voice agent for password resets, launched this fall, which authenticates students and allows password resets outside regular hours, addressing a prior service gap. For classroom emergencies, another voice agent monitors faculty calls, detects issues, opens support cases, and contacts support teams. Unresolved issues escalate to managers via PagerDuty, reducing support response times from 45-60 minutes. Mr. Rahman said it was tested during the summer and went live this fall, with real-world issues expected to begin the following week.

- Trustee Posoff asked if AI is always listening, like Alexa. Mr. Rahman explained that picking up the phone replaces the menu-to-help-desk flow; the agent listens and dispatches behind the scenes. This step aims to reduce misrouting and allow staff to focus on real problems by integrating multiple services later.

Mr. Rahman discussed other projects, including a new Ellucian AI tool that reviews opportunities and workforce needs. He also mentioned a Banner system that allows staff to create forms and automate tasks such as managing student holds with less IT support.

- Trustee Posoff asked whether the technology is costly. Mr. Rahman confirmed it is, if not implemented strategically, citing examples of universities and corporations that overinvested, exceeded budgets, or abandoned projects. The College is exercising extreme caution.
- Trustee Epps inquired about the significance of AI corporate partnerships and whether any are emerging with potential value for the College. Mr. Rahman responded that the partnerships to date are primarily grants, including a pending grant from the Gates Foundation that mirrors the NTIA broadband grant and focuses on research, use cases, sustainability, and scalability. He noted that this area remains in the early stages within the higher education sector. Trustee Epps, an HBCU alumnus, mentioned a \$1 million AI

research institute project his alma mater established in partnership with Google. Mr. Rahman described these arrangements as research partnerships or grants and said the College is exploring similar opportunities. He also noted that beta programs constitute a form of partnership, offered to institutions deemed well-positioned to succeed.

Mr. Rahman highlighted the MSCHE's call for an AI-focused nursing exam coach as a gap. He stressed that EAB Navigate, CourseDog, curriculum management, and Banner SaaS have significant AI features that the College must assess strategically. He observed that faculty and staff have varying AI tech proficiency. The goal is to bridge this gap through automation and agent deployment, such as voice agents at a welcome center, tailored to the institution's infrastructure.

Dr. Rege outlined next steps, including completing student competencies with faculty support; revisiting guidelines from three years ago, including grading policies; using Perkins funding to meet industry needs; and shifting from product assessment to authentic learning, as discussed in the morning session. She noted an institutional team of about 22 members with subcommittees for assessment, curriculum, and teaching from all departments at the College. This year's focus is on governance and policy, with future initiatives planned within subcommittees.

Mr. Rahman stressed that strengthening the College's cybersecurity requires adopting mature controls to prevent data exposure while maintaining guardrails for data classification, not for teaching methods. New software must be vetted, and procurement policies revised. Staff cybersecurity training begins in October, as staff increasingly act as knowledge workers. He contrasted the College with research universities, citing a reported incident in which an OpenAI agent attacked a competitor's agent. Research institutions run loose systems where agents can traverse data, creating exposure and revealing sensitive financial data, requiring human engineering to secure. The College, however, has one major system plus a few critical ones, with no AI agents touching core data. Operations are at the collaboration layer, such as Copilot on Office 365, which puts the College in a better position.

- Trustee Posoff asked whether a student or faculty member could have an agent show everything on Dr. Marshall's calendar. Mr. Rahman said no; access is permission-driven unless explicitly granted. The College chose Microsoft Copilot over a standalone chatbot to avoid building risky, costly infrastructure for email and files. He expects to develop the College's own agents for sensitive data once data definitions and guardrails mature. Trustee Posoff asked how many staff are in the technology department under his supervision. Mr. Rahman stated that there are approximately 31 personnel.
- Trustee Epps inquired about the resistance or pace of progress. Mr. Rahman remarked that the past year's experiences were mixed but predominantly positive: his department engaged with others through Teams, Office 365, automation, and Copilot, observing individuals learning, implementing, and then returning with new challenges.

The Chair concluded the open session. The board then held an executive session to discuss personnel issues.

BUSINESS AFFAIRS AND EXECUTIVE COMMITTEES OF THE BOARD OF TRUSTEES
MEETING MINUTES
Community College of Philadelphia
Wednesday, September 16, 2026 – 9:00 A.M.

Present for the Business Affairs Committee: Mr. Timothy Ford (presiding), Mr. Michael Cooper, Mr. Rob Dubow (*via Zoom*), Mr. Harold T. Epps (*via Zoom*), Ms. Keola Harrington (*via Zoom*), Pastor Jonathon Mason (*via Zoom*), and Ms. Mindy Posoff

Present for the Executive Committee: Mr. Harold T. Epps (presiding, *via Zoom*), Ms. Ajeenah Amir (*via Zoom*), Mr. Timothy Ford, Ms. Keola Harrington (*via Zoom*), Ms. Mindy Posoff

Present for the Administration: Dr. Alycia Marshall, Dr. Danielle Liautaud-Watkins (*via Zoom*), Mr. Jeff Eberly, Dr. Mellissia Zanjani, Dr. Lisa Sanders, Dr. Seth Jacobson, Ms. Carolyn Flynn, Dr. Shannon Rooney, Mr. Derrick Sawyer, Mr. Moe Rahman, Mr. John Wiggins, Ms. Marsia Henley, Mr. Gim Lim, Mr. Ronald Perri, Mr. Myles Lawhorn, Mr. Darnell Bowser, and Ms. Koi Stevens

Guest: Dr. Judith Gay, Vice President Emerita

Please note that Attachment A contains a spreadsheet that lists the vendor/consultant, the amount, and the source of funding (i.e., Capital Budget, Operating Budget, Grants, or Bond Proceeds) which College Administration is seeking approval.

Business Affairs Committee Meeting Minutes

Mr. Ford welcomed everyone to the first Business Affairs Committee meeting of the 2026–2027 academic year. He recognized immediate past Chair Mindy Posoff and thanked her for her leadership, friendship, and dedicated service to the College.

1. Contract Award to BlackBaud, Inc. for the Raiser’s Edge NXT Advancement Platform (Action Item)

Mr. Ron Perri, Director of Analysis, Research, and Processing, provided an overview of Raiser’s Edge, the College’s fundraising and constituent relationship management platform. He explained that the system has been used for approximately 30 years, contains approximately 280,000 records, and supports the management of the department’s relationships, activities, events, finances, funds, and financial reconciliation. He noted that staff evaluated alternative platforms but determined that Raiser’s Edge remains the most practical and cost-effective option, as transitioning to another platform would take approximately 18 months and cost more than the proposed three-year contract.

Mr. Cooper asked whether Raiser’s Edge adequately supports the College’s reporting needs, including reports on year-over-year contributions, funding sources, and gift types. Mr. Perri responded that the platform meets the College’s needs and provides data specific to higher education, including information on complex alumni relationships. He added that customized reports can be developed to address the Board’s needs and

emphasized that accurate reporting depends on the quality of the data entered into the system.

Mr. Ford asked whether Mattison Advisors had been consulted regarding the proposed renewal. Dr. Zanjani confirmed that she had discussed the renewal extensively with Ms. Christina Mattison and that all information requested during Phase I had been provided through Raiser's Edge. She noted that Mattison Advisors is familiar with the software, aware of the renewal, and expects to work with the platform during Phase II.

Ms. Posoff asked about user training, access, and Blackbaud's integration with the College's technology systems. Mr. Perri explained that new staff members complete Raiser's Edge certification and have access to ongoing training through Blackbaud University. He noted that access is currently limited to Institutional Advancement and Foundation staff, but users from other departments may be added but would need to be trained before having access.

Addressing the technology and security considerations, Mr. Rahman explained that all technology solutions undergo the College's required security and cloud-hosting reviews. He confirmed that Blackbaud meets these requirements and is currently integrated with Banner through data exports. Ms. Posoff emphasized the importance of ensuring that new technology aligns with the College's overall technology strategy. Mr. Rahman confirmed that this alignment and integration are evaluated as part of the review process for all technology solutions.

Mr. Ford explained that although the annual fees are less than \$100,000, the renewal requires Committee approval because the total value of the three-year contract exceeds \$100,000. He thanked staff for evaluating alternative platforms before recommending the renewal and asked whether the costs were included in the operating budget. Mr. Eberly confirmed that \$89,358 had been budgeted and that the renewal cost was lower than the amount allocated.

Pastor Mason asked whether Blackbaud had been invited to provide additional support to the College, including support for the College's 60th anniversary and athletic programs. Dr. Zanjani stated that such support had not been discussed during the renewal process, but that staff would follow up with Blackbaud. Pastor Mason emphasized the importance of establishing and consistently implementing a process for discussing institutional support with College partners.

In response, Dr. Marshall stated that the College is developing a Cabinet subcommittee to review upcoming contract renewals. Mr. Eberly will meet with the Cabinet members overseeing these contracts to identify opportunities to request additional vendor support as part of the College's new business model. She added that a list of existing contracts and their renewal timelines will be presented to the Business Affairs Committee next month, allowing the College to begin discussions with vendors earlier in the renewal process.

Action: Mr. Ford called for a motion. Ms. Posoff moved, and Mr. Cooper seconded, to recommend to the Executive Committee of the Board of Trustees to approve a three-year contract with Blackbaud, Inc. for the Raiser's Edge NXT Advancement Platform, at a total

cost of \$257,783.12, with annual fees of \$81,800.04 for Year 1, \$85,860.04 for Year 2, and \$89,523.04 for Year 3. Funding will be provided from the operating budget. The motion passed unanimously.

2. Contract Award to Voyatek for Fraud Mitigation and Identity Verification Software (Action Item):

Dr. Rooney explained that student fraud is a growing national concern, particularly among open-access community colleges. She noted that the College's current fraud mitigation process is largely manual and places demands on staff in Financial Aid, Records and Registration, Advising, and Counseling. She added that federal authorities expect institutions to take reasonable measures to mitigate fraud. At Dr. Marshall's request, Mr. Myles Lawhorn, Interim Associate Vice President for Enrollment Management and Director of Student Tuition Services, and Ms. Raye Thompson, Executive Director of Compliance, evaluated several software solutions. Dr. Rooney stated that pricing negotiations with Voyatek were being finalized but that the total cost would not exceed the amount presented in the meeting materials. She also confirmed that additional vendor support would be discussed with Voyatek.

Mr. Lawhorn explained that fraudulent or "ghost" students use fabricated or stolen information to apply for admission and financial aid, obtain student benefits, and receive financial aid refunds. He noted that this activity creates financial, compliance, enrollment reporting, and identity-related risks for the College, while increasing the administrative burden across departments and limiting services for legitimate students. During the 2024–2025 academic year, College staff manually prevented approximately \$600,000 in potentially fraudulent disbursements. Mr. Lawhorn emphasized that implementing a fraud mitigation solution is necessary to protect College resources and ensure that services and course seats remain available to legitimate students.

Dr. Rooney added that Mr. Lawhorn and Ms. Thompson had consulted extensively with colleagues throughout Pennsylvania and beyond regarding this growing issue. She explained that the recommendation to select Voyatek was based on its compatibility with the College's systems and best practices shared by peer institutions. Mr. Lawhorn added that the software would help detect and deter fraudulent applicants earlier in the admissions process, thereby reducing financial losses, compliance risks, administrative burdens, and potential harm to the College's reputation.

Mr. Ford then asked how Voyatek would fit within the College's overall security architecture. Mr. Rahman explained that the software operates during the admissions process, before an applicant becomes a student, while traditional security software generally operates after a student record has been created. He noted that few companies currently provide this specialized service for higher education and that Voyatek would supplement, rather than duplicate, the College's existing data security systems.

Turning to the cost, Mr. Ford noted that although the annual fees are less than \$100,000, the total three-year contract exceeds \$100,000 and therefore requires Committee approval. He asked whether proactively addressing fraud would reduce the staff time and resources currently required to resolve cases manually. Dr. Rooney explained that manual fraud detection diverts Financial Aid staff from assisting legitimate students and supporting

enrollment. She added that the College could be required to return federal aid disbursed to fraudulent students and emphasized the importance of maintaining compliance to avoid future scrutiny from the U.S. Department of Education.

Action: Mr. Ford called for a motion. Mr. Cooper moved, and Ms. Posoff seconded, to recommend to the Executive Committee of the Board of Trustees to approve a three-year contract with Voyatek for Fraud Mitigation and Identity Verification Software, at a cost of no more than \$230,182.00, with implementation fees of \$26,806.00 and an annual fee of \$67,792.00 for Year 1, and annual fees of \$67,792.00 for Year 2 and Year 3. Funding will be provided from the operating budget. The motion passed unanimously.

3. Contract Award to OneDigital for Employee Benefits Brokerage and Consulting Services (Action Item)

Mr. Eberly reported that the College issued a request for proposals for employee benefits brokerage and consulting services after working with the incumbent provider since 2020. Six proposals were received, two of which were eliminated due to significantly higher pricing than the other submissions. The remaining proposals were evaluated using a weighted scoring methodology, with OneDigital receiving the highest overall score of 4.4. He explained that OneDigital offered a strong combination of innovation, strategic planning, employee advocacy services, pharmacy consulting expertise, and long-term value to the College.

The committee also reviewed fixed-fee and commission-based compensation models. OneDigital proposed a commission-based arrangement capped at its fixed-fee amount, allowing the College to benefit from potentially lower costs while limiting its financial exposure. The proposed contract includes an initial three-year term with two one-year renewal options, at a total cost not to exceed \$761,000, with the first-year fee capped at \$140,000. Based on its evaluation, the committee recommended OneDigital as the College's employee benefits broker.

Mr. Eberly then invited Mr. Darnell Bowser, Director of Employee Benefits, who led the evaluation process, to provide additional information. Mr. Bowser explained that the committee focused on the level of support each firm could provide to College employees. Benefits staff receive a high volume of questions regarding medical plans and regularly work with Independence Blue Cross to resolve issues. OneDigital's employee advocacy center and demonstrated ability to assist employees with medical benefit concerns were key factors in the recommendation. This support would also allow Benefits staff to focus on other College priorities.

Mr. Ford thanked Mr. Bowser for leading the evaluation process. He noted that the anticipated contract start date is January 1, 2027, and that the timeline would allow sufficient time to evaluate benefit options before the Committee's customary review in June and meet the College's contractual obligations.

Mr. Dubow asked whether OneDigital's services could generate savings for the College despite not being the lowest-priced proposal. Mr. Bowser explained that OneDigital offers robust data analytics to track spending, claims trends, and areas of high utilization. This

information would help the College identify potential cost drivers earlier, implement targeted wellness programs, and explore lower-cost treatment options when appropriate. He acknowledged that not all high-cost claims are preventable but stated that proactive analysis could improve employee wellness and produce long-term savings.

Mr. Epps asked about the College's policy regarding full-time employees who become eligible for Medicare and whether they are encouraged to transition from the College's medical plan. Ms. Stevens explained that federal law requires the College's medical coverage to remain primary for active full-time employees, with Medicare serving as secondary coverage. Upon retirement, Medicare becomes the primary coverage, and the College's supplemental insurance becomes secondary.

Mr. Epps also asked about the composition of OneDigital's engagement team and whether it reflects the diversity of the College community. Mr. Bowser stated that the engagement team is local and diverse in terms of gender, race, ethnicity, and professional background. Ms. Henley stated that OneDigital is a large national company with more than 3,000 employees and a diverse workforce, with a local office in Berwyn, Pennsylvania. Mr. Bowser confirmed that the College would work primarily with the Berwyn team.

Mr. Epps further asked whether the RFP included a question regarding potential support for the College Foundation. Mr. Bowser confirmed that it did not but expressed confidence that opportunities for future support could be discussed as the relationship develops. Ms. Flynn explained that philanthropic support should not be considered when evaluating proposals through a competitive procurement process because donations must be voluntary and separate from the selection criteria. Such support may be discussed independently after the procurement process has concluded.

Action: Mr. Ford called for a motion. Ms. Posoff moved, and Mr. Dubow seconded, the recommendation to the Executive Committee of the Board of Trustees to approve a contract with OneDigital for employee benefits brokerage and consulting services for an initial three-year term, with two one-year renewal options, at a total cost not to exceed \$761,000. The motion also authorized the administration to negotiate and execute a commission-based brokerage agreement consistent with the firm's proposal and applicable compensation disclosure requirements. Funding will be provided from the operating budget. The motion passed unanimously.

Mr. Ford adjourned the meeting at 9:49 a.m.

EXECUTIVE COMMITTEE **PUBLIC SESSION**

Mr. Epps opened the Executive Committee meeting at 9:50 a.m.

(1) Policy Review Update (Action Item)

Mr. Ford noted that, in addition to chairing the Business Affairs Committee, he will chair the Policy Working Group during the 2026–2027 academic year. He thanked Ms. Posoff for her leadership of the Policy Working Group during the past two years. Mr. Ford explained that the first three agenda items related to policy matters and the fourth related to Business Affairs. He then introduced the updated Policy Review Memorandum, noting that it reflected progress since the August report and provided the current status of policy updates in advance of the October deadline set by the College’s Policy on Policies.

Ms. Flynn presented the revised Policy Review Memorandum included as Attachment B. She reported that the memorandum had been updated since August to reflect policies recently approved by the President. She noted that several Human Resources policies remain pending and that their status will be updated before the October 1 Board meeting.

Ms. Flynn explained that the policy concerning the establishment and awarding of College scholarships requires further review and may be divided into two separate policies addressing the responsibilities of Institutional Advancement and Enrollment Management. The policy is expected to be completed for consideration at the November Board meeting.

She added that the Forgivable Loan Policy, Travel Authorization and Reimbursement Policy, and Political Activity Policy are expected to be reviewed at the combined Business Affairs and Executive Committee meeting in October and presented to the Board in November. Several additional policies approved by General Counsel and their respective policy owners remain pending review by Cabinet or the appropriate standing committee. Sections 4 and 5 of the memorandum remain unchanged.

Mr. Ford explained that the College periodically reviews its policies, generally 10 to 15 per year, while also addressing additional policies as needed. By adopting the annual Policy Review Memorandum each October, the Board acknowledges the review process and fulfills its oversight responsibilities. Although the Board is not required to approve every College policy, certain policies, including those listed in Section 2 of Attachment B, require Board approval before taking effect. Those policies will be presented once they are finalized, with Executive Committee review anticipated in October.

Action: Mr. Epps asked for a motion, Mr. Ford moved, and Ms. Posoff seconded, that the Executive Committee of the Board of Trustees recommend to the Board of Trustees approval of the Revised Policy Update Memorandum. The motion passed unanimously.

(2) Discontinuation of Policies (Action Item)

Ms. Flynn explained that, under the College’s Policy on College Policies, the Board must approve the discontinuance of any policy. She requested that the Executive Committee recommend the discontinuance of the following four policies:

- Memorandum No. 154, *Food or Drink in Classrooms, Laboratories, and Other Designated Areas*, because the matter can be handled administratively on a case-by-case basis and does not require a College-wide policy.
- Memorandum No. 155, *Sign-Out Procedure for Long-Term Audiovisual Equipment*, because it is obsolete and no longer reflects the College’s current

electronic processes.

- Memorandum No. 254, *Accidents at Work*, because it consists primarily of procedures that are addressed in the employee handbook, Human Resources website, and other College communications.
- Memorandum No. 264, *COVID Leave Policy*, because the City of Philadelphia requirement on which it was based expired in 2023 and is no longer applicable.

Action: Mr. Epps asked for a motion, Mr. Ford moved, and Ms. Posoff seconded, that the Executive Committee recommend to the Board of Trustees approval for the discontinuance of the above-referenced policies. The motion passed unanimously.

(3) Resolution to Authorize the Administration to Update Position Titles in Policies (Action Item)

Mr. Ford presented a resolution authorizing the administration to update position titles referenced in College policies. He explained that organizational changes and revised job responsibilities may affect which positions are responsible for reviewing and administering specific policies. The narrowly written resolution would allow position titles to be updated as a result of changes in position titles and responsibilities, subject to the President's approval, without requiring separate Board action for each change.

Ms. Flynn clarified that these updates would be administrative and made outside of the formal policy review process. They would not constitute substantive policy revisions or change the policies' review dates. This process would also apply when responsibilities are reassigned as part of an organizational change.

Action: Mr. Epps asked for a motion, Mr. Ford moved, and Ms. Posoff seconded, that the Executive Committee recommend to the Board of Trustees to approve a resolution authorizing the Community College of Philadelphia's administration to update the position titles in College policies consistent with changes to position titles and/or responsibilities approved by the President without requiring Board of Trustees approval for such revisions. The resolution is attached hereto as Attachment C. The motion passed unanimously.

(4) Based on the recommendations of the Business Affairs Committee, the Executive Committee of the Board of Trustees will motion on the following items:

- Contract Award to BlackBaud, Inc. for the Raiser's Edge NXT Advancement Platform
- Contract to Voyatek for Fraud Mitigation and Identity Verification Software
- Contract Award to OneDigital for Employee Benefits Brokerage and Consulting Services

Action: Mr. Epps asked for a motion, Mr. Ford moved and Ms. Posoff seconded, to approve the above contracts. The motion passed unanimously.

The meeting adjourned at 10:08 a.m.

JAE/cr

c: Mr. Tim Ford
Dr. Alycia Marshall
Mr. Gim Lim
Mr. Derrick Sawyer
Ms. Carolyn Flynn

ATTACHMENT A

**FUNDING FOR ACTION ITEMS
COMBINED MEETING OF THE BUSINESS AFFAIRS and
EXECUTIVE COMMITTEES OF THE BOARD OF TRUSTEES**

September 16, 2026

Agenda Item No.	Vendor Consultant	Amount	Source
1	Blackbaud, Inc.	\$257,783.12	Operating
2	Voyatek	\$230,182	Operating
3	OneDigital	\$761,000	Operating

ATTACHMENT B

OFFICE OF THE GENERAL COUNSEL
M E M O R A N D U M

TO: Executive Committee of the Board of Trustees and Policy Working Group
Harold T. Epps
Ajeenah Amir
Chekemma Fulmore-Townsend
Sheila Ireland
Keola Harrington
Roz McPherson
Mindy Posoff
Jeremiah White
Timothy Ford
Carol Jenkins
Judy Gay

FROM: Carolyn Flynn, General Counsel
David Solomon, Associate General Counsel

DATE: September 14, 2026

SUBJECT: Policy Update for Joint BAC & Executive Committee

Below is a revised summary of the policies that were reviewed in 2025-2026, outstanding policy reviews, and the upcoming policy review list:

- 1) The College reviewed the 20 policies listed below with brief descriptions.

Policy Name/Number	Description of Review	Policyholder	Approve By
Academic & Time Amnesty (#10)	Under the updated policy, the Provost and VP of Academic and Student Success may appoint a designee to grant academic or time amnesty to a student.	Dean of Students	President
Policy on Transfer Credit (#12)	Reviewed with no proposed revisions.	AVP, Enrollment Management	President
Involuntary Student Leave of Absence (#15)	Reviewed with no proposed revisions.	AVP, Student Success/Dean of Student Retention	President
Smoke-Free Campus Policy (#151)	Revisions updated language, added language on accountability for non-compliance, and specified prohibited products.	AVP, Facilities and Construction Management	President
Food or Drink in Classrooms, laboratories,	Recommended for discontinuance as not required.	AVP, Facilities and Construction Management	Board of Trustees (For discontinuance; To

or Other Designated Areas (#154)			be presented to Board for approval at the October meeting)
Sign-Out Procedure for Long-Term Audiovisual Equipment (#155)	Recommended for discontinuance as outdated and unnecessary.	AVP, Information Technology	Board of Trustees (For discontinuance; To be presented to Board for approval at the October meeting)
Posting in College Facilities (#159)	Revisions updated references to posting locations and amended and simplified language.	AVP, Facilities and Construction Management	President
Inclusion of Small and Local Businesses In College Purchasing Activities (#216)	Revisions update the policy to be consistent with the City's shift to prioritizing small and local businesses via Executive Order No. 6-25.	Director, Purchasing and Services	Board of Trustees
Royalties and Other Compensations or Incentives Related to Selection of Course Materials (#218)	Reviewed with no proposed revisions.	AVP, Accounting and Controller	President
Tuition Remission for Employees, Their Spouses, Domestic Partners and Children (#251)	Reviewed with no proposed revisions.	AVP, Human Resources	President (Pending President's approval)
Leaves of Absence for Administrative Personnel for Military Duty (#253)	Reviewed with no proposed revisions.	AVP, Human Resources	President (Pending President's approval)
Accidents at Work (#254)	Recommended for discontinuance as policy includes only procedure for employees to report accidents.	AVP, Human Resources	Board of Trustees (For discontinuance; To be presented to Board for approval at the October meeting)
Documentation Required for Extended Illness (#256)	Reviewed with no proposed revisions.	AVP, Human Resources	President (Pending President's approval)
COVID Leave Policy (#264)	Recommended for discontinuance; the applicable law is expired.		Board of Trustees (For discontinuance; To be presented to Board for approval at the October meeting)

Campus Mail Procedures (#302)	Revisions include updating terminology to match what USPS uses in 2026 and establishing timelines for final pickup (non-emergency).	Director, Purchasing and Services	President
Policy Governing the use and Duplication of Software (#305)	Revisions to update language and emphasize personal responsibility for unauthorized duplication of software (no indemnity from the College)	AVP, Information Technology	President
Policy for Responsible Computing (#306)	Revisions to update language and add requirement for securing personal devices, e.g., cell phones.	AVP, Information Technology	President
Acceptable Use Policy for Interactive Systems (#307)	Updates to technology definitions and references to other College policies.	AVP, Information Technology	President
Hardware and Software Support Policies on Campus (#309)	Updates to references to and definitions of hardware and other updates to reflect current terminology.	AVP, Information Technology	President
Identity Theft Detection and Prevention (#312)	Reviewed with no proposed revisions.	AVP, Information Technology	President

2) Additional Policies that we anticipate to be completed by the November Board of Trustees Meeting:

- a. Establishing Community College of Philadelphia Awards and Scholarships (#104) (Requires Board Approval)
- b. Forgivable Loan Policy (#206) (Requires Board Approval)
- c. Travel Authorization and Reimbursement (#217) (Requires Board Approval)
- d. Political Activity Policy (New) (Requires Board Approval)

3) The following policies have been reviewed and approved by General Counsel and are awaiting Cabinet/Standing Committee/IWC approval:

- a. Admittance to College Buildings (#152)
- b. Statement of Acceptable Behavior for College Guests and Visitors (#161)
- c. Material Procurement Cut-off Dates for College Operating and Capital Budgets (#208)
- d. Drug-Free Workplace, Alcohol, and Other Drug Abuse Prevention Program (#310)
- e. Personal Information Privacy and Protection Policy (#320)
- f. Anti-Discrimination and Harassment Policy (#357)

4) The following policies were not completed this year, are currently under review and should be completed in the 2026-2027 year:

- a. Policy Governing Use of College Facilities (#153): As the College is still evaluating rental options related to facilities and sponsorship activities that may impact use of facilities, this policy is still under review.

- b. Expenditure Approval Requirements (#203) (Requires Board Approval): This policy was put on hold until the new Vice President of Finance and Administration was hired. Also, with the re-organization that is occurring and includes of new levels of senior leadership (e.g. Senior Vice Presidents), this policy needs to be revised to incorporate those changes, which may impact expenditure levels.
- 5) The following policies are scheduled for review or drafting in the 2026-2027 year:
- a. Board of Trustees Statement on Student Activities (#102)
 - b. College Identification Card Policy (#160)
 - c. Expressive Demonstration: Time, Place and Manner Policy (#163)
 - d. Acceptable Use of Artificial Intelligence Policy (New). A policy about acceptable artificial intelligence use is anticipated in 2026-2027.
 - e. Sponsorship Policy (New). Discussions related to a policy about commercial sponsorships are ongoing.

ATTACHMENT C

COMMUNITY COLLEGE OF PHILADELPHIA

Resolution # – Fiscal Year 2026-2027

**Resolution to Authorize the Administration to Update
Position Titles in Policies**

WHEREAS, as set forth in Memorandum #319, Community College of Philadelphia Policy on College Policies, “[a]ll College policies must be approved by the Board of Trustees (“Board”) or, as delegated by the Board, by the President of the College.”

WHEREAS, on September 16, 2026, the Executive Committee of the Community College of Philadelphia’s Board of Trustees approved a motion recommending to the Board of Trustees to authorize the Community College of Philadelphia’s administration to update the position titles in College policies consistent with changes to position titles and/or responsibilities approved by the President without requiring Board of Trustees approval for such revisions;

NOW THEREFORE, on this 1st day of October, 2026, the Board of Trustees hereby resolves that Community College of Philadelphia’s administration is authorized to update the position titles in College policies consistent with changes to position titles and/or responsibilities approved by the President without requiring Board of Trustees approval for such revisions.

Harold T. Epps, Chair

Ajeenah Amir, Secretary

COMMUNITY COLLEGE OF PHILADELPHIA
Proceedings of the Meeting of the Board of Trustees
Thursday, September 3, 2026 - 2:30 p.m.

Present: Mr. Epps, presiding: Ms. Ajeenah Amir, Rep. Morgan Cephas, Mr. Pat Clancy, Mr. Michael Cooper, Mr. Rob Dubow, Mr. Tim Ford, Ms. Chekemma Fulmore-Townsend, Ms. Keola Harrington, Ms. Sheila Ireland, Dr. Carol Jenkins, Pastor Jonathan Mason, Ms. Rosalyn McPherson, Ms. Mindy Posoff, Mr. Jeremiah White, Dr. Alycia Marshall, Ms. Candice Rivera, Dr. Danielle Liautaud-Watkins, Dr. Mellissia Zanjani, Dr. Lisa Sanders, Dr. Shannon Rooney, Mr. Jeffery Eberly, Ms. Carolyn Flynn, Dr. Seth Jacobson, Dr. Judy Gay, and Mr. Kakakdar Lim, Student Representative

(1) Executive Session I

(2) Meeting Called to Order

Mr. Epps called the meeting to order. He stated that Executive Session I was devoted to a discussion of real estate and legal matters.

Mr. Epps reviewed the goals for the meeting:

- Election of Board Officers
- Enrollment Update
- Programmatic Updates

(3) Public Comment

Mr. Epps inquired if there were any requests for public comment. Ms. Flynn reported that three requests for public comment were received. Mr. Epps stated that the individuals will have three minutes for public comment.

- Ms. Angela Miles, staff, expressed concern about long student lines and limited staffing she observed on campus on September 1, 2026. She encouraged the Board and College leadership to prioritize adequate staffing, efficient systems, and resources to improve the student experience (Attachment A).
- Mr. Charles Allison, faculty, expressed concerns regarding the proposed SEPTA pass pilot program, particularly its limitation to full-time students. He encouraged the College to expand transportation assistance to all students and urged College leadership to work with students, unions, and City officials to pursue funding for universal SEPTA passes.

- Ms. Sarah Bradley, student and single parent, expressed concern that the SEPTA pilot program is limited to full-time students. She shared the financial challenges of transportation and urged the College to consider expanding the program to include part-time and other students in need of transportation assistance.

Mr. Epps thanked the speakers for their comments and stated that the concerns raised would continue to be addressed through the appropriate channels and with available resources.

(4) Election of Board Officers

Mr. Epps stated that the slate of candidates was presented at the June Board meeting and that no additional nominations would be accepted. He noted that the Bylaws permit two Vice Chairs and that there was a single candidate for each of the remaining positions, allowing the slate to be presented for a single vote.

Mr. Clancy presented the following slate of Board Officers for 2026-2027:

Chair	Mr. Harold T. Epps
Vice Chair	Ms. Sheila Ireland
Vice Chair	Ms. Mindy Posoff
Secretary	Ms. Ajeenah Amir

Mr. Epps called for a motion to approve the 2026–2027 slate of Board Officers.

Ms. Posoff moved, with Ms. Fulmore-Townsend seconding, that the Board approve the 2026–2027 slate of Board Officers. The motion carried unanimously.

(5) Report of the President

(a) Update on Enrollment

Dr. Rooney provided an update on enrollment (Attachment B). She noted the following:

- Summer I 2026 enrollment increased 11% in both headcount and credit hours.
- Summer II 2026 enrollment increased 8% in both headcount and credit hours.
- Fall 2026 enrollment increased 7% in headcount and 6% in credit hours.
- Summer I headcount increased 35% at NERC, 143% at CATC, and 2% Online.
- Summer II headcount increased 30% at NERC, 84% at CATC, and 5% Online.

- Fall headcount increased 8% at NERC, 19% at CATC, and 4% Online.
- Fall headcount among continuing students increased 6%, while new student headcount increased 12%. F-1 Visa student enrollment also increased 12% year-over-year.
- Electrical Engineering Technology had the highest percentage increase among Fall programs at 1,233%, while Health Care Studies had the largest overall increase in headcount.

(b) Advancing Our Mission: Success Highlights

Dr. Marshall reported that 22 students graduated from the Gateway to College program. The Class of 2026 earned a combined \$436,000 in scholarship awards, and six graduates will attend Community College of Philadelphia this fall as students and Catto Scholars. The program allows students to earn a high school diploma while earning college credits.

Dr. Marshall also reported that the College celebrated graduates from several health care programs in June, including 17 Respiratory Care Technology graduates, 17 Diagnostic Medical Imaging graduates, and 25 Dental Hygiene graduates. She congratulated the graduates on their accomplishments and preparation for careers in health care.

On August 20, 2026, the College recognized 53 graduates of the Post-baccalaureate Accelerated Nursing Degree (PBAD) program, the largest graduating class in the program's six-year history. Five graduates earned a 4.0 GPA and received the Carol Marsh Nursing Award. Dr. Marshall congratulated the graduates, Nursing faculty and leadership on their accomplishments.

Dr. Marshall further reported that the College's Nursing program was renewed as a National League for Nursing Center of Excellence in Nursing Education for "Enhancing Student Learning and Professional Development." CCP is one of only 20 nursing schools nationally, and one of two community colleges, to receive the recognition in 2026. This marks the program's fourth consecutive designation.

Dr. Marshall also highlighted the Jr. STEM Academy's STEAM Summer Camp, which concluded with a student performance of *The Wiz*. The program combined hands-on STEAM education with a musical production experience and a trip to see *Wicked*. She congratulated Dr. Austin-Johnson, Dr. Jacobson and all participants on a successful program.

Dr. Marshall reported that the College was selected by Achieving the Dream as one of eight community colleges nationwide to receive a \$30,000 grant from JPMorgan Chase. The grant will support a two-and-a-half-year initiative to strengthen collaboration with the Greater Philadelphia Chamber of Commerce and local employers to support credential attainment and economic mobility.

Dr. Marshall reported that the College welcomed new students through orientation events held on Main Campus, at the regional centers and virtually. Students connected with peers and Orientation Ambassadors and received information and resources to prepare for their first semester. She thanked the faculty, staff and student leaders who helped welcome the College's newest students.

Dr. Marshall reported that more than 500 faculty and staff participated in the opening session of Professional Development Week, which focused on College policies, best practices, institutional priorities and professional growth. She thanked Trustee Ajeenah Amir and Dr. Michael Baston, President of Cuyahoga Community College, for their remarks, as well as the presenters and participants.

Dr. Marshall reported that the College will celebrate its 60th Anniversary Alumni Arts Showcase, featuring more than 70 works by over 40 CCP alumni. The exhibition will be on display from September 1 through October 2. She thanked Art and Design Department Head Monica Hahn and Assistant Professor of Art Jake Beckman for their leadership in planning the showcase.

Dr. Marshall reported that hundreds of students and family members attended the annual Catto Scholars Family Reunion, where new and returning scholars connected with peers, staff and campus resources. She thanked Dr. Jacobson for his leadership and recognized Ms. Fox and her team for securing media coverage of the event.

Ms. Erica Harrison, Deputy Chief of Staff, provided an update on events concluding the College's 60th Anniversary celebration and leading up to President Marshall's inauguration. Events include the President's Breakfast on October 1 and the President's Picnic, a student-focused event, on October 6, 2026.

Ms. Harrison reported that Dr. Marshall's inauguration will be held on October 9, 2026, at the Highmark Mann Center for the Performing Arts, followed by a reception. Transportation will be provided from Main Campus, and Board members will participate in the procession and stage party in academic regalia. She encouraged Trustees to RSVP and participate in the celebration.

Dr. Marshall reported that several facilities improvement projects are underway or have been completed. The Enrollment and Welcome Center and parking lot upgrades at the Career and Advanced Technology Center (CATC)/West Regional Center are complete. Work continues on the Northeast Regional Center pedestrian bridge, while other projects are moving to the bid phase. Contracts have also been awarded for HVAC upgrades at the Northeast Regional Center and the Center for Business and Industry.

(c) Programmatic Updates

Dr. Marshall reported that the College expanded its SEPTA Key Advantage UPass program through a new pilot providing free SEPTA passes to more than 1,400 additional non-Catto full-time students. Funded in part by a Community Enrichment Access Program grant and the President's Fund, the expansion will provide transportation support to approximately 77% of the College's full-time students. Eligible students must be enrolled full-time, have a Student Aid Index of \$8,000 or less, and have completed at least 30 credits.

The Board discussed the pilot and other transportation assistance available to students. Dr. Marshall explained that the pilot is intended to support student retention and noted that additional assistance is available through the Catto Scholarship program and Single Stop. The Board emphasized the importance of communicating available resources to students, and Mr. Epps noted that further expansion would require additional funding.

Dr. Marshall reported that the College and the University of Pennsylvania are partnering to launch the Penn-CCP Entrepreneurship Academy, a free 10-session program for existing and emerging West Philadelphia business owners. The program will feature instruction from Penn faculty, entrepreneurs and subject matter experts and will begin October 22, 2026, at the CATC.

The Board discussed the program's eligibility criteria, partnership with the University of Pennsylvania and connections with other business development initiatives. Dr. Marshall noted that the program is being launched as a pilot focused on West Philadelphia, with faculty participation from Penn's Wharton School and Carey Law School.

Dr. Marshall reported that musician Tommy Tangie has been selected as the College's new Artist-in-Residence. The year-long residency, in collaboration with the Music Department and Spring Garden Records, will engage students and the community through experiential learning and public programming. She congratulated Paul Geissinger, Associate Professor of Music and Head of the Department of Music, on the program.

(d) Update on 60th Anniversary and Foundation Report

Dr. Zanjani provided an update on gifts and grants, reporting that Institutional Advancement and the Foundation raised approximately \$10.34 million in FY2026, compared with \$8.74 million in FY2025, an increase of approximately \$1.6 million. She noted that the report reflects cash received rather than pledges.

Dr. Zanjani also reported that the College is moving forward with Mattison Advisors, with work scheduled to begin in September. Mattison Advisors will present at a joint meeting of the College's Board of Trustees and Foundation Board of Directors on September 30, 2026.

Dr. Zanjani highlighted several upcoming 60th Anniversary and alumni events, including the Alumni Arts Showcase, President's Breakfast, annual estate planning seminar and Alumni Reunion Dinner on November 19, 2026.

In response to a Board question, Dr. Zanjani reported that the Rhythm and Rise event raised approximately \$276,000 net in support of the Seven Presidents Fund. She explained that the proceeds were generated through individual ticket purchases and corporate and organizational sponsorships.

(e) Introduction of Student Representative to the Board of Trustees/Student Government Association (SGA) President

Members of the Board and President Marshall welcomed Mr. Kakakdar Lim, SGA Vice President of Internal Affairs, who attended the meeting on behalf of SGA President Ciaran DiMartino.

(6) Report of the Student Representative

Mr. Lim reported that SGA members participated in a two-day summer leadership training with Phi Theta Kappa and Orientation Ambassadors focused on leadership, communication, campus resources and student engagement.

Mr. Lim reported that SGA members participated in the Catto Family Reunion and New Student Orientation activities, with several Executive Board members serving as Orientation Ambassadors. He also announced that the upcoming SGA Induction Ceremony will be held as part of the College's Rise and Roar event alongside Phi Theta Kappa and Vanguard.

Mr. Lim further reported that SGA reviewed its Constitution and Executive Board roles and reorganized portions of its budget to provide additional support for student clubs and organizations. Fall priorities include increasing active clubs and organizations, encouraging more student-led events and strengthening the General Assembly to ensure student voices remain central to SGA's work.

(7) Student Outcomes Committee, June 4, 2026

Ms. Fulmore-Townsend reported that the Student Outcomes Committee met on June 4, 2026. She stated that the Committee continued to review the APR Rubric, as it is in its pilot stage. From the meeting, it was determined that the Committee will continue to utilize the APR Rubric in its current pilot stage.

(8) Audit Committee Meeting, June 24, 2026

Ms. Harrington shared that the Audit Committee met on June 24, 2026, and reviewed the annual audit with Grant Thornton. No matters of concern were identified. The Committee also received updates on internal audits and reviewed the preliminary 2026–2028 Internal Audit Plan.

(9) Combined Meetings of the Business Affairs and Executive Committees of the Board, July 15 and August 19, 2026

Ms. Posoff reported that the Business Affairs Committee met jointly with the Executive Committee on July 15 and August 19, 2026. She noted that the approved contracts are listed on the Board agenda and provided an update on the Board’s ongoing policy review process. She also noted that the name of the company awarded the landscaping and snow removal services contract was corrected on the Board agenda to reflect the appropriate name, Green Ridge Landscaping.

Ms. Posoff also noted that this was her final report as Chair of the Business Affairs Committee and that Trustee Ford will assume leadership of the Committee. She thanked the Board, General Counsel, and Finance team for their support.

Mr. Epps called for a motion to ratify the following items that were reviewed by the Business Affairs Committee and approved by the Executive Committee:

- (a) Renewal of Contract with Comcast Business Enterprise Services
- (b) Contract to Green Ridge for Landscaping and Snow Removal Services
- (c) Contract to Independence Fire Sprinkler Company LLC for Fire and Life Safety Inspections
- (d) Contract to Allstates Mechanical, Ltd. for HVAC System Replacement and Upgrade at NERC
- (e) Contract to Flanagan Mechanical Services for HVAC System Replacement and Upgrade at CBI
- (f) Renewal of Contract with Thomson Reuters for Paralegal Studies
- (g) Contract to Sun Life for Stop Loss Coverage
- (h) Contract to MayoSeitz Media for Media Buying Services
- (i) Payment to Harmelin Media
- (j) Contract to SEPTA for New Pilot Program
- (k) Contact to U3 Advisors for Strategic Advisory Services
- (l) Contract to Mattison Advisors for Strategic Advisory Services
- (m) Contract to FirstLight Fiber for Internet Connectivity Services

Ms. Fulmore-Townsend moved, with Mr. Ford seconding, that the Board ratify the actions taken by the Executive Committee. The motion carried unanimously.

(10) Resolution for Salary Increases for Administrators, Grant Administrators, and Confidential Employees

Mr. Epps read the Resolution for Salary Increases for Administrators, Grant Administrators, and Confidential Employees (Attachment C).

Mr. Epps asked for a motion to approve the Resolution.

Ms. Posoff moved, with Mr. Ford seconding, that the Board approve the Resolution. The motion carried unanimously.

(11) Resolution on College Officers Designated to Sign City Contracts

Mr. Epps read the Resolution on College Officers Designated to Sign City Contracts (Attachment D).

Mr. Epps asked for a motion to approve the Resolution.

Mr. Clancy moved, with Mr. Ford seconding, that the Board approve the Resolution. The motion carried unanimously.

(12) Consent Agenda

Mr. Epps requested approval of the following Consent Agenda:

- (a) Proceedings and Minutes of Decisions and Resolutions, Meetings of June 4, and June 22, 2026
- (b) Grants and Gifts

Ms. Posoff moved, with Ms. Ireland seconding, that the Board approve the Consent Agenda. The motion carried unanimously.

(13) Report of the Chair

(a) Board Committee Appointments

Mr. Epps reviewed and discussed the Board Committee assignments for 2026-2027. He asked that members of the Board contact him should they have any questions or comments regarding the assignments.

(b) Association of Community College Trustees (ACCT) Leadership Congress
October 21-24, 2026, Chicago

Mr. Epps stated that the ACCT Leadership Congress is scheduled for October 21-24, 2026, in Chicago. He stated that he, Ms. Ireland, Ms. Fulmore-Townsend, Mr. Clancy, Ms. McPherson, Dr. Liautaud-Watkins, Dr. Jacobson, and Dr. Marshall will be attending.

Mr. Epps encouraged the Board of Trustees to attend the in-person Joint meeting of the Board of Trustees and Foundation Board of Directors scheduled for September 30, 2026, at 5:00 p.m. in the Pavilion, Klein Cube, P2-3.

Mr. Epps emphasized the need to secure additional resources to expand transportation assistance, including SEPTA passes, and other support for students. He encouraged Trustees to work with the Foundation and College partners to help address students' financial needs.

(14) Old Business

There was no old business discussed.

(15) New Business

There was no new business discussed.

(16) Next Meeting

The next meeting of the Board of Trustees (Committee of the Whole) is scheduled for Thursday, October 1, 2026, 2:30 p.m. – Career and Advanced Technology Center, 4750 Market Street, Room 341. The meeting is in person and there is no Zoom option available.

Wednesday, September 30, 2026 – 5:00 p.m. The Joint Board of Trustees and CCP Foundation Board of Directors Dinner is scheduled for 5:00 p.m. - Main Campus, Pavilion, Klein Cube. The meeting is in person and there is no Zoom option available.

(17) Adjourn

The meeting adjourned at 4:25 p.m.

The Board reconvened in Executive Session II to discuss personnel matters. The Board did not return.

Photo date: September 1, 2026

Submitted as supplement to public comment
for College Leadership and Board of Trustees for
consideration at 09.03.2026 Board meeting by
Angela Miles

Coordinator, Creative Services
Strategic Communications
amiles@ccp.edu





Enrollment Update

- **Summer I enrollment (Began May 11)**

- **Overall**

- Headcount up 11% (5,470)
 - Credit count up 11% (26,298)

- **By location**

- **NERC** headcount up 35% (304)
 - **CATC** headcount up 143% (85)
 - **Online** headcount up 2% (3,793)

- **Summer II enrollment (Began July 7)**

- **Overall**

- Headcount up 8% (5,213)
 - Credit count up 8% (23,078)

- **By location**

- **NERC** headcount up 30% (337)
 - **CATC** headcount up 84% (90)
 - **Online** headcount up 5% (3,650)

- **Fall enrollment (Begins Sept. 8)**

- **Overall**

- Headcount up 7% (13,504)
 - Credit count up 6% (123,604)

- **By location**

- **NERC** headcount is up 8% (1,836)
 - **CATC** headcount is up 19% (270)
 - **Online** headcount is up 4% (7,731)

Community College of Philadelphia

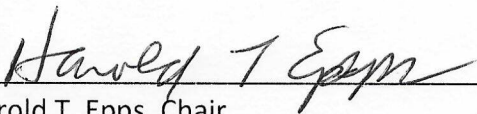
Resolution # – Fiscal Year 2026-2027

Resolution for Board of Trustees Meeting September 3, 2026 for Salary Increases for
Administrators, Grant Administrators, and Confidential Employees

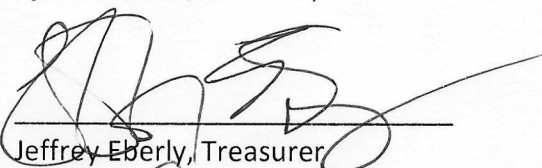
WHEREAS on August 19, 2026, the Business Affairs Committee of the Community College of Philadelphia's Board of Trustees approved a motion recommending that the Community College of Philadelphia's Board of Trustees approve a salary increase for College Administrators, Grant Administrators, and Confidential Staff of up to five percent (5%), subject to satisfactory evaluation and performance, effective September 1, 2026:

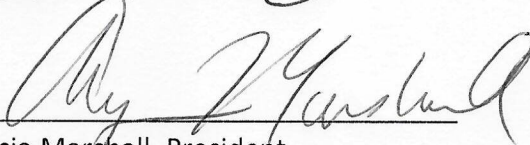
NOW THEREFORE, on this 3rd day of September, 2026, the Board of Trustees hereby resolves that, subject to satisfactory evaluation and performance, College Administrators, Grant Administrators, and Confidential Staff are eligible to receive a salary increase of up to five percent (5%) retroactive to September 1, 2026.

Attest:


Harold T. Epps, Chair


[Ajeenah Amir \(Sep 8, 2026 13:51:06 EDT\)](#)
Ajeenah Amir, Secretary


Jeffrey Eberly, Treasurer


Alycia Marshall, President

Attachment D

Community College of Philadelphia

Resolution # – Fiscal Year 2026-2027

Resolution for Officers Designated to Sign Contracts with the City of Philadelphia

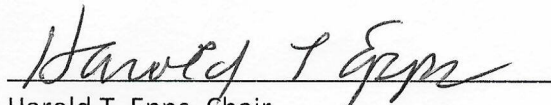
On this 3rd day of September, 2026, the Board of Trustees for Community College of Philadelphia hereby resolves that the following individuals are authorized to sign contracts with the City of Philadelphia (“the City”) on behalf of the Community College of Philadelphia (“the College”):

Dr. Alycia Marshall, President

Jeffrey Eberly, Vice President of Finance and Administration and Treasurer

The College will promptly notify the City if there are any changes to this Resolution or the names of the Officers authorized to sign contracts with the City. The Board of Trustees hereby certifies that this Resolution was approved by a majority vote of the College’s Board of Trustees in accordance with the College’s Bylaws.

Attest:


Harold T. Epps, Chair


Ajeenah Amir (Sep 8, 2026 13:51:06 EDT)

Ajeenah Amir, Secretary

COMMUNITY COLLEGE OF PHILADELPHIA
Meeting of the Board of Trustees
Thursday, September 3, 2026 - 2:30 p.m.
MINUTES OF DECISIONS AND RESOLUTIONS

Present: Mr. Epps, presiding: Ms. Ajeenah Amir, Rep. Morgan Cephas, Mr. Pat Clancy, Mr. Michael Cooper, Mr. Rob Dubow, Mr. Tim Ford, Ms. Chekemma Fulmore-Townsend, Ms. Keola Harrington, Ms. Sheila Ireland, Dr. Carol Jenkins, Pastor Jonathan Mason, Ms. Rosalyn McPherson, Ms. Mindy Posoff, Mr. Jeremiah White, Dr. Alycia Marshall, Ms. Candice Rivera, Dr. Danielle Liautaud-Watkins, Dr. Mellissia Zanjani, Dr. Lisa Sanders, Dr. Shannon Rooney, Mr. Jeffery Eberly, Ms. Carolyn Flynn, Dr. Seth Jacobson, Dr. Judy Gay, and Mr. Kakakdar Lim, Student Representative

(1) Executive Session I

Executive Session I was devoted to a discussion of real estate and legal matters.

(2) Meeting Called to Order

Mr. Epps called the meeting to order and reviewed the goals for the meeting.

(3) Public Comment

Three individuals provided Public Comment.

(4) Election of Board Officers

The Board approved the following slate of Board Officers for 2026-2027:

Chair	Mr. Harold T. Epps
Vice Chair	Ms. Sheila Ireland
Vice Chair	Ms. Mindy Posoff
Secretary	Ms. Ajeenah Amir

(5) Report of the President

(a) Update on Enrollment

The Board was provided with an update on summer and fall enrollment for the Main Campus and Regional Centers.

(b) Advancing Our Mission: Success Highlights

The Board was informed of recent student and nursing program achievements, including 22 Gateway to College graduates who earned a combined \$436,000 in scholarships and the Nursing program's fourth consecutive National League for Nursing Center of Excellence designation. The Board was also informed of a \$30,000 grant to support employer partnerships, student events, and campus improvement projects. Events concluding the College's 60th anniversary celebration include the President's Breakfast on October 1, the student-focused President's Picnic on October 6, and President Marshall's inauguration on October 9, 2026.

(c) Programmatic Updates

The Board was informed that a new SEPTA Key Advantage UPass pilot will provide free passes to more than 1,400 additional students, bringing transportation support to approximately 77% of full-time students. The Board discussed the pilot's eligibility requirements, other available transportation assistance, and the need to communicate these resources to students. The Board was also informed of the Penn-CCP Entrepreneurship Academy, a free program for West Philadelphia business owners beginning October 22, 2026, and musician Tommy Tangie's selection as the College's Artist-in-Residence.

(d) Update on 60th Anniversary and Foundation Report

The Board was provided with an update from Institutional Advancement to include public and private fundraising and upcoming events for the Fall semester.

(e) Introduction of Student Representative to the Board of Trustees/Student Government Association (SGA) President

Members of the Board and President Marshall welcomed Mr. Kakakdar Lim, SGA Vice President of Internal Affairs, who attended the meeting on behalf of SGA President Ciaran DiMartino.

(6) Report of the Student Representative

The Board was informed of SGA's summer leadership training and participation in student events. SGA's fall priorities include supporting clubs, student-led events, and the General Assembly.

(7) Student Outcomes Committee, June 4, 2026

The Student Outcomes Committee met on June 4, 2026. She stated that the Committee continued to review the APR Rubric, as it is in its pilot stage. From the meeting, it was determined that the Committee will continue to utilize the APR Rubric in its current pilot stage.

(8) Audit Committee Meeting, June 24, 2026

The Audit Committee met on June 24, 2026, and reviewed the annual audit with Grant Thornton. No matters of concern were identified. The Committee also received updates on internal audits and reviewed the preliminary 2026–2028 Internal Audit Plan.

(9) Combined Meetings of the Business Affairs and Executive Committees of the Board, July 15 and August 19, 2026

The Business Affairs Committee met jointly with the Executive Committee on July 15 and August 19, 2026. The Board was informed that the name of the company awarded the landscaping and snow removal services contract was corrected on the Board agenda to reflect the appropriate name, Green Ridge Landscaping.

The Board ratified the following contracts:

- (a) Renewal of Contract with Comcast Business Enterprise Services
- (b) Contract to Green Ridge for Landscaping and Snow Removal Services
- (c) Contract to Independence Fire Sprinkler Company LLC for Fire and Life Safety Inspections
- (d) Contract to Allstates Mechanical, Ltd. for HVAC System Replacement and Upgrade at NERC
- (e) Contract to Flanagan Mechanical Services for HVAC System Replacement and Upgrade at CBI
- (f) Renewal of Contract with Thomson Reuters for Paralegal Studies
- (g) Contract to Sun Life for Stop Loss Coverage
- (h) Contract to MayoSeitz Media for Media Buying Services
- (i) Payment to Harmelin Media
- (j) Contract to SEPTA for New Pilot Program
- (k) Contact to U3 Advisors for Strategic Advisory Services
- (l) Contract to Mattison Advisors for Strategic Advisory Services
- (m) Contract to FirstLight Fiber for Internet Connectivity Services

(10) Resolution for Salary Increases for Administrators, Grant Administrators, and Confidential Employees

The Board approved the Resolution for Salary Increases for Administrators, Grant Administrators, and Confidential Employees (Attachment C).

(11) Resolution on College Officers Designated to Sign City Contracts

The Board approved the Resolution on College Officers Designated to Sign City Contracts (Attachment D).

(12) Consent Agenda

The Board approved the following Consent Agenda:

- (a) Proceedings and Minutes of Decisions and Resolutions, Meetings of June 4, and June 22, 2026
- (b) Grants and Gifts

(13) Report of the Chair

(a) Board Committee Appointments

The Board discussed the 2026–2027 committee assignments.

(b) Association of Community College Trustees (ACCT) Leadership Congress
October 21-24, 2026, Chicago

The ACCT Leadership Congress is scheduled for October 21-24, 2026, in New Orleans.

The in-person Joint meeting of the Board of Trustees and Foundation Board of Directors is scheduled for September 30, 2026, at 5:00 p.m. in the Pavilion, Klein Cube, P2-3.

(14) Old Business

There was no old business discussed.

(15) New Business

There was no new business discussed.

(16) Next Meeting

The next meeting of the Board of Trustees (Committee of the Whole) is scheduled for Thursday, October 1, 2026, 2:30 p.m. – Career and Advanced Technology Center, 4750 Market Street, Room 341. The meeting is in person and there is no Zoom option available.

Wednesday, September 30, 2026 – 5:00 p.m. The Joint Board of Trustees and Foundation Board of Directors Dinner is scheduled for 5:00 p.m. - Main Campus, Pavilion, Klein Cube. The meeting is in person and there is no Zoom option available.

(17) Adjourn

The meeting adjourned at 4:25 p.m.

The Board reconvened in Executive Session II to discuss personnel matters. The Board did not return.

Community College of Philadelphia Meeting of the Board of Trustees
Office of College Institutional Advancement and Foundation
Record of Grants and Gifts FY27 as of 7/31/26 (Trustees Meeting: October 1, 2026)

Summary by Source:

	FY27		FY26	FY2027 and FY2026
Held by College	<i>since last report 7/1/26 - 7/31/26</i>	Fiscal Year To Date 7/1/26 - 7/31/26	Fiscal Year To Date 7/1/25 - 7/31/25	Variance 7/1 -7/31
Federal	\$ -	\$ -	\$ -	\$ -
State	\$ -	\$ -	\$ -	\$ -
Local / City	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ -	\$ -
Held by Foundation (Cash-in-Hand)	<i>since last report 7/1/26 - 7/31/26</i>	Fiscal Year To Date 7/1/26 - 7/31/26	Fiscal Year To Date 7/1/25 - 7/31/25	Variance 7/1 -7/31
Corporations	\$ 33,000	\$ 33,000	\$ 10,040	\$ 22,960
External Foundations	\$ 116,779	\$ 116,779	\$ 234,430	\$ (117,651)
Individuals	\$ 43,767	\$ 43,767	\$ 10,426	\$ 33,341
Organizations	\$ 20,980	\$ 20,980	\$ 4,362	\$ 16,618
Donor Advised Funds*	\$ 120,000	\$ 120,000	\$ 110,000	\$ 10,000
Total	\$ 334,076	\$ 334,076	\$ 368,508	\$ (34,432)
TOTAL	\$ 334,076	\$ 334,076	\$ 368,508	\$ (34,432)

Gifts In-Kind	<i>since last report 7/1/26 - 7/31/26</i>	Fiscal Year To Date 7/1/26 - 7/31/26	Fiscal Year To Date 7/1/25 - 7/31/25	Variance 7/1 -7/31
TOTAL	\$ -	\$ -	\$ -	\$ -

*Donor Advised Funds has been added to the report in alignment with Council for Advancement and Support of Education (CASE) Voluntary Support of Education (VSE) reporting standards. Donor Advised Fund gifts were previously reported under External Foundations.

PUBLIC / GOVERNMENT SUMMARY (posted 7/1/26 – 7/31/26)

- No public grants were reported during this period

PRIVATE / PHILANTHROPIC SUMMARY (posted 7/1/26 – 7/31/26)

- Wanamaker Institute of Industries awarded \$108,000 to Wanamaker Institute Scholars.
- The Berkman Family Charitable Fund awarded \$100,000 to be directed as follows: \$50,000 to Berkman Emergency Fund, \$30,000 to Berkman Faculty Fellowships, and \$20,000 to Berkman Workforce Scholarships.
- HRP Group awarded \$25,000 to the HRP Group Scholars Program.
- A private donor awarded \$20,000 to the Shay Emergency Fund.
- The Talbot-Clark Community Fund awarded \$10,000 to the 50th Anniversary Promise Scholarship.

- The Jeff & Annette Drobil Community Support Foundation awarded \$10,000 to the Jeffrey L. Drobil Memorial Scholarship Fund.

GIFTS IN-KIND SUMMARY (posted 7/1/26 – 7/31/26)

- No in-kind gifts were reported during this period.



2027 BOARD OF TRUSTEES MEETINGS

**Main Campus, 1700 Spring Garden Street
Isadore A. Shrager Boardroom, M2-1/Hybrid - 2:30 p.m.
(unless noted otherwise)**

January 7, 2027

February 4, 2027

March 4, 2027 (In-Person Committee of the Whole)

In-Person Executive Committee Meeting (If needed): March 3 at 4:00 p.m. – Klein Cube, P2-3
In-Person Dinner and Presentation: March 3 at 5:30 p.m. – Klein Cube, P2-3

April 1, 2027

Northeast Regional Center, 12901 Townsend Road, Community Room 124

May 6, 2027

June 3, 2027

September 2, 2027

October 7, 2027 (In-Person Committee of the Whole)

Career and Advanced Technology Center (CATC), 4750 Market Street, Room 341

In-Person Executive Committee Meeting (if needed): October 6 at 4:00 p.m., CATC, Room 341
In-Person Dinner and Presentation: October 6 at 5:30 p.m., CATC, Room 341

November 4, 2027

October 2026 Events

October 1

Presidents Breakfast
8:00AM-10:00AM
Pavilion Building, Klein Cube

Annual Financial Wellness Fair
11:30AM-1:30PM
Bonnell Building, Lobby

October 3

Congressman Evans Service Fair
9:00AM-2:00PM
Pavilion Building, Klein Cube

Emerging Media Diversity Convention
9:00AM-5:00PM
Winnet Student Life Building, Great Hall

October 7

Flu & Covid Shot Clinic
9:00AM-2:00PM
Mint Building, M1-23

CCP Votes Registration Table
11:00AM-1:00PM
Pavilion Building, Lobby

English Department Financial Literacy
Workshop
1:00PM-2:30PM
Winnet Student Life Building, S2-03

Catto Classroom Serries
3:30PM-5:30PM
Winnet Student Life Building, Lobby

Rafael Villamil Exhibit
4:00pm-7:00pm
Mint Building, Rotunda

October 8

Donuts with the Dean
9:30AM-11:00AM
Bonnell Building Lobby

Breast Cancer Awareness Day
11:00AM- 2:00PM
Northeast Regional Center, Community Room

Poll Worker Training Sessions with the City
Commissioner's Office
3:00PM-5:00PM
Winnet Student Life Building, S2-03

October 9

President Marshall's Investiture,
10:00AM-12:00PM
Highmark Mann Center For Performing Arts

October 10

Delta SAT Prep Program
8:30AM-1:00PM
Career & Advanced Technology Center

Catto Legacy Conference
9:00AM -5:00PM
Bonnell Building, Lobby, Large Auditorium and
Various Locations

October 12

Family Fun Day
3:00PM-5:00PM
Winnet Courtyard

October 13

General Transfer Fair
10:30AM-1:00PM
Bonnell Building, Lobby

Power Hour
1:00PM-2:00PM
Winnet Student Life Building, S2-03

Artist in Residency Concert
5:00PM-6:30PM
Exhibit Hall, Library and Learning Commons

We the People Civics Education Workshop
5:30PM-7:00PM
West building, W2-47

11:30AM-1:30PM
Winnet Student Life Building, Great Hall

October 14

Academic Pathways Fair
10:30AM-1:00PM
Bonnell Building, Lobby

Thrive Fest- Wellness Fair Counseling
11:00AM-2:00PM
Northeast Regional Center
Community room, 124

October 15

Donuts with the Dean
9:30AM-11:00AM
Northeast Regional Center, Lobby

LGBTQ Health & Wellness Fair
11:00AM-2:00PM
Pavilion Courtyard

Center for Male Engagement Homecoming
5:00PM-7:00PM
Winnet Student Life Building, Great Hall

National Coming Out Day Drag Show
6:00PM-7:30PM
Bonnell Building, Large Auditorium

Transportation Technologies Open House
6:00PM-9:00PM
Career & Advanced Technology Center, 341

October 17

Greater Philadelphia Leadership Exchange
8:00AM-1:00PM
Bonnell Building, Lobby & Auditorium

October 19

CME Community Conversation
11:00AM – 1:00PM
Center for Business & Industry Building, C2-05

October 20

Internship & Survival Job Career Fair
11:00AM-2:00PM
Bonnell Building, Lobby

Latine Month Luncheon

Overdose Prevention & Reversal Training
12:15PM-1:30PM
Winnet Student Life Building, S2-03

October 20

Thomas Jefferson Mobile Mammogram
9:00AM-3:00 PM
In front of the Mint Building

October 24

U.S. Senator John Fetterman Service Academy
9:00AM-5:00PM
Career & Advanced Technology Center,
241,242, 341, & 357

October 26

Annual Financial Wellness Fair
11:30AM-1:30PM
Bonnell Building, Lobby

October 27

Community and Student Spring Career Fair
10:00AM-2:00PM
Northeast Regional Center, Community room

October 28

General Transfer Fair
10:30AM-1:00PM
Bonnell Building, Lobby

ACE Awareness & Intersex Awareness Week
11:00AM-2:00PM
Pavilion Building, Lobby

Halloween Open Mic Night
4:00PM-5:30PM
Winnet Student Life Building, Great Hall

October 29

Admission Fall Open House
4:00PM- 8:00PM
Pavilion Building, 2nd floor