

**MEETING OF AUDIT COMMITTEE
Community College of Philadelphia
Thursday, March 21, 2013– 12:00 Noon**

TO: Audit Committee of the Board of Trustees

FROM: Todd E. Murphy

DATE: March 15, 2013

SUBJECT: Committee Meeting

A meeting of the Audit Committee will be held on **Thursday, March 21, 2013 at 12:00 noon** in the College's **Isadore A. Shrager Boardroom, M2-1 (located on the 2nd floor of the Mint Building)**. Lunch will be provided for the meeting.

AGENDA – PUBLIC SESSION

(1) Approve Minutes of Audit Committee Meeting on September 25, 2012 (Action Item):

Attachment C contains the minutes from the September 25, 2012 meeting. The Committee is asked to review and approve the minutes.

(2) 2011-2012 A-133 Audit Report (Information Item):

The A-133 audit draft is provided in Attachment A. The A-133 Audit Report begins on page 46. Pages 1 to 45 contain the Financial Statements reviewed and accepted by the Board on October 4, 2012. Ms. Chris Chepel and Mr. Arthur Ayres of KPMG will present the 2011-12 A-133 audit results. Four major programs were reviewed. During the course of the audit, five specific recommendations were developed. However, four of the recommendations are repeat findings from the 2010-11 A-133 Audit because the grant activity crossed fiscal years. The repeat findings occur as a result of the timing for the 2010-11 Audit Report and the College's subsequent implementation of the recommendations. The corrective action plans for the 2010-11 Audit findings were accepted by KPMG and implemented in March of 2012 for both the "Pathway's Out of Poverty Grant," which crossed fiscal years and ended on January 28, 2012 and the "Predominately Black Institutions" (PBI) grant which crossed fiscal years and ended on September 30, 2012.

The audit recommendations are as follows:

- **(2012-01)** The College should implement policies and procedures that ensure the accuracy of reporting data to the National Student Loan Clearinghouse (NSLC).
- **(2012-02 thru 2012-04)** These recommendations are repeated from the 2010-11 A-133 Audit regarding the "Pathways Out of Poverty Grant." No further recommendation is made since the corrective action plan was implemented as of March 2012.
- **(2012-05)** This recommendation is also repeated from the 2010-11 A-133 Audit regarding the "Predominately Black Institutions (PBI) Grant." No further recommendation is made since the corrective action was implemented March 2012.

The College concurs with all five of these recommendations. The College's response to each recommendation is included in Attachment B.

(3) 2012-2013 Budget Update (Information Item):

Staff will provide an overview of the College's current budget status for fiscal year 2012-13. A handout will be provided and discussed at the meeting.

(4) Next Meeting:

The next meeting of the Committee will be held in June. The proposed meeting date is Wednesday, June 26, 2013 at 12:00 noon.

EXECUTIVE SESSION

Staff will meet separately with the Audit Committee members.

TEM/lmh
Attachments

cc: Dr. Stephen M. Curtis
Dr. Thomas R. Hawk
Jill Garfinkle Weitz, Esq.
Mr. James P. Spiewak
Mr. Gim Lim
Mr. Waverly Coleman
Dr. Wayne Wormley
Mr. Daniel Robb
Dr. Samuel Hirsch
Representing KPMG: Ms. Chris Chepel and Mr. Arthur Ayres

ATTACHMENT A

KPMG'S A-133 AUDIT DRAFT

Final Editorial Review Completed

PLEASE COMPLETE	
Date/Time Due _____	
Services Requested:	
_____ <i>Format</i>	_____ <i>Revisions</i>
_____ <i>Editorial Review</i>	_____ <i>Print</i>
Name: _____	
Tel./Ext.: _____	
Special Instructions:	

COMMUNITY COLLEGE OF PHILADELPHIA
Financial Statements and Information on Federal Awards
June 30, 2012
(With Independent Auditors' Reports Thereon)

COMMUNITY COLLEGE OF PHILADELPHIA

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Independent Auditors' Report

The Board of Trustees
Community College of Philadelphia:

We have audited the accompanying financial statements of business-type activities and the discretely presented component unit of the Community College of Philadelphia (the College), a component unit of the City of Philadelphia, Pennsylvania, as of and for the years ended June 30, 2012 and 2011, which collectively comprise the College's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the College's management. Our responsibility is to express opinions on these financial statements based on our audits.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the College's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities and the discretely presented component unit of the Community College of Philadelphia as of June 30, 2012 and 2011, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in conformity with U.S. generally accepted accounting principles.

In accordance with *Government Auditing Standards*, we have also issued a report dated September 28, 2012 on our consideration of the College's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

The management's discussion and analysis on pages 3 through 11 and the schedule of funding progress on page 45 are not a required part of the basic financial statements but are supplemental information required by U.S. generally accepted accounting principles. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

September 28, 2012

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Management's Discussion and Analysis

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(Unaudited)

The Community College of Philadelphia (the College)'s financial statements are prepared using Governmental Accounting Standards Board (GASB) Statements 34 and 35 standards. The financial results of the Community College of Philadelphia Foundation (the Foundation) are reported as a component unit. These statements include the statistical reporting section in accordance with GASB Statement 44.

This Management's Discussion and Analysis (MD&A) is based upon facts, decisions, and conditions known as of the date of the audit report. The results for 2012 are compared to those for the 2011 fiscal year.

Overview of Financial Statements

The College's financial statements focus on the College as a whole, rather than upon individual funds or activities. The GASB reporting model is designed to provide readers with a broad overview of the College's finances and is comprised of three basic statements:

- The *Statement of Net Assets* presents information on the College's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets serve as one indicator of how the financial position of the College is changing
- The *Statement of Revenues, Expenses, and Changes in Net Assets* presents information showing how the College's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will result in cash flows in future fiscal periods.
- The *Statement of Cash Flows* is reported on the direct method. The direct method of cash flow reporting portrays net cash flows from operations, financing, and investing receipts and disbursements.

The notes to the financial statements provide additional information that is essential to a full understanding of the data provided in the financial statements. The notes contain details on both the accounting policies and procedures that the College has adopted as well as additional information for certain amounts reported in the financial statements.

Financial Highlights

Campus Development

As of September 2011, construction was completed on two major projects that began in fiscal 2009. These projects include the erection of a new building (Pavilion) at the Main Campus; and expansion and redesign of the Northeast Regional Center. A third project, the renovation of portions of the Mint, Bonnell and West Buildings, will be completed during fiscal 2013. Principal financing for these projects was completed in October 2008 utilizing twenty-year tax exempt bonds. Total borrowing was \$74,770,000 at interest rates for various maturities of between 3.0% and 6.25%. Because of the disruptions occurring in the bond insurance industry, the College elected to issue the bonds on an uninsured basis. A Moody's bond rating of A2 was received at the time the bonds were issued. This rating was subsequently upgraded to A1.

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A smaller capital project was initiated at the West Regional Center in Fall 2010. This project entails lease of 7,291 square feet of space immediately adjacent to the current center as well as redesign and upgrades to portions of the Center's main 23,000 square feet classroom building. The newly leased space was placed into full operation as of January 2012. Renovations to the existing building will be completed in fiscal 2013.

All of the current capital projects are focused on several goals: creating integrated, one-stop enrollment services centers for students; updating and expanding academic program laboratories and classrooms to support current and emerging programmatic needs; expanding resources available to students and faculty outside the classroom for collaborative learning opportunities; providing the required infrastructure for the evolving use of technology in teaching, learning and administrative activities; ensuring that the physical requirements needed for the College's Business Continuity Plan are in place; and updating and expanding the College's food service and bookstore operations.

The Main Campus projects included: the construction of a new 44,200 square feet Pavilion building, a 7,800 square feet addition to the Bonnell Building, and renovation of 100,000 square feet of existing space in the Bonnell, Mint, and West Buildings. The Northeast Regional Center expansion project included: the addition of 49,200 square feet to the existing building; redesign of significant portions of the existing 60,000 square feet building; and development of previously unused land into additional parking. The expansion of the Northeast Center completes the Master Plan for the property established when the site was initially acquired by the College in 1994.

All current construction projects are employing sustainable design principles. Both the new Northeast Building and the Main Campus Pavilion Building are expected to achieve a gold-level LEED certified designation.

Construction bid results for the Northeast Project were received in January 2009 and were approximately \$1.6 million less than originally budgeted. The lower than budgeted bid results reflected both value engineering that was undertaken during the final design phase to control costs, and the competitive conditions that existed in the construction industry at the time the projects were bid. Based upon the favorable bid results, subsequent scope changes were made to the Northeast Project which included a more complete renovation of the existing building than was originally anticipated. Full renovations were made to the top two floors of the original building which initially were not scheduled to receive major changes. Final costs for the Northeast project including renovations of the existing building were \$31.3 million.

Bids were received for phase one of the Main Campus project, the new Pavilion Building, in June 2009. Again successful value engineering and construction industry conditions resulted in bids that were \$2.8 million less than originally budgeted for the project. However, subsequent site conditions discoveries and other essential project changes added an additional \$1.6 million to the cost of The Pavilion Building. The second phase of the Main Campus projects was bid out in December 2009. Total costs for the Pavilion were \$31.5 million. Total costs for the Mint, Bonnell and current West Building renovations are currently projected to be \$21 million. Construction for these renovation projects is expected to be completed by January 2013.

The current estimates for the total cost for the construction projects are approximately \$83.8 million. Of this amount, approximately \$75 million has been provided from the bond proceeds including interest earnings, and

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the remaining funds are being provided from the recently completed capital campaign, grants and other College resources.

On July 15, 2011 the College executed a \$1 million five-year loan through the Pennsylvania State Public School Building Authority's revolving loan program at a fixed rate of 3%. The proceeds from this loan are being used to pay for the leasehold improvements and outfitting for the additional leased space at the West Philadelphia Regional Center.

On December 15, 2010 the College completed the purchase of 434-440 North 15th Street for a price of \$5,801,000. The property was purchased for cash. The property includes an 88,500 square feet building and exterior parking for approximately 30 vehicles. Initially the property will be used for parking and facility operations. Longer term use of the property is anticipated to be as a mixed use facility including parking, retail, and programmatic space.

Enrollments

Credit enrollments for the 2012 year were slightly lower than in the prior year. Credit FTE (full-time equivalent) enrollments in fiscal year 2012 were 15,769. This represented a 322 FTE or a 2.0% decrease over the prior year's credit enrollments of 16,091. Fiscal 2011 credit FTE enrollments were 283 or 1.8% higher than the 2010 credit enrollments of 15,808.

Revenues

In July 2005, Act 46 was enacted. This law changed the basis upon which Commonwealth of Pennsylvania (the State) community colleges were intended to be funded effective for the 2005-06 year and thereafter. Funding based upon current year enrollments was eliminated and a foundation funding level was established for each community college. This foundation funding was to provide a base of funding not tied to enrollments which was intended to be adjusted upward annually on a percentage basis via the State budget process. Under the provisions of Act 46, foundation funding may not be reduced. Annually a small growth increment was to be added to the foundation based upon enrollment increase changes in the last two audited years. Under Act 46, there was to be no reduction in revenues for enrollment declines. The other significant operating budget change as a result of Act 46 was the establishment of Economic Development (high priority) Program funding. The State was to provide supplemental funding for FTEs taught in programs identified to be high priority by State officials. The amount of funding received was to be based upon a lump sum statewide dollar allocation and each college's reported FTE enrollments for the prior year in priority program areas. Funding allocations were to be proportionate to FTEs taught.

Beginning with the passage of the fiscal 2010 State Budget, the provisions of Act 46 were not followed in funding Pennsylvania community colleges. For 2010, operating funding for each college was set to equal the amount received for 2008-09 reduced by 0.21%. Of the amount allocated to the community colleges by the State in fiscal 2010 for operating purposes, \$2.8 million or 9.1% was allocated from federal economic stimulus funds provided by the Federal Government to the State. State funding for 2011 was similar. The total 2011 State operating allocation was \$31.2 million. Of this amount, \$2.8 million or 9.1% was again funded from federal economic stimulus funds. Total 2012 State operating funding (including capital lease funding) was \$28,229,309

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or 9.4% less than received in fiscal 2011. The funding received via federal stimulus dollars in the prior two years was not replaced by State revenues.

Act 46 also modified state capital funding for the Pennsylvania community colleges. A revolving capital pool was created which provides the potential for increased funding for major capital projects and improved predictability for when major capital project funding will become available. Capital funding from the State was \$6,330,656 in the 2011 fiscal year and \$6,327,091 in the 2012 fiscal year.

Total state funding in the 2011 fiscal year was \$38,449,827, a change of \$398,610 or 1.0% over the state funds received in 2010. This amount includes the \$2,844,299 allocated to the College by the State out of federal stimulus funds. Total state funding in the 2012 fiscal year was \$34,556,400, a decrease of \$3,893,427 or 10.1% over the state funds received in 2011. Funding provided in fiscal 2011 from federal stimulus funds was not replaced by the State in 2012 funding.

Total 2012 City funding was \$25,409,207 which represented no change from the level of funding received in 2011. Of this funding, \$7,757,010 was used for capital purchases and debt service payments. The remaining funds, \$17,652,197, were used for operating purposes.

In 2012, the tuition charge per credit was \$138, an increase of \$10 over the 2011 per credit tuition charge of \$128. The 2012 technology fee was unchanged at \$28 per credit. The General College Fee which supports student life programs remained unchanged at \$4 per credit. The College charges course fees which range from \$75 to \$300 in selected high-cost courses. Average total tuition and fee revenue per credit for 2012 was \$177.61, an increase of \$11.30 or 6.8% over the average per credit charge in fiscal 2011 of \$166.31.

Tuition and fee revenue totaled \$73,744,923 in 2012, \$72,048,633 in 2011, and \$67,625,346 in 2010. The 'scholarship allowance' amounts for 2012, 2011 and 2010, respectively were \$43,563,813, \$43,917,028, and \$38,017,913. The scholarship allowance represents tuition and fee payments made using public and private grants and scholarships. Stable scholarship allowance amounts between fiscal 2012 fiscal 2011 is reflective of the small drop in enrollments coupled with no change in the maximum federal Pell financial aid award for the 2012 fiscal year.

Net investment income was \$1,098,141 in 2012, \$717,865 in 2011 and \$1,587,145 in 2010. The investment income in 2010 included the impact of unrealized asset appreciation in the amount of \$729,546 for College investments in the Commonfund Intermediate and Multi-Strategy Bond Funds which occurred as a result of improving economic conditions in the financial markets. During the 2011 fiscal year unit values in the College's fixed income investments remained relatively stable and the 2010 unrealized gains were not repeated. In response to historically low rates of return on short-term fixed income investments, in April 2011, the College moved \$10 million of core operating cash into longer-term fixed income investments. As a result investment income improved for the 2012 fiscal year. (See footnote 2.)

The reduction in Federal Grants and contracts from \$58,889,668 in 2011 to \$56,839,421 in 2012 primarily reflects the decline in federal program grants received by the College relative to the amount received in fiscal 2011.

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Expenses

Exclusive of Student Aid and Depreciation expenses, the College's operating expenses totaled \$137,182,600 in fiscal 2012 and \$138,283,458 in fiscal 2011. Effective August 31, 2011, five-year labor contracts with the College's faculty and classified employee unions expired. Agreement on a new contract was not achieved during the 2012 fiscal year, and terms of the prior contract were in effect. All 2011-12 employee salaries were kept at the amounts in place for the 2010-11 fiscal year. The College's Board of Trustees and the Federation were in continuing negotiations as of June 30, 2012.

In fiscal 2008 the College implemented the GASB 45 accounting standard. This standard requires that the present value of projected post-retirement benefits other than pensions, paid to retired employees be recorded as an expense in public institutions' financial statements. As required by GASB 45, the bi-annual reassessment of the liability was prepared in April 2012 for reporting as of June 30, 2012 and June 30, 2013. The College elected to phase in the reporting of the post-employment benefit liability over a 30 year period and to continue to fund the costs of the benefit out of the College's annual budget revenues. A separate trust has not been established to fund any portion of this liability. The cumulative estimated value for the accrued post-employment benefit liability in fiscal 2012, 2011 and 2010 was \$30,225,327, \$22,614,325 and \$16,575,690, respectively. Absent this reporting requirement, the college's net assets as of June 30, 2012 would have been at a level of \$113.3 million.

Effective September 1, 2009, the College placed its employee medical plan, offered through Independence Blue Cross, on a self-insurance basis. A reinsurance limit of \$200,000 was in place for the 2012 fiscal year to limit institutional financial exposure for individuals with extraordinarily large claims in a policy year. As another component of the self-insurance approach, the College has established a self-insurance accrued liability account for possible large claim levels in the future. The value of this accrued liability as of June 30, 2012 was \$868,124 and \$821,919 in 2011, and is reported under 'Current Liabilities: Accounts Payable and Accrued Liabilities.'

Net Asset Change

Net assets as of June 30, 2012 were \$83,142,373. As a result of financial circumstances which contributed to asset growth, net assets increased by \$4.85 million in the 2012 fiscal year prior to recording the impact of the post-employment benefit liability. The change in net assets after recording the post-employment benefit accrual was a negative \$2.8 million. 'Unrestricted net assets' fell from \$5.0 million to a negative \$4.6 million. Absent the cumulative impact of the GASB 45 reporting requirements, unrestricted net assets would currently be at a level of \$25.6 million. The other factor significantly reducing the unrestricted net asset value was the current unfunded depreciation expense for 2012 in the amount of \$10.0 million.

Assets

As of June 30, 2012 the College's cash, long-term and short-term investments totaled \$39.6 million, an increase of \$1.7 million over the \$37.9 amount for June 30, 2011. 'Accounts Receivable Net' were at a level of \$4.0 million in 2012 and \$4.5 million in 2011. These amounts reflect student, employee, vendor, legal and Foundation receivables. The College's investment in capital assets as of June 30, 2012 net of accumulated depreciation was \$179.4 million an increase of \$12.4 million over the amount reported for 2011, \$167.0 million. The growth in the value of assets reflects the substantial completion of the Main Campus Pavilion project during the 2012 fiscal year.

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Liabilities

The College's outstanding long-term debt (including the current year portion and excluding capital lease obligations) decreased from \$104.6 million in 2010 to \$97.1 million in 2011 and decreased from \$97.1 million in 2011 to \$90.2 million in 2012. The level of debt reflects the borrowing for the two new capital projects that were financed during the 2008 fiscal year. Additionally, the College has accrued compensated absences and retirement incentive payments in the amounts of \$3.2 million, and \$0.6 million, respectively. The accrual for compensated absences consists of unused vacation pay for employees on the College's payroll.

Accounts payable and accrued liabilities decreased from \$16.1 million in 2011 to \$15.5 million in 2012. The major factor contributing to this decrease was a reduction in vendor accounts payable. Dollars payable to governmental agencies decreased from \$2.7 million in 2010, to \$1.1 million in 2011, and increased to \$2.4 million in 2012. These payables reflect unused State and Federal financial aid dollars. The capital lease obligation includes a \$5.3 million performance contract with Johnson Controls, Inc. Under the terms of the performance contract, the College is utilizing a fifteen year capital lease to amortize the costs of ten separate capital projects which both addressed critical infrastructure renewal needs at the College's main campus facilities and are reducing operating costs through energy and other facility operating cost savings. The performance contract terms guarantee that the operational costs savings from the ten projects will pay a substantial portion of the capital lease expense. Capital leases also include technology expenses associated with academic and administrative computing.

Net Assets

At June 30, 2012, the College's assets of \$231.4 million exceeded its liabilities of \$148.3 million by \$83.1 million. Net assets at 2012, 2011 and 2010 are summarized into the following categories:

	<u>2012</u>	<u>2011</u>	<u>2010</u>
Invested in capital assets, net of related debt	\$ 86,330,902	80,136,789	69,277,871
Restricted, expendable	1,364,726	730,624	510,809
Unrestricted	<u>(4,553,255)</u>	<u>5,035,726</u>	<u>14,588,450</u>
Total net assets	<u>\$ 83,142,373</u>	<u>85,903,139</u>	<u>84,377,130</u>

The College's net assets reflects its investment in capital assets (e.g., land, buildings, machinery, and equipment), less accumulated depreciation and outstanding debt incurred to acquire those assets. The College uses these capital assets to provide services to students, faculty, and administration; consequently, these assets are not available for future spending. Although the College's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities. The negative unrestricted net asset value (\$4.6 million) incorporates the cumulative impact of the GASB 45 post-employment benefit accrual of \$30.2 million.

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Summary of College Financial Position

The following tables summarize the College's financial status as of the end of the 2012, 2011 and 2010 fiscal years.

Summary of Net Assets

The tables provide a condensed version of the College's net assets as of the end of June 30, 2012, 2011 and 2010 and a condensed version of revenues, expenses, and changes in net assets for fiscal years 2012, 2011 and 2010. The College's current asset to current liability ratio of 1.08 as of June 30, 2012, 1.11 as of June 30, 2011, and 1.50 as of June 30, 2010 indicates the College has adequate liquidity to meet its short-term obligations. The reduction in current assets for 2011 and 2012 reflects the decision made in fiscal 2011 to move \$10,000,000 of the College's short-term investments to longer-term fixed-income investments. While not classified as current assets these 'long-term' investments are liquid and available immediately if required for cash needs. The reduction in unrestricted net assets reflects the growing level of annual depreciation expense resulting from the completion of new construction and the growing impact of the GASB 45 post-employment expense accrual.

Net Assets

June 30, 2012, 2011 and 2010

	<u>2012</u>	<u>2011</u>	<u>2010</u>
		(In millions)	
Assets:			
Current assets	\$ 31.8	30.6	48.5
Noncurrent assets:			
Capital assets net of depreciation	179.5	167.0	134.1
Bond proceeds available for campus construction	2.9	15.1	47.7
Other	17.2	18.5	6.8
Total assets	<u>\$ 231.4</u>	<u>231.2</u>	<u>237.1</u>
Liabilities:			
Current liabilities	\$ 29.5	27.5	32.3
Noncurrent liabilities	118.8	117.8	120.4
Total liabilities	<u>\$ 148.3</u>	<u>145.3</u>	<u>152.7</u>
Net assets:			
Invested in capital assets, net of related debt	\$ 86.3	80.2	69.3
Unrestricted	(4.6)	5.0	14.6
Restricted:			
Expendable	1.4	0.7	0.5
Total net assets	<u>\$ 83.1</u>	<u>85.9</u>	<u>84.4</u>

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Schedule of Changes in Net Assets

The change in net assets for fiscal year 2012, 2011 and 2010 was a negative \$2.8 million, positive \$1.5 million and \$8.4 million, respectively. The following table quantifies the changes:

Revenues, Expenses, and Changes in Net Assets

Years ended June 30, 2012, 2011 and 2010

	<u>2012</u>	<u>2011</u> (In millions)	<u>2010</u>
Operating revenues:			
Net tuition and fees	\$ 30.1	28.1	29.6
Auxiliary enterprises and other sources	2.1	1.9	1.8
Total	<u>32.2</u>	<u>30.0</u>	<u>31.4</u>
Operating expenses	<u>157.0</u>	<u>153.3</u>	<u>143.2</u>
Operating loss	(124.8)	(123.3)	(111.8)
Net nonoperating revenues	<u>108.0</u>	<u>111.2</u>	<u>106.1</u>
Change in net assets before other revenues	(16.8)	(12.1)	(5.7)
Net capital revenue and changes to endowments	<u>14.0</u>	<u>13.6</u>	<u>14.0</u>
Total change in net assets	\$ <u><u>(2.8)</u></u>	<u><u>1.5</u></u>	<u><u>8.3</u></u>

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Schedule of Fund Balances

The following chart shows fund balances in the four fund groups: Unrestricted, Restricted, Endowment and Plant. The 2010, 2011 and 2012 amounts reported for unrestricted operations funds were reduced by the impact of GASB 45 reporting of an accrued expense liability for post-employment benefits. The impact of GASB 45 reporting in 2010 was \$6,199,471, in 2011 was \$6,038,635 and in 2012 was \$7,611,002. The negative unrestricted plant fund balance reflects the use of college resources in fiscal 2011 for the purchase of the 430-440 North 15th Street property as well as unfunded depreciation expense.

	<u>2012</u>	<u>2011</u>	<u>2010</u>
Total unrestricted fund	\$ 100,502	7,609,166	12,212,485
Endowment fund:			
True and term endowment	<u>—</u>	<u>—</u>	<u>—</u>
Quasi endowment (unrestricted)	1,914,234	1,743,728	2,089,754
Total endowment	<u>1,914,234</u>	<u>1,743,728</u>	<u>2,089,754</u>
Plant fund:			
Net invested in capital assets	86,330,902	80,136,789	69,277,871
Restricted expendable – capital	1,364,726	730,624	510,809
Unrestricted	<u>(6,567,991)</u>	<u>(4,317,168)</u>	<u>286,211</u>
Total plant fund	<u>81,127,637</u>	<u>76,550,245</u>	<u>70,074,891</u>
Total net assets	\$ <u>83,142,373</u>	<u>85,903,139</u>	<u>84,377,130</u>

Community College of Philadelphia Foundation

The College Foundation was established in 1985. Total assets for 2012, 2011 and 2010 were \$12.0 million, \$9.3 million and \$7.7 million, respectively. Total unrestricted net assets for 2012, 2011 and 2010 for the Foundation were \$1.3 million, \$1.4 million and \$1.1 million, respectively. The remaining net assets are restricted based upon donor intent. To support funding for the College's current campus development efforts and develop more scholarship opportunities for students, the College's first Capital Campaign was initiated in 2009. A goal of \$10 million was established. As of August 2011, the goal had been achieved. The final amount of gifts received was \$17.1 million.

COMMUNITY COLLEGE OF PHILADELPHIA
(A Component Unit of the City of Philadelphia)

Statements of Net Assets

June 30, 2012 and 2011

	Business-type activities		Component unit	
	The Community College of Philadelphia		The Community College of Philadelphia Foundation	
	2012	2011	2012	2011
Assets				
Current assets:				
Cash and cash equivalents (note 2)	\$ 11,562,871	13,671,678	101,296	187,913
Short-term investments (note 2)	10,888,433	8,385,715	1,673,923	1,609,088
Restricted short-term investments (note 2)	1,364,726	730,624	996,523	134,398
Accounts receivable, net (note 3)	3,979,868	4,487,786	1,568,326	393,170
Student loans receivable (note 4)	—	2,663	—	—
Receivable from government agencies (note 8)	2,608,520	2,031,391	—	—
Accrued interest receivable	50,235	50,749	—	—
Unamortized bond issuance costs	176,314	176,314	—	—
Other assets	1,136,696	1,076,850	—	—
Total current assets	31,767,663	30,613,770	4,340,068	2,324,569
Noncurrent assets:				
Endowment investments (note 2)	—	—	6,429,733	6,196,576
Accounts receivable, net (note 3)	—	—	1,158,880	689,832
Student loans receivable (note 4)	—	5,605	—	—
Bond proceeds available for campus construction	2,947,510	16,908,811	—	—
Other long term investments (note 2)	15,782,209	15,080,777	—	—
Unamortized bond issuance costs	1,422,378	1,598,692	—	—
Capital assets, net (note 5)	179,484,523	166,988,454	—	—
Total noncurrent assets	199,636,620	200,582,339	7,588,613	6,886,408
Total assets	\$ 231,404,283	231,196,109	11,928,681	9,210,977

COMMUNITY COLLEGE OF PHILADELPHIA
(A Component Unit of the City of Philadelphia)

Statements of Net Assets

June 30, 2012 and 2011

	Business-type activities The Community College of Philadelphia		Component unit The Community College of Philadelphia Foundation	
	2012	2011	2012	2011
Liabilities and Net Assets				
Current liabilities:				
Accounts payable and accrued liabilities (note 6)	\$ 14,173,138	14,678,401	224,052	168,392
Payable to government agencies (note 8)	2,418,723	814,779	—	—
Deposits	123,494	114,418	—	—
Deferred revenue	2,323,832	2,303,388	244,500	250,000
Current portion of capital lease obligation (note 7)	2,141,430	1,795,791	—	—
Current portion of long-term debt (note 7)	8,257,274	7,744,495	—	—
Unamortized bond premium	49,637	49,637	—	—
Total current liabilities	29,487,528	27,500,909	468,552	418,392
Noncurrent liabilities:				
Accrued liabilities (note 6)	1,297,574	1,419,742	—	—
Payable to government agencies (note 8)	—	296,750	—	—
Annuity payable	—	—	12,719	15,144
Capital lease obligation (note 7)	5,038,186	3,833,486	—	—
Long-term debt (note 7)	81,963,699	89,328,525	—	—
Unamortized bond premium	249,596	299,233	—	—
Other post-employment benefits liability (note 10)	30,225,327	22,614,325	—	—
Total noncurrent liabilities	118,774,382	117,792,061	12,719	15,144
Total liabilities	148,261,910	145,292,970	481,271	433,536
Net assets:				
Invested in capital assets, net of related debt	86,330,902	80,136,789	—	—
Restricted (note 9):				
Nonexpendable:				
Scholarships, awards and faculty chair	—	—	5,024,844	4,778,174
Annuities	—	—	7,860	7,761
Expendable:				
Scholarships, awards and faculty chair	—	—	1,728,346	725,463
Capital projects	1,364,726	730,624	3,392,412	1,902,578
Unrestricted	(4,553,255)	5,035,726	1,293,948	1,363,465
Total net assets	\$ 83,142,373	\$ 85,903,139	\$ 11,447,410	\$ 8,777,441

See accompanying notes to financial statements.

COMMUNITY COLLEGE OF PHILADELPHIA

(A Component Unit of the City of Philadelphia)

Statements of Revenues, Expenses and Changes in Net Assets

Years ended June 30, 2012 and 2011

	Business-type activities		Component unit	
	The Community College of Philadelphia	2011	The Community College of Philadelphia Foundation	2011
	2012	2011	2012	2011
Operating revenues:				
Student tuition	\$ 56,483,928	54,811,177	—	—
Student fees	17,260,995	17,237,456	—	—
Less scholarship allowance	(43,563,813)	(43,917,028)	—	—
Net student fees	30,181,110	28,131,605	—	—
Auxiliary enterprises	1,827,133	1,734,227	—	—
Gifts	—	—	3,342,841	815,349
Other sources	167,258	180,380	17,106	9,776
Total operating revenues	32,175,501	30,046,212	3,359,947	825,125
Operating expenses (note 12):				
Educational and general:				
Instruction	62,162,440	62,184,084	113,984	—
Public service	62,796	92,076	—	—
Academic support	17,723,410	19,251,126	—	14,691
Student services	21,075,190	21,743,595	1,129	—
Institutional support	23,281,334	22,003,441	639,323	333,260
Physical plant operations	12,244,438	12,392,109	—	—
Depreciation	9,764,169	7,659,904	—	—
Student aid	10,014,970	7,376,466	321,383	280,352
Auxiliary enterprises	632,992	617,027	—	—
Total operating expenses	156,961,739	153,319,828	1,075,819	628,303
Operating (loss) surplus	(124,786,238)	(123,273,616)	2,284,128	196,822

COMMUNITY COLLEGE OF PHILADELPHIA
(A Component Unit of the City of Philadelphia)

Statements of Revenues, Expenses and Changes in Net Assets
Years ended June 30, 2012 and 2011

	Business-type activities		Component unit	
	The Community College of Philadelphia		The Community College of Philadelphia Foundation	
	2012	2011	2012	2011
Nonoperating revenues (expenses):				
State appropriations (note 13)	\$ 28,229,309	29,274,872	—	—
City appropriations (note 13)	17,652,197	18,091,851	—	—
Federal grants and contracts	56,839,421	58,889,668	—	—
State grants and contracts	6,495,102	5,967,689	—	—
Nongovernmental grants and contracts	1,014,162	1,418,653	365,456	—
Net investment income	1,098,141	717,865	20,385	1,039,490
Interest on capital asset-related debt service (note 5)	(3,926,641)	(3,542,128)	—	—
Other nonoperating revenues	539,680	333,143	—	—
Net nonoperating revenues	107,941,371	111,151,613	385,841	1,039,490
(Loss) gain before other revenues, expenses, gains or losses	(16,844,867)	(12,122,003)	2,669,969	1,236,312
Capital appropriations	14,084,101	13,648,012	—	—
(Decrease) increase in net assets	(2,760,766)	1,526,009	2,669,969	1,236,312
Net assets, beginning	85,903,139	84,377,130	8,777,441	7,541,129
Net assets, ending	\$ 83,142,373	85,903,139	11,447,410	8,777,441

See accompanying notes to financial statements.

COMMUNITY COLLEGE OF PHILADELPHIA
(A Component Unit of the City of Philadelphia)

(Business-Type Activities – College only)

Statements of Cash Flows

Years ended June 30, 2012 and 2011

	<u>2012</u>	<u>2011</u>
Cash flows from operating activities:		
Tuition and fees	\$ 30,269,238	27,450,262
Payments to suppliers	(20,864,082)	(22,947,465)
Payments to employees	(76,958,264)	(79,990,789)
Payments for employee benefits	(32,004,232)	(32,850,358)
Payments for student aid	(10,282,045)	(7,376,466)
Auxiliary enterprises	1,829,829	1,734,227
Other cash receipts	175,526	176,893
Net cash used in operating activities	<u>(107,834,030)</u>	<u>(113,803,696)</u>
Cash flows from noncapital financing activities:		
State appropriations	28,228,017	28,094,792
City appropriations	17,652,197	17,896,483
Gifts and grants	65,383,312	66,693,527
Other nonoperating	548,756	346,910
Net cash provided by noncapital financing activities	<u>111,812,282</u>	<u>113,031,712</u>
Cash flows from capital and related financing activities:		
State capital appropriations	6,327,091	6,330,656
City capital appropriations	7,757,010	7,317,356
Decrease in bond proceeds available for campus construction	13,961,301	30,835,350
Proceeds from capital debt	1,000,000	—
Purchases of capital assets	(17,084,935)	(37,149,410)
Principal on capital debt	(10,256,223)	(9,418,560)
Interest on capital debt	(5,051,706)	(5,278,535)
Net cash used in capital and related financing activities	<u>(3,347,462)</u>	<u>(7,363,143)</u>
Cash flows from investing activities:		
Proceeds from sales and maturities of investments	39,552,092	71,863,856
Purchases of investments	(43,390,344)	(62,182,027)
Interest on investments	1,098,655	719,683
Net cash (used in) provided by investing activities	<u>(2,739,597)</u>	<u>10,401,512</u>
(Decrease) increase in cash	<u>(2,108,807)</u>	<u>2,266,385</u>
Cash, beginning	13,671,678	11,405,293
Cash, ending	\$ <u>11,562,871</u>	<u>13,671,678</u>

COMMUNITY COLLEGE OF PHILADELPHIA

(A Component Unit of the City of Philadelphia)

(Business-Type Activities – College only)

Statements of Cash Flows

Years ended June 30, 2012 and 2011

	<u>2012</u>	<u>2011</u>
Reconciliation of net operating loss to net cash used in operating activities:		
Operating loss	\$ (124,786,238)	(123,273,616)
Adjustments to reconcile net operating loss to net cash used in operating activities:		
Depreciation	9,764,169	7,659,904
Changes in assets and liabilities:		
Accounts receivable	198,323	(411,879)
Prepaid and other assets	(59,846)	165,126
Loans to students and employees	14,593	989
Accounts payable and accrued liabilities	(689,116)	(3,810,951)
Deferred revenues	113,083	(171,904)
Other post employment benefits	7,611,002	6,038,635
Net cash used in operating activities	<u>\$ (107,834,030)</u>	<u>(113,803,696)</u>
Supplemental disclosure of noncash capital financing activity:		
Capital assets acquired via capital lease	\$ 3,954,516	1,596,216

See accompanying notes to financial statements.

COMMUNITY COLLEGE OF PHILADELPHIA
(A Component Unit of the City of Philadelphia)

Notes to Financial Statements

June 30, 2012 and 2011

(1) Summary of Significant Accounting Policies

(a) Organization

The Community College of Philadelphia (the College) operates in accordance with the provisions of Commonwealth of Pennsylvania (the Commonwealth) legislation and through the sponsorship of the City of Philadelphia (the City). For financial reporting purposes, the College has been determined to be a component unit of the City, and as such has adopted the applicable provisions of the Government Accounting Standards Board (GASB).

Component Unit

The Community College of Philadelphia Foundation (the Foundation), was established to serve as an organization responsible for College fund-raising activities.

The by-laws of the Foundation give the College's board of trustees' approval authority over all decisions made by the Foundation board of directors and the College has the authority to amend the by-laws of the Foundation at any time. Therefore, the Foundation is considered to be a discretely presented component unit of the College and all financial transactions are reported within the financial statements of the College.

(b) Measurement Focus, Basis of Accounting, and Basis of Presentation

The accompanying financial statements have been prepared using the economic resources measurement focus and the accrual basis of accounting in accordance with U.S. generally accepted accounting principles, as prescribed by the Governmental Accounting Standards Board (GASB). Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements have been met.

The College has determined that it functions as a Business Type Activity, as defined by GASB. The effect of interfund activity has been eliminated from these financial statements.

The College's policy is to define operating activities in the statement of revenues, expenses, and changes in net assets as those that generally result from exchange transactions such as the payment received for services and payment made for the purchase of goods and services. Certain other transactions are reported as nonoperating activities. These nonoperating activities include the College's operating and capital appropriations from the Commonwealth of Pennsylvania and City of Philadelphia; federal, state, and private grants; net investment income; gifts; interest expense; and disposals of capital assets.

The College has elected not to adopt the pronouncements issued by the Financial Accounting Standards Board (FASB) after November 30, 1989.

(c) Government Appropriations

Revenue from the Commonwealth of Pennsylvania and City of Philadelphia is recognized in the fiscal year during which the funds are appropriated to the College. The College is fiscally dependent

COMMUNITY COLLEGE OF PHILADELPHIA
(A Component Unit of the City of Philadelphia)

Notes to Financial Statements

June 30, 2012 and 2011

upon these appropriations. Specific accounting policies with regard to government appropriations are as follows:

Commonwealth of Pennsylvania

General state legislation establishing community colleges provides for the reimbursement of certain college expenses from Commonwealth funds appropriated for this purpose. Act 46 enacted in July 2005 changed the original basis of allocating operating funds to Commonwealth community colleges from a formula approach based upon full-time equivalents (FTE) taught in the current fiscal year to a state-wide community college appropriation. Under Act 46, the state-wide operating budget appropriation for community colleges is to be distributed among each of the fourteen colleges in three parts: base funding, growth funding and high priority (economic development) program funding. The provisions of Act 46 are intended to ensure that base operating funding for each college will at least equal the amount of funds received in the prior year. Annually, twenty-five percent of any new dollars in the operating funding granted community colleges is to be distributed proportionally among the colleges experiencing growth in the prior year based upon their share of the FTE growth. Colleges whose enrollments are stable or decline do not receive any increase from the growth funding.

The other significant budget change as a result of Act 46 was the establishment of Economic Development (high priority) program funding. High priority program funding is based upon prior year enrollments in program areas defined by the State to contribute to trained worker growth in critical employment areas. Using FTE enrollments in targeted programs as the allocation mechanism, each college receives a proportionate share of the available funds allocated to high priority programs.

Beginning with the 2010 fiscal year state budget and continuing for the 2011 and 2012 fiscal years, the provisions of Act 46 were not followed in allocating operational funds to Pennsylvania community colleges. The 2009-10 State operating allocation, including high priority program funding, for each college was computed using the amount each college received for 2008-09 and reducing it by 0.21%. The fiscal 2011-12 operating allocation was unchanged from the amount provided in fiscal 2010-11. Of the amount allocated to the community colleges by the State in fiscal years 2010 and 2011, \$2,844,299 or 9.1% in each year was allocated by the State from federal economic stimulus funds provided by the Federal Government to the Commonwealth of Pennsylvania. Revenues allocated from the State that were funded from federal stimulus funds are reported under Federal Grants and Contracts. In fiscal year 2012, the State appropriation was reduced by the amount of funds received by the College from federal stimulus funds in the prior two years.

Under the provisions of Act 46, a separate revolving pool was established for community college capital funding. Capital funding, which may include major equipment and furniture purchases, capital improvements to buildings and grounds, debt service on major capital projects, and net rental costs for eligible capital leases is reimbursed at the rate of 50%. Capital requests not previously approved for annual funding are subject to a competitive application process with the allocation of available funds made by the Pennsylvania Department of Education using state-wide criteria.

COMMUNITY COLLEGE OF PHILADELPHIA
(A Component Unit of the City of Philadelphia)

Notes to Financial Statements

June 30, 2012 and 2011

Any excesses or deficiencies between provisional payments and the final annual reimbursement calculation of annual Commonwealth funding are reflected as a payable or receivable from the Commonwealth.

(d) Net Assets

The College classifies its net assets into the following four net asset categories:

Invested in capital assets, net of related debt: Capital assets, net of accumulated depreciation and outstanding principal balances of debt attributable to the acquisition, construction, repair, or improvement of those assets.

Restricted – nonexpendable: Net assets subject to externally imposed conditions that the College must maintain them in perpetuity.

Restricted – expendable: Net assets whose use is subject to externally imposed conditions that can be fulfilled by the actions of the College or by the passage of time.

Unrestricted: All other categories of net assets. Unrestricted net assets may be designated by actions of the College's board of trustees.

The College has adopted a policy of generally utilizing restricted – expendable funds, when available, prior to unrestricted funds.

(e) Cash and Cash Equivalents

The College considers all petty cash accounts and demand deposits with financial banking institutions to be cash. The College considers all short term investments (primarily certificates of deposit) with a maturity of 90 days or less to be cash equivalents.

(f) Investments

Investments in marketable securities are stated at fair value. Valuations for marketable securities are provided by external investment managers or are based on audited financial statements when available.

Dividends, interest, and net gains or losses on investments of endowments and similar funds are reported in the statement of revenues, expenses, and changes in net assets. Any net earnings not expended are included in net asset categories as follows:

- (i) as increases in restricted – nonexpendable net assets if the terms of the gift require that they be added to the principal of a permanent endowment fund;
- (ii) as increases in restricted – expendable net assets if the terms of the gift or the College's interpretation of relevant state law impose restrictions on the current use of the income or net gains; and
- (iii) as increases in unrestricted net assets in all other cases.

COMMUNITY COLLEGE OF PHILADELPHIA
(A Component Unit of the City of Philadelphia)

Notes to Financial Statements

June 30, 2012 and 2011

The College policy permits investments in obligations of the U.S. Treasury; certificates of deposit; commercial paper rated A-1 by Standard and Poor's Corporation or P-1 by Moody's Commercial Paper Record; bankers' acceptances; repurchase agreements; the Commonfund's Short-term Investment Fund, Intermediate Term Fund, Multi-Strategy Bond Fund, and Equity Fund (for endowment funds only) and specifically approved fixed income securities. The investment practice of the Foundation includes the use of the Commonfund Short-term, Intermediate, Multi-Strategy and International Equity Funds, Multi-Strategy and Global Bond Funds, Real Estate funds, and specifically approved fixed income securities.

(g) Capital Assets

Real estate assets, including improvements, are generally stated at cost. Furnishings and equipment are stated at cost at date of acquisition or, in the case of gifts, at fair value at date of donation. Interest costs on debt related to capital assets are capitalized during the construction period.

Assets are depreciated using the straight-line method. The range of estimated useful lives by asset categories is summarized as follows:

<u>Asset category</u>	<u>Years</u>
Buildings	10 to 50
Furniture and equipment	3 to 10
Library books	10
Audiovisual media	5
Computer desktop software	3
Computer system software	10

The costs of normal maintenance and repairs that do not increase the value of the asset or materially extend assets lives are not capitalized.

(h) Compensated Absences

Employees earn the right to be compensated during absences for vacation leave and sick leave. Accrued vacation is the amount earned by all eligible employees through the statement of net assets date. Upon retirement, these employees are entitled to receive payment for this accrued balance as defined in college policy and collective bargaining agreements.

(i) Students' Deposits and Unearned Revenue

Deposits and advance payments received for tuition and fees related to certain summer programs and tuition received for the following academic year are deferred and are recorded as revenues when instruction is provided.

COMMUNITY COLLEGE OF PHILADELPHIA
(A Component Unit of the City of Philadelphia)

Notes to Financial Statements

June 30, 2012 and 2011

(j) Student Fees

Included in student fees are general college fees of \$1,569,124 and \$1,605,308 for the years ended June 30, 2012 and 2011, respectively, which have been designated for use by the various student organizations and activities.

(k) Tax Status

The College is exempt from federal and state taxes due to its status as an unincorporated association established by the Pennsylvania Community College Act of 1963 (the Act). Under the Act, community colleges are considered to be activities of the Commonwealth.

The Foundation is exempt from federal income taxes under Section 501(c)(3) of the *Internal Revenue Code*.

On July 15, 2007, the IRS determined the Foundation is also classified as a public charity under Sections 509(a)(1) and 170(b)(1)(A)(vi) of the *Internal Revenue Code* to serve as an organization responsible for College fund-raising activities.

(l) Use of Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

(m) Scholarship Discounts and Allowances

Student tuition and fee revenues, and certain other revenues from students are reported net of scholarship discounts and allowances in the statement of revenues, expenses and changes in net assets. Scholarship discounts and allowances are the difference between the stated charge for goods and services provided by the College and the amount that is paid by students and/or third parties making payments on students' behalf. Certain governmental grants are recorded as either operating or nonoperating revenues in the College's financial statements. To the extent that revenues from such programs are used to satisfy tuition and fees and other student charges, the College has recorded a scholarship discount and allowance.

(n) Self Insurance

The Community College of Philadelphia Board of Trustees approved the College's participation in a self-insurance medical plan through Independence Blue Cross, which became effective September 1, 2009. A reinsurance limit of \$200,000 was put in place to limit institutional financial exposure for individuals with extraordinarily large claims in a policy year. As another component of the self-insurance approach, the College has established a self-insurance accrued liability account for possible large claim levels in the future.

COMMUNITY COLLEGE OF PHILADELPHIA
(A Component Unit of the City of Philadelphia)

Notes to Financial Statements

June 30, 2012 and 2011

(2) Deposits and Investments

The College invests its funds in accordance with the Board of Trustees' investment policy, which authorizes the College to invest in cash equivalents which consist of treasury bills, money market funds, commercial paper, bankers' acceptances, repurchase agreements, and certificates of deposit; fixed income securities including U.S. government and agency securities, corporate notes and bonds, asset-backed bonds, floating rate securities, and Yankee notes and bonds; and mutual funds including the Commonfund Multi-Strategy Bond Fund, and Commonfund Intermediate Fund. Regardless of fund classifications, certain general tenets apply. Investments in all classifications seek to maintain significant liquidity and maximize annual income for the College while avoiding excessive risk. Specific objectives include maintaining sufficient liquidity to meet anticipated cash needs and the preservation of principal. The College recognizes that it may be necessary to forego opportunities for potential large gains to achieve a reasonable risk posture. Certain investments are prohibited, including equity securities, commodities and futures contracts, private placements, options, limited partnerships, venture capital, tangible personal property, direct real estate, short selling, margin transactions, and certain derivative instruments. Diversification, insofar as it reduces portfolio risk, is required. At least annually, the Board of Trustees will review the investment policy and performance to determine any appropriate revisions.

Operating funds may be invested only in corporate bonds rated at minimum A – by Standard and Poor's or A3 by Moody's Investors Service, Inc. (Moody's) that are of U.S. dollar denomination. Investments in asset-backed and mortgage-backed bonds are limited to those rated AAA/Aaa. Investments in commercial paper must be rated A1/P1 or better. The maximum percentage of investments in any one sector is limited to 100% for U.S. government and agency, 25% for asset-backed bonds, 40% for corporate notes and bonds, and 25% for mortgage-backed bonds.

Deposits are comprised of demand deposit accounts with financial institutions. At both June 30, 2012 and 2011 cash on hand was \$4,000. At June 30, 2012 and 2011, the carrying amount of deposits was \$11,558,871 and \$13,667,678, and the bank balance was \$12,750,839 and \$16,507,059, respectively. The differences were caused primarily by items in transit. Deposits of \$1,000,000 were covered by federal depository insurance of \$250,000 for each of four bank accounts at both June 30, 2012 and 2011.

Demand deposits include \$9,680 and \$9,709 in restricted cash at June 30, 2012 and 2011, respectively, which represents unused proceeds of the 2006 Series Community College Revenue Bonds, held in a separate account to be used for specific state-approved capital projects and included in cash and cash equivalents in the accompanying statements of net assets.

COMMUNITY COLLEGE OF PHILADELPHIA
(A Component Unit of the City of Philadelphia)

Notes to Financial Statements

June 30, 2012 and 2011

The following is the carrying value (fair value) of deposits and investments at June 30, 2012:

	<u>College</u>	<u>Foundation</u>
Deposits:		
Demand deposits	\$ 11,558,871	101,296
Investments:		
Certificate of deposit	5,121,724	—
U.S. Treasury obligations	3,808,668	—
U.S. government agency obligations	1,989,271	—
Corporate bonds	4,267,480	—
Intermediate fixed income mutual fund	5,470,918	1,919,205
Multi-strategy equity mutual fund	—	4,510,528
Multi-strategy bond mutual fund	5,227,307	—
Money market mutual funds	2,150,000	2,670,446
Total deposits and investments	<u>\$ 39,594,239</u>	<u>9,201,475</u>

The following is the carrying value (fair value) of deposits and investments at June 30, 2011:

	<u>College</u>	<u>Foundation</u>
Deposits:		
Demand deposits	\$ 13,667,678	187,913
Investments:		
Certificate of deposit	5,078,075	—
U.S. Treasury obligations	3,083,999	—
U.S. Government agency obligations	1,519,011	—
Corporate bonds	4,753,326	—
Intermediate fixed income mutual fund	2,404,591	1,736,068
Multi-strategy equity mutual fund	—	4,460,508
Multi-strategy bond mutual fund	5,085,955	—
Money market mutual funds	2,272,159	1,743,486
Total deposits and investments	<u>\$ 37,864,794</u>	<u>8,127,975</u>

In addition to the deposits and investments listed above, the College also has bond proceeds available for campus construction held by Sovereign Bank, the State Public School Building Authority, and the Bank of New York (the trustees), under the terms of various bond indentures. Bond proceeds available for campus construction are carried in the financial statements at fair value and consist of short-term investments and government securities. As of June 30, 2012 and 2011, bond proceeds available for campus construction include the following:

	<u>2012</u>	<u>2011</u>
Construction funds	\$ 2,947,510	16,908,811

COMMUNITY COLLEGE OF PHILADELPHIA
(A Component Unit of the City of Philadelphia)

Notes to Financial Statements

June 30, 2012 and 2011

The College's investments are subject to various risks. Among these risks are custodial credit risk, credit risk, and interest rate risk. Each one of these risks is discussed in more detail below.

Custodial credit risk is the risk that in the event of a bank failure, the College's deposits may not be returned to the College. The College does not have a deposit policy for custodial credit risk. Commonwealth of Pennsylvania Act 72 of 1971, as amended, allows banking institutions to satisfy the collateralization requirement by pooling eligible investments to cover total public funds on deposit in excess of federal insurance. Such pooled collateral is pledged with the financial institutions' trust departments. At June 30, 2012 and 2011, the College's bank balance was exposed to custodial credit risk as follows:

	<u>2012</u>	<u>2011</u>
Uninsured and collateral held by pledging bank's trust department not in the College's name	\$ 11,750,839	15,507,059

The College participates in the Certificate of Deposit Account Registry Service (CDARS) for its certificate of deposit. CDARS allows the College to access FDIC insurance on multi-million dollar certificates of deposit and to earn rates that compare favorably to Treasuries and money market mutual funds. Custodial credit risk has been eliminated for the College's certificate of deposit as a result of its participation in the CDARS program.

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The credit risk of a debt instrument is measured by nationally recognized statistical rating agencies such as Moody's.

The multi-strategy bond fund and the intermediate fixed income fund are mutual funds managed by the Commonfund. The credit quality of the investments that comprise these funds are:

	<u>June 30, 2012</u>	
	<u>Multi-Strategy Bond</u>	<u>Intermediate</u>
Government	13%	23%
Agency	25	14
AAA	11	20
AA	3	9
A	12	20
BBB	14	8
Below BBB	12	6
Non-Rated/Other	10	—
Total	<u>100%</u>	<u>100%</u>

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June 30, 2011		
	Multi-Strategy Bond	Intermediate
Government	19%	21%
Agency	24	13
AAA	9	29
AA	3	8
A	12	20
BBB	10	3
Below BBB	9	6
Non-Rated/Other	14	—
Total	100%	100%

The credit quality of the fixed income investments in which the College directly invests, including U.S. Treasury obligations, U.S. government agency obligations, and corporate bonds is as follows:

June 30, 2012	
	Fixed income securities
Aaa	55
Aa	10
A	18
Below BBB	12
Nonrated/other	5
Total	100%

June 30, 2011	
	Fixed income securities
Aaa	49
Aa	15
A	26
Baa	10
Below BBB	—
Nonrated/other	—
Total	100%

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Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of fixed income investments. The College's investment policy does not specifically address limitations in the maturities of investments. The weighted average maturities of the College's fixed income investments at June 30, 2012 are as follows:

	<u>June 30, 2012</u> <u>Weighted</u> <u>average</u> <u>maturity</u> <u>(years)</u>
Certificate of deposit	0.18
U.S. Treasury obligations	3.81
U.S. government agency obligations	3.25
Corporate bonds	5.03

(3) Accounts Receivable

Accounts receivable include the following at June 30:

	<u>2012</u>		<u>2011</u>	
	<u>College</u>	<u>Component unit foundation</u>	<u>College</u>	<u>Component unit foundation</u>
Tuition and fee receivables	\$ 4,692,876	—	4,314,942	—
Grants receivable	6,441	56,461	135,275	—
Other receivables	1,530,606	—	1,705,870	—
Pledges receivable	—	2,796,534	—	1,170,481
Receivable from foundation	191,938	—	157,978	—
	<u>6,421,861</u>	<u>2,852,995</u>	<u>6,314,065</u>	<u>1,170,481</u>
Less allowance for doubtful accounts	<u>(2,441,993)</u>	<u>(125,789)</u>	<u>(1,826,279)</u>	<u>(87,479)</u>
Total	<u>\$ 3,979,868</u>	<u>2,727,206</u>	<u>4,487,786</u>	<u>1,083,002</u>

The College anticipates that all of its accounts receivable will be collected within one year.

Accounts receivable, tuition and fees and other are reported at net realizable value. Accounts are written off when they are determined to be uncollectible based upon management's assessment of individual accounts. The allowance for doubtful accounts is estimated based on the College's historical losses and periodic review of individual accounts. The allowance was \$2,441,993 and \$1,826,279 for the years ended June 30, 2012 and 2011, respectively. \$1,158,880 of the Foundation's pledges receivable are expected to be collected subsequent to June 30, 2013, generally on a five-year payment schedule.

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(4) Loans Receivable

As of June 30, 2012, the remaining student loans receivable were assigned to the Department of Education for collection, and the College no longer participates in the Perkins Loan program.

(5) Capital Assets

Capital assets consist of the following at June 30, 2012:

	<u>Balance July 1, 2011</u>	<u>Additions</u>	<u>Retirements and adjustments</u>	<u>Balance June 30, 2012</u>
Capital assets not depreciated:				
Land and improvements	\$ 25,228,503	2,843,732	—	28,072,235
Construction in progress	36,306,328	13,854,610	(32,570,498)	17,590,440
Works of art	705,208	—	—	705,208
	<u>62,240,039</u>	<u>16,698,342</u>	<u>(32,570,498)</u>	<u>46,367,883</u>
Capital assets being depreciated:				
Buildings and improvements	172,083,578	30,425,278	—	202,508,856
Equipment and furniture	32,782,952	6,427,488	(357,110)	38,853,330
Library books	4,480,982	176,923	—	4,657,905
Microforms	1,659,434	12,276	—	1,671,710
Software	4,034,744	4,850	—	4,039,594
System software	6,995,089	1,085,579	—	8,080,668
Total before depreciation	<u>222,036,779</u>	<u>38,132,394</u>	<u>(357,110)</u>	<u>259,812,063</u>
	<u>\$ 284,276,818</u>	<u>54,830,736</u>	<u>(32,927,608)</u>	<u>306,179,946</u>

Accumulated depreciation by asset categories is summarized as follows:

	<u>Balance July 1, 2011</u>	<u>Depreciation</u>	<u>Retirements</u>	<u>Balance June 30, 2012</u>
Buildings and improvements	\$ 78,485,686	5,527,673	—	84,013,359
Equipment and furniture	25,062,061	3,371,557	(404,833)	28,028,785
Library books	3,702,828	153,871	—	3,856,699
Microforms	1,621,003	20,283	—	1,641,286
Software	3,525,984	10,330	(127,382)	3,408,932
System software	4,890,802	855,560	—	5,746,362
Total	<u>\$ 117,288,364</u>	<u>9,939,274</u>	<u>(532,215)</u>	<u>126,695,423</u>
Net capital assets				\$ 179,484,523

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Capital assets consist of the following at June 30, 2011:

	Balance July 1, 2010	Additions	Retirements and adjustments	Balance June 30, 2011
Capital assets not depreciated:				
Land and improvements	\$ 21,942,648	3,285,855	—	25,228,503
Construction in progress	37,504,052	31,261,630	(32,459,354)	36,306,328
Works of art	705,208	—	—	705,208
	<u>60,151,908</u>	<u>34,547,485</u>	<u>(32,459,354)</u>	<u>62,240,039</u>
Capital assets being depreciated:				
Buildings and improvements	137,323,474	34,760,104	—	172,083,578
Equipment and furniture	30,157,401	2,625,551	—	32,782,952
Library books	4,313,331	167,651	—	4,480,982
Microforms	1,651,209	10,177	(1,952)	1,659,434
Software	3,391,260	643,484	—	4,034,744
System software	6,720,122	274,967	—	6,995,089
Total before depreciation	<u>183,556,797</u>	<u>38,481,934</u>	<u>(1,952)</u>	<u>222,036,779</u>
	<u>\$ 243,708,705</u>	<u>73,029,419</u>	<u>(32,461,306)</u>	<u>284,276,818</u>

Accumulated depreciation by asset categories is summarized as follows:

	Balance July 1, 2010	Depreciation	Retirements	Balance June 30, 2011
Buildings and improvements	\$ 74,323,238	4,162,448	—	78,485,686
Equipment and furniture	22,662,336	2,399,725	—	25,062,061
Library books	3,549,608	153,220	—	3,702,828
Microforms	1,596,231	24,772	—	1,621,003
Software	3,388,944	137,040	—	3,525,984
System software	4,108,103	782,699	—	4,890,802
Total	<u>\$ 109,628,460</u>	<u>7,659,904</u>	<u>—</u>	<u>117,288,364</u>
Net capital assets				\$ 166,988,454

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(6) Accounts Payable and Accrued Liabilities

Accounts payable and accrued liabilities consisted of the following at June 30:

	2012		2011	
	College	Component unit foundation	College	Component unit foundation
Category:				
Vendors and others	\$ 6,163,431	32,114	6,809,869	10,414
Accrued salaries	2,876,364	—	3,044,490	—
Accrued benefits	2,198,328	—	1,950,202	—
Compensated absences	3,174,843	—	3,245,381	—
Retirement incentive payments	566,178	—	643,994	—
Payroll withholding taxes	118,315	—	—	—
Accrued Interest	373,253	—	404,207	—
Payable to college	—	191,938	—	157,978
Total	<u>\$ 15,470,712</u>	<u>224,052</u>	<u>16,098,143</u>	<u>168,392</u>

Retirement incentive payments are described in note 10.

Long-term liability activity for the year ended June 30, 2012 was as follows:

2012	Beginning balance	Additions	Deductions	Total ending balance	Current portion
Long-term liabilities:					
Accrued liabilities	\$ 16,098,143	2,123,491	(2,750,922)	15,470,712	14,173,138
Payable to government agencies	1,111,529	1,607,271	(300,077)	2,418,723	2,418,723
Capital lease obligation	5,629,277	3,954,516	(2,404,177)	7,179,616	2,141,430
Long-term debt	97,073,020	1,000,000	(7,852,047)	90,220,973	8,257,274
Unamortized bond premium	348,870	—	(49,637)	299,233	49,637
Other post-employment benefits	22,614,325	7,611,002	—	30,225,327	—
	<u>\$ 142,875,164</u>	<u>16,296,280</u>	<u>(13,356,860)</u>	<u>145,814,584</u>	<u>27,040,202</u>

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Long-term liability activity for the year ended June 30, 2011 was as follows:

2011	Beginning balance	Additions	Deductions	Total ending balance	Current portion
Long-term liabilities:					
Accrued liabilities	\$ 19,921,650	5,898,414	(9,721,921)	16,098,143	14,678,401
Payable to government agencies	2,698,376	20,667	(1,607,514)	1,111,529	814,779
Capital lease obligation	5,974,640	1,596,217	(1,941,580)	5,629,277	1,795,791
Long-term debt	104,550,000	—	(7,476,980)	97,073,020	7,744,495
Unamortized bond premium	398,507	—	(49,637)	348,870	49,637
Other post-employment benefits	16,575,690	6,038,635	—	22,614,325	—
	<u>\$ 150,118,863</u>	<u>13,553,933</u>	<u>(20,797,632)</u>	<u>142,875,164</u>	<u>25,083,103</u>

(7) Debt

The College's debt financing is primarily provided through Community College Revenue Bonds issued by the Hospitals and Higher Education Facilities Authority and the State Public School Building Authority.

Debt consisted of the following at June 30, 2012:

	Balance July 1, 2011	Additions	Principal payments	Balance June 30, 2012	Current portion
1999 Series (a)	\$ 3,705,000	—	(1,180,000)	2,525,000	1,235,000
2003 Series (b)	1,570,000	—	(770,000)	800,000	800,000
2006 Series (c)	1,815,000	—	(295,000)	1,520,000	315,000
2007 Series (d)	23,980,000	—	(1,795,000)	22,185,000	1,870,000
2008 Series (e)	64,930,002	—	(3,440,002)	61,490,000	3,575,000
SPSBA Loan(f)	1,073,018	—	(278,718)	794,300	271,215
SPSBA Loan (g)	—	1,000,000	(93,327)	906,673	191,059
	<u>\$ 97,073,020</u>	<u>1,000,000</u>	<u>(7,852,047)</u>	<u>90,220,973</u>	<u>8,257,274</u>

Debt consisted of the following at June 30, 2011:

	Balance July 1, 2010	Additions	Principal payments	Balance June 30, 2011	Current portion
1999 Series (a)	\$ 4,835,000	—	(1,130,000)	3,705,000	1,180,000
2003 Series (b)	2,310,000	—	(740,000)	1,570,000	770,000
2006 Series (c)	2,100,000	—	(285,000)	1,815,000	295,000
2007 Series (d)	25,710,000	—	(1,730,000)	23,980,000	1,795,000
2008 Series (e)	68,245,000	—	(3,314,998)	64,930,002	3,440,000
SPSBA Loan (f)	1,350,000	—	(276,982)	1,073,018	264,495
	<u>\$ 104,550,000</u>	<u>—</u>	<u>(7,476,980)</u>	<u>97,073,020</u>	<u>7,744,495</u>

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Future annual principal and interest payments at June 30, 2012 are as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
June 30:			
2013	\$ 8,257,274	4,761,154	13,018,428
2014	7,789,962	4,354,788	12,144,750
2015	5,557,893	3,998,189	9,556,082
2016	5,518,993	3,745,475	9,264,468
2017	5,491,851	3,480,807	8,972,658
2018	5,495,000	3,178,241	8,673,241
2019	5,020,000	2,900,561	7,920,561
2020	5,265,000	2,654,799	7,919,799
2021	5,520,000	2,390,801	7,910,801
2022	5,815,000	2,105,850	7,920,850
2023	6,130,000	1,792,390	7,922,390
2024	4,320,000	1,461,600	5,781,600
2025	4,580,000	1,202,400	5,782,400
2026	4,855,000	927,600	5,782,600
2027	5,150,000	636,300	5,786,300
2028	5,455,000	327,300	5,782,300
	<u>\$ 90,220,973</u>	<u>39,918,255</u>	<u>130,139,228</u>

(a) 1999 Series

Under a loan agreement, dated May 18, 1999, with the Hospitals and Higher Education Facilities Authority the College borrowed \$9,555,000 of 1999 Community College Revenue Bonds. Of the total obligation, \$9,060,419 (net of bond discount and issuance cost of \$233,817) was used to purchase U.S. government securities, which were deposited in an irrevocable trust with an escrow agent to provide for future debt service payments on the 1994 Series A Bonds. As a result, that portion of the 1994 Series A Bonds is considered to be defeased and the related liability \$(8,380,000) has been removed from the statement of net assets. The 1999 Series Bonds are payable over 15 years at rates from 4.20% to 4.85% with an average annual debt service payment of \$1,356,513.

Principal payments required by the loan agreement are as follows:

2013	\$ 1,235,000
2014	<u>1,290,000</u>
	<u>\$ 2,525,000</u>

(b) 2003 Series

Under a loan agreement dated December 4, 2003, with the State Public School Building Authority, the College borrowed \$6,935,000 of Series A of 2003 Community College Revenue Bonds. The total

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obligation is to be used for the purpose of financing: (i) the acquisition and installation of an integrated computer system for Finance, Human Resources, and student use; (ii) upgrade to the existing computer network infrastructure to accommodate the new integrated computer system; (iii) the cost of software acquisition and training modules to implement the new integrated computer system; and (iv) the costs and expenses of issues the 2003 bonds. In addition to the bond proceeds, the authority contributed \$50,000 to the project. The funds from the authority were used to offset some of the issuance cost. The Bonds are scheduled to be repaid of a ten-year period through May 1, 2013 at interest rates that vary from 3.75% to 5.00%, with an average annual debt service payment of \$828,603.

Remaining principal payments required by the loan agreement are as follows:

2013	\$ 800,000
	<u>\$ 800,000</u>

(c) 2006 Series

Under a loan agreement dated September 15, 2006 with the State Public School Building Authority, the College borrowed \$3,000,000 of 2006 Series Community College Revenue Bonds. Of the total obligation, \$3,000,000 went towards deferred maintenance including roof repairs (Bonnell, West, Gymnasium, Winnet Building, and West Philadelphia Regional Center); exterior brick repairs (Winnet Building and Gymnasium) and 16th Street sidewalk replacement. The College also received \$50,000 from the Authority that was applied to issuance cost. The Bonds are scheduled to be repaid over a 10-year period through June 20, 2017 at the interest rate of 4.5%, with an average annual debt service payment of \$349,372.

Remaining principal payments required by the loan agreement are as follows:

2013	\$ 315,000
2014	325,000
2015	340,000
2016	355,000
2017	<u>185,000</u>
	<u>\$ 1,520,000</u>

(d) 2007 Series

Under a loan agreement dated February 21, 2007 with the State Public School Building Authority, the College borrowed \$30,525,000 of 2007 Community College Refunding Revenue Bonds. Of the total obligation, \$30,525,000 (including bond premium net of bond discount and issuance cost of \$449,782) was used to purchase U.S. government securities, which were deposited in an irrevocable trust with an escrow agent to provide for future debt service payments on the 1998 Series Bonds and 2001 Series Bonds. As a result, that portion of the 1998 Series Bond and 2001 Series Bonds is

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considered to be defeased, and the related liability (\$6,730,000 and \$23,970,000, respectively) has been removed from the statement of net assets. The 1998 and 2001 Series Bonds were called as of November 1, 2011 and the related escrow with the trustee of the defeased bonds is zero. The 2007 Series Bonds are payable over 16 ½ years at rates from 4.00% to 5.00% with an average annual debt service payment of \$2,602,675.

Principal payments required by the loan agreement are as follows:

2013	\$ 1,870,000
2014	1,965,000
2015	2,055,000
2016	2,160,000
2017	2,270,000
2018 – 2022	9,810,000
2023 – 2024	2,055,000
	<hr/>
	\$ 22,185,000

(e) 2008 Series

Under a loan agreement dated October 9, 2008 with the State Public School Building Authority, the College borrowed \$74,770,000 of 2008 Series Community College Revenue Bonds. The bonds are being issued for the benefit of the College to finance a project consisting of: (a) the construction, equipping and furnishing of an approximately 45,000 square foot building for instructional facilities and student meeting spaces on the main campus of the college, and other capital projects related thereto; (b) the renovation and expansion of administrative buildings for the provision of student services on the main campus of the College; (c) the expansion of the campus facilities comprising the Northeast Regional Center of the College in Northeast Philadelphia; and (d) the payment of costs and expenses incident to the issuance of the bonds. The College also received \$50,000 from the State Public School Building Authority that was applied to issuance cost. The bonds are scheduled to be repaid over a 20-year period through June 15, 2028 at the interest rate of 3.0% to 6.25%, with an average annual debt service payment of \$6,064,257. \$1,220,787 of interest was capitalized during the year ending June 30, 2012 related to the campus construction.

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Remaining principal payments required by the loan agreement are as follows:

2013	\$ 3,575,000
2014	3,775,000
2015	2,675,000
2016	2,795,000
2017	2,930,000
2018 – 2022	17,305,000
2023 – 2027	22,980,000
2028 – 2029	5,455,000
	<u>\$ 61,490,000</u>

(f) Revolving Loan Obligation

Under a loan agreement dated February 26, 2010 with the State Public School Building Authority, the College borrowed \$1,350,000 for the purpose of completing three capital projects: Mint Building Masonry Renewal, West Building elevator renovations, and the replacement of the Northwest Regional Center chiller plant. The loan is scheduled to be repaid over a five-year period through May 15, 2015 at a fixed annual interest rate of 2.50% an average annual debt service payment of \$290,402.

Remaining principal payments required by the loan agreement are as follows:

	Principal
2013	\$ 271,215
2014	278,038
2015	245,047
	<u>\$ 794,300</u>

(g) Revolving Loan Obligation

Under a loan agreement dated July 15, 2011 with the State Public School Building Authority, the College borrowed \$1,000,000 for the purpose of completing the build out of 7,291 square feet of space to be leased adjacent to the current West Regional Center. The loan is scheduled to be repaid over a five-year period through July 15, 2016 at a fixed annual interest rate of 3.00% an average annual debt service payment of \$216,899.

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Remaining principal payments required by the loan agreement are as follows:

2013	\$ 191,059
2014	196,910
2015	202,861
2016	208,993
2017	106,850
	<u>906,673</u>
	<u>\$ 906,673</u>

(h) Operating Leases

The College leases certain equipment and property under operating lease arrangements that expire through 2025. Rental expense for operating leases was \$660,394 and \$216,916 for the years ended June 30, 2012 and 2011, respectively.

Future minimum lease payments required under operating leases are as follows:

2013	\$ 719,384
2014	594,493
2015	395,517
2016	147,975
2017	152,414
2018 – 2025	713,955
	<u>2,723,738</u>
	<u>\$ 2,723,738</u>

(i) Capital Leases

The College leases certain equipment under capital lease arrangements that expire in 2023. These leases are recorded at the lower of cost or present value and amounted to \$7,179,616 and \$5,629,277 at June 30, 2012 and 2011, respectively. Amortization charges of capital leases were \$2,404,177 and \$1,941,580 for the years ending June 30, 2012 and 2011, respectively.

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Future minimum lease payments under capital leases are as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
June 30:			
2013	\$ 1,853,431	288,319	2,141,750
2014	1,802,619	233,578	2,036,197
2015	1,277,638	179,463	1,457,101
2016	1,100,079	141,636	1,241,715
2017	941,666	109,995	1,051,661
2018 – 2022	2,824,640	234,456	3,059,096
2023	247,148	2,182	249,330
	<u>\$ 10,047,221</u>	<u>1,189,629</u>	<u>11,236,850</u>

(8) (Payable to) Receivable from Government Agencies

(Payable to) receivable from government agencies includes the following at June 30:

	<u>2012</u>		<u>2011</u>	
	<u>Payable</u>	<u>Receivable</u>	<u>Payable</u>	<u>Receivable</u>
Commonwealth of Pennsylvania:				
Provision for potential audit findings and reimbursement calculation	\$ 79,599	—	80,891	—
Grants and special projects	—	341,683	—	348,232
PHEAA for grants and Stafford loans	2,338,993	6,209	731,722	1,441
PHEAA for Perkins and nursing loans	—	—	29,675	—
	<u>2,418,592</u>	<u>347,892</u>	<u>842,288</u>	<u>349,673</u>
City of Philadelphia Grants Receivable	—	423,235	—	678,295
Federal:				
Perkins and nursing loans refundable	—	—	267,075	—
Financial aid programs	131	226,064	2,166	33,491
Grants and special projects	—	1,611,329	—	969,932
	<u>131</u>	<u>2,260,628</u>	<u>269,241</u>	<u>1,681,718</u>
Total	<u>\$ 2,418,723</u>	<u>2,608,520</u>	<u>1,111,529</u>	<u>2,031,391</u>

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(9) Restricted Net Assets

The College is the recipient of funds that are subject to various external constraints upon their use, either as to purpose or time. These funds are comprised of the following at June 30:

	2012		2011	
	College	Component unit foundation	College	Component unit foundation
Restricted – nonexpendable:				
Endowment funds	\$ —	5,024,844	—	4,778,174
Gift annuity	—	7,860	—	7,761
	—	5,032,704	—	4,785,935
Restricted – expendable:				
Scholarships and awards	—	1,728,346	—	725,463
Capital program	1,364,726	3,392,412	730,624	1,902,578
	1,364,726	5,120,758	730,624	2,628,041
Total	\$ 1,364,726	10,153,462	730,624	7,413,976

(10) Employee Benefits

(a) Defined Benefit Plans

Retirement benefits are provided for substantially all employees through payments to one of the board-authorized retirement programs. The authorized pension plans at June 30, 2012 and 2011 are the Teachers' Insurance and Annuity Association – College Retirement Equities Fund (TIAA-CREF) and Fidelity Investments. Although the College no longer offers participation in the State Employees Retirement System (SERS) or the Pennsylvania Public School Employees Retirement System (PSERS), it has grandfathered continued participation for those employees currently enrolled. The College has 7 employees participating in the SERS and 19 employees in the PSERS. The collective bargaining agreements with the full-time faculty and classified employees made a provision for early retirement for those 55 to 59 years old whose age and years of service add up to 70 or more. This option expired on August 31, 2011 and will be fully dispensed by August 31, 2012.

The PSERS and SERS are defined benefit plans and are administered by the Commonwealth as established under legislative authority. Contributions are made by employees, the College, and the Commonwealth according to the schedule below. Death benefits are available to employee beneficiaries according to various options at time of death. The financial statements for PSERS and SERS can be obtained from the following: Commonwealth of Pennsylvania, Public School Employees' Retirement System, 5 North Fifth Street, P.O. Box 125, Harrisburg, PA 17108-0125; and Commonwealth of Pennsylvania, State Employees' Retirement System, 30 North Third Street, P.O. Box 1147, Harrisburg, PA 17108-1147.

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Additionally, a retirement incentive option is available to employees 62 or older, who have completed at least 15 years of full-time service, and whose combined age and years of service equal at least 80. At June 30, 2012, there were 8 people who accepted the early retirement and incentive options, the present value of future payments of \$566,178 and \$643,994 has been accrued at June 30, 2012 and 2011, respectively. Future payments in the next two fiscal years are expected to be \$237,641 and \$143,093, respectively.

(b) *Defined Contribution Plans*

The College also sponsors two defined contribution plans, and as such, benefits depend solely on amounts contributed to the plan plus investment earnings. Full-time faculty and administrative employees are eligible to participate from the date of employment, and clerical employees have a one-year waiting period. Participation is mandatory for full-time faculty and administrative employees upon reaching the age of 30 or after two years of employment, whichever is the later date. Participation is mandatory for full-time classified and confidential employees upon reaching the age of 30 or after four years of employment, whichever is the later date. Part-time faculty may participate after earning four seniority units, as defined in the collective bargaining agreement. College policy and collective bargaining agreements require that both the employee and the College contribute amounts, as set forth below, based on the employee's earnings.

The College's contributions for each employee (and interest allocated to the employee's accounts) are fully vested. Death benefits in the amount of the full present value of accumulation are provided to the beneficiary of a participant who dies prior to retirement. Various payment options are available. The College has 1,212 employees participating in this program.

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The payroll for employees covered by the four plans was \$63,747,455 and \$66,717,461; and the College's total payroll is \$76,796,463 and \$78,167,782 at June 30, 2012 and 2011, respectively. Contributions made by the College during fiscal 2011 and 2012 totaled \$5,674,189 and \$5,503,258, respectively, representing 8.50% and 8.63%, respectively, of covered payroll. College employees contributed \$4,986,204 and \$4,955,611, respectively. A summary of retirement benefits follows:

Type of employee	Defined contribution plans	PSERS	SERS
College contribution:			
Full-time faculty	10% of base contract	4.325% of all earnings	6.99% of all earnings
Visiting lecturers	5% of base contract	N/A	N/A
Part-time faculty	5% of all earnings	N/A	N/A
Administrators and other staff	10% of base contract	4.325% of all earnings	6.99% of all earnings
Others	10% of annual salary	4.325% of all earnings	6.99% of all earnings
Employee contribution	5% of base salary	Members prior to July 22, 1983: 6.5% of all earnings Members after July 22, 1983: 7.5% of all earnings	6.25% of all earnings

Other Post-employment Benefits Liability

(c) Plan Description

The College's Retirement Benefits Plan is a single-employer plan, which offers board-authorized post-employment benefits, other than pension, to eligible retirees. The plan provides post-retirement medical, prescription drug, dental, and life insurance benefits. The plan is unfunded and no financial report is prepared. These benefits are accounted for in accordance with GASB Statement No. 45, *Accounting and Financial Reporting by Employers for Post-employment Benefits Other Than Pensions*.

(d) Funding Policy

The contribution requirements of plan members and the College are established and may be amended by the College's Board of Trustees. The plan is funded on a pay-as-you-go basis, i.e. premiums are paid to fund the health care benefits provided to current retirees. The College paid premiums of \$1,815,758 and \$1,589,866 for the fiscal years ending June 30, 2012 and 2011, respectively. Total retiree contributions made by plan members were \$601,079 and \$521,847 for the fiscal years ending June 30, 2012 and 2011, respectively.

The Retiree drug Subsidy (RDS) was created as part of the 2003 federal law that created the Medicare prescription drug program and was included to encourage employers to retain the

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prescription benefits offered to Medicare-eligible retirees. Under the law, employers that retain prescription drug coverage for retirees that is at least equivalent to Medicare Part D coverage receive a subsidy from the U.S. government equal to 28% of the employer's annual drug costs that fall within a certain range. The College received payments of \$258,293 for fiscal year ending June 30, 2011 and \$210,727 for the fiscal year ending June 30, 2012.

The College also provides life insurance for retirees until the end of the contract year in which the employee turns 65 years of age. Contract year is defined as fiscal year for Administrators/Confidential and Academic year for Faculty/Classified. The College paid premiums of \$13,743, covering 38 retirees for the fiscal year ending June 30, 2011 and \$10,925, covering 33 retirees for the fiscal year ending June 30, 2012.

(e) Annual OPEB Cost and Net OPEB Obligation

The College's annual other post-employment benefit (OPEB) cost (expense) is calculated based on the annual required contribution of the employer (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement No. 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed 30 years. The following show the components of the Community College of Philadelphia's annual OPEB cost for the year, the amount actually contributed to the plan, and changes in the College's net OPEB obligation:

	<u>2012</u>	<u>2011</u>	<u>2010</u>
Annual required contribution	\$ 10,982,860	8,872,232	8,590,625
Annual OPEB cost (expense)	10,982,860	8,872,232	8,590,625
Contributions made	(3,371,858)	(2,833,597)	(2,391,154)
Increase in net OPEB obligation	7,611,002	6,038,635	6,199,471
Net OPEB obligation at July 1	22,614,325	16,575,690	10,376,219
Net OPEB obligation at June 30	\$ <u>30,225,327</u>	<u>22,614,325</u>	<u>16,575,690</u>

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The College's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation is as follows:

	<u>Annual OPEB cost</u>	<u>Percentage of annual OPEB cost contributed</u>	<u>Net OPEB obligation</u>
Fiscal year ended:			
June 30, 2012	\$ 10,982,860	30.70%	\$ 30,225,327
June 30, 2011	8,872,232	31.93	22,614,325
June 30, 2010	8,590,625	27.80	16,575,690

(f) Funded Status and Funding Progress

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the health care cost trend. Actuarial amounts determined regarding the funded status of the plan and the annual required contributions of the college are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The funded status of the plan as of the most recent valuation date is as follows:

Actuarial value of assts	\$ —
Actuarial accrued liability	103,846,976
Unfunded actuarial accrued liability (UAAL)	<u>\$ 103,846,976</u>
Funded ratio	—
Annual covered payroll	\$ 76,796,463
UAAL as a percentage of covered payroll	135%

The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multiyear trend information about the plan's funding.

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(g) Actuarial Methods and Assumptions

The calculations are based on the types of benefits provided under the terms of the College's Retirement Benefits plan at the time of the valuation. The projection of benefits for financial reporting purposes does not explicitly incorporate the potential effects of legal or contractual funding limitations in the future. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations. The following actuarial methods and significant assumptions were used for the July 1, 2011 valuation:

Actuarial cost method	Projected unit credit
Amortization method	Closed, level dollar amortization over 30 years
Remaining amortization period	25 years
Discount rate	5.00%
Medical trend rate	7.50% gradually decreasing to 4.50% in 2019
Prescription drug trend rate	9.00% gradually decreasing to 4.50% in 2021
Dental trend rate	3.00%
Mortality table	RP-2000 healthy mortality table projected to 2012

(11) Commitments and Contingencies

Based upon the provisions of Act 46 enacted in 2005 and effective with the June 2007 fiscal year, the Commonwealth no longer audits the funding received. In lieu of the state audit, an enrollment verification and capital expenditure audit is completed by the College's independent auditor. The College has accrued for audit findings through 2006, the last year Commonwealth audits were performed.

The use of grant monies received is subject to compliance audits by the disbursing governmental agency. The College believes it is in compliance with all significant grant requirements.

The nature of the educational industry is such that, from time to time, the College is exposed to various risks of loss related to torts; alleged negligence; acts of discrimination; breach of contract; labor disputes; disagreements arising from the interpretation of laws or regulations; theft of, damage to and destruction of assets; errors and omissions; injuries to employees; and natural disasters. While some of these claims may be for substantial amounts, they are not unusual in the ordinary course of providing educational services. The College addresses these risks by purchasing commercial insurance. The College's retention of risk is limited to the deductibles on its insurance policies which range from \$0 to \$150,000 per claim depending on the nature of the claim.

There have been no significant reductions in insurance coverage from the prior year. There have been no instances where a settlement amount exceeded the insurance coverage for each of the last three years. It is not expected that the resolution of any outstanding claims and litigation will have a material adverse effect on the accompanying financial statements.

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(12) Operating Expenses

The College and Component Unit Foundation's operating expenses, on a natural classification basis, were comprised of the following:

	<u>2012</u>		<u>2011</u>	
	<u>College</u>	<u>Component unit foundation</u>	<u>College</u>	<u>Component unit foundation</u>
Salaries	\$ 76,796,463	291,330	78,167,782	114,641
Benefits	32,061,700	63,823	32,499,671	29,945
Contracted services	6,057,160	53,933	5,375,948	2,186
Supplies	2,759,676	74,271	3,253,535	63,084
Depreciation	9,764,169	—	7,659,904	—
Student aid	10,014,970	321,383	7,376,466	280,352
Other post retirement benefits	7,611,002	—	6,038,635	—
Other	11,896,599	271,079	12,947,887	138,095
Total	<u>\$ 156,961,739</u>	<u>1,075,819</u>	<u>153,319,828</u>	<u>628,303</u>

(13) City and State Appropriations

Appropriations from the Commonwealth and the City for the years ended June 30, 2012 and 2011 are as follows:

	<u>2012</u>		<u>2011</u>	
	<u>Operations</u>	<u>Capital</u>	<u>Operations</u>	<u>Capital</u>
Commonwealth of Pennsylvania	\$ 28,229,309	6,327,091	29,274,872	6,330,656
City of Philadelphia	17,652,197	7,757,010	18,091,851	7,317,356
Total appropriations	<u>\$ 45,881,506</u>	<u>14,084,101</u>	<u>47,366,723</u>	<u>13,648,012</u>

(14) Pass-Through Grants

The College distributed \$41,269,869 in 2012 and \$36,717,869 in 2011 for student loans through the U.S. Department of Education Federal Direct Loan Program. These distributions and related funding sources are not included as expenses and revenues nor as cash disbursements and cash receipts in the accompanying financial statements.

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Schedule of Funding Progress

Year ended June 30, 2012

Valuation date	Actuarial value of assets (a)	Actuarial accrued liability (AAL) (b)	Unfunded AAL (b-a)	Funded ratio (a/b)	Covered payroll (c)	UAAL (OAAL) percentage of covered payroll [(a-b)/c]
July 1, 2007	\$ —	72,351,392	72,351,392	—	\$ 64,747,493	111.74%
July 1, 2009	—	81,337,622	81,337,622	—	73,489,322	110.68
July 1, 2011	—	103,846,976	103,846,976	—	76,796,463	135.22

Schedule of contributions from the College

Fiscal year	Annual required contribution	Contribution	Percentage contributed
June 30, 2008	\$ 7,257,715	2,063,042	28.43%
June 30, 2009	7,463,367	2,281,821	30.57
June 30, 2010	8,590,625	2,391,154	27.83
June 30, 2011	8,872,232	2,833,597	31.94
June 30, 2012	10,982,860	3,371,858	30.70

The information presented above was determined as part of the actuarial valuation at the date indicated.

Actuarial cost method
Asset valuation method
Remaining amortization period

Projected Unit Credit
N/A
25

Actuarial assumptions:

Discount rate
Medical cost trend rate
Prescription drug cost trend rate
Dental cost trend rate
Mortality table

5%
7.50% gradually decreasing to 4.50% in 2019
9.00% gradually decreasing to 4.50% in 2021
3.00%
RP-2000 healthy mortality table projected to 2012

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Schedule of Expenditures of Federal Awards

Year ended June 30, 2012

Federal grantor/pass-through grantor program or cluster title	CFDA number	Pass-through grantor number	Expenditures
Student financial assistance cluster:			
U.S. Department of Education:			
Federal Supplemental Educational Opportunity Grants	84.007		\$ 767,350
Federal Work-Study Program	84.033		710,335
Federal Pell Grant Program	84.063		48,518,798
Federal Direct Loans	84.268		41,269,869
Total student financial assistance cluster			<u>91,266,352</u>
TRIO Cluster:			
U.S. Department of Education:			
TRIO – Student Support Services	84.042A		246,343
TRIO – Upward Bound	84.047		284,835
Total TRIO Cluster			<u>531,178</u>
Other programs:			
U.S. Department of Education:			
Passed-through Philadelphia Youth Network: GEAR UP	84.334	GA202	14,734
Passed-through School District of Philadelphia: GEAR UP	84.334	591-F11	5,439
Total GEAR UP			<u>20,173</u>
Title VIB	84.153		12,791
Strengthening Minority-Serving Institutions (Center for Male Engagement)	84.382		199,788
Higher Education Institution Aid (Predominantly Black Institutions Formula Grant)	84.031		855,264
Passed-through University of Pennsylvania Foundation: Career and Technical Education – Basic Grants to States	84.048	381-12-2020	979,844
Passed-through Penn Lauder CIBER: International Business/Education Companion	84.220	P220A100038	2,500
U.S. Department of Health and Human Services:			
Passed-through Drexel University: Faculty Dev. Integrated Tech-Nursing Ed.	93.361	HRSASUIKHP09542-03-00	19,808
U.S. Department of Labor:			
Job Corps	17.211		90,194
Trade Adjustment Assistance Community College and Career Training (TAACCCT) Grants	17.282		2,545,260
ARRA – Program of Competitive Grants for Worker Training and Placement in High Growth and Emerging Industry Sectors (Pathways Out of Poverty)	17.275		802,482
U.S. Department of Transportation, Federal Highway Administration:			
Eisenhower Community College Fellowship	20.200	DTFH64-11-G-00182/86	25,000
Passed-through School District of Philadelphia: Garrett Morgan – Dual Enrollment Grant	20.215	496/F12	16,171
National Science Foundation:			
Passed-through Drexel University, Alliance for Minority Partnership (Educational and Human Resources)	47.076	HRD-0903924	17,512
U.S. Small Business Administration:			
SBA Earmark	59.006		43,148
Department of Commerce:			
Passed-through Urban Affairs Coalition and Drexel University: Philadelphia Freedom Ring	11.556	239298-3661	181,448
Total expenditures of federal awards			<u>\$ 97,608,913</u>

See accompanying independent auditors' report.

COMMUNITY COLLEGE OF PHILADELPHIA

Notes to Schedule of Expenditures of Federal Awards

Year ended June 30, 2012

(1) Basis of Presentation

The accompanying Schedule of Expenditures of Federal Awards (the SEFA) summarizes the expenditures of the Community College of Philadelphia (the College) under programs of the federal government for the year ended June 30, 2012. Because the SEFA presents only a selected portion of the operations of the College, it is not intended to, and does not, present the financial position, changes in net assets, and cash flows of the College.

For the purposes of the SEFA, federal awards include all grants, contracts, and similar agreements entered into directly between the College and agencies and departments of the federal government and all subawards to the College by nonfederal organizations pursuant to federal grants, contracts, and similar agreements. Federal awards are included in contracts and other exchange transactions on the accompanying statements of net assets.

(2) Basis of Accounting

The accompanying SEFA is presented using the accrual basis of accounting. The information in the SEFA is presented in accordance with U.S. Office of Management and Budget (OMB) Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Therefore, some amounts presented in the SEFA may differ from amounts presented in, or used in the preparation of, the basic financial statements.

(3) Federal Student Loan Programs

Federally guaranteed loans issued to students of the College by financial institutions during the year ended June 30, 2012 totaled \$41,269,869. This amount has been included in the SEFA.

The College is responsible only for the performance of certain administrative duties with respect to federally guaranteed student loan programs, and accordingly, these loans are not included in its financial statements and it is not practical to determine the balance of loans outstanding to students and former students of the College under these programs.

The College has terminated its participation in the Federal Perkins Loan Program. There are no outstanding loans remaining under this program.

(4) Administrative Costs

The College's expenditures include administrative expenses of \$95,105 for Federal Pell Grants; \$33,825 for Federal Work Study; and \$36,540 for Federal Supplemental Educational Opportunity Grants.

**Report on Internal Control over Financial Reporting and on
Compliance and Other Matters Based on an Audit of Financial
Statements Performed in Accordance with *Government Auditing Standards***

The Board of Trustees
Community College of Philadelphia:

We have audited the financial statements of the business-type activities and the discretely presented component unit of the Community College of Philadelphia (the College), a component unit of the City of Philadelphia, Pennsylvania, as of and for the year ended June 30, 2012, which collectively comprise the College's basic financial statements and have issued our report thereon, dated September 28, 2012. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Internal Control over Financial Reporting

Management of the College is responsible for establishing and maintaining effective internal control over financial reporting. In planning and performing our audit, we considered the College's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the College's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the College's internal control over financial reporting.

A deficiency in internal control over financial reporting exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control over financial reporting, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the College's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The

results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we reported to management of the College in a separate letter dated September 28, 2012.

This report is intended solely for the information and use of management, the Board of Trustees, others within the entity, and federal awarding agencies and pass-through entities, and is not intended to be and should not be used by anyone other than these specified parties.

September 28, 2012

**Independent Auditors' Report on Compliance with Requirements That Could
Have a Direct and Material Effect on Each Major Program and on Internal
Control over Compliance in Accordance with OMB Circular A-133, and Schedule
of Expenditures of Federal Awards**

The Board of Trustees
Community College of Philadelphia:

Compliance

We have audited the Community College of Philadelphia's (the College) compliance with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) *Circular A-133 Compliance Supplement* that could have a direct and material effect on each of the College's major federal programs for the year ended June 30, 2012. The College's major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts, and grants applicable to each of its major federal programs is the responsibility of the College's management. Our responsibility is to express an opinion on the College's compliance based on our audit.

Except as discussed in the following paragraph, we conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the College's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the College's compliance with those requirements.

As described in item 2012-02 in the accompanying schedule of findings and questioned costs, we were unable to obtain sufficient documentation supporting the compliance of the College with requirements of the ARRA – Program of Competitive Grants for Worker Training and Placement in High Growth and Emerging Industry Sectors (Pathways Out of Poverty) (CFDA No. 17.275) regarding eligibility nor were we able to satisfy ourselves as to the College's compliance with those requirements by other auditing procedures.

As described in item 2012-01 in the accompanying schedule of findings and questioned costs, the College did not comply with the requirements regarding Special Tests: Enrollment Reporting that are applicable to its Student Financial Assistance Cluster. Compliance with such requirements is necessary, in our opinion, for the College to comply with the requirements applicable to that program.

In our opinion, except for the effects of such noncompliance, if any, as might have been determined had we been able to examine sufficient evidence regarding the College's compliance with the requirements of the

ARRA-Program of Competitive Grants per worker Training and Placement in High Growth and emerging Industry Sectors (Pathways Out of Poverty) regarding eligibility, and the noncompliance described in the preceding paragraph, the College complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2012. The results of our auditing procedures also disclosed other instances of noncompliance with those requirements, which are required to be reported in accordance with OMB Circular A-133 and which are described in the accompanying schedule of findings and questioned costs as items 2012-03, 2012-04, and 2012-05.

Internal Control over Compliance

Management of the College is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts, and grants applicable to federal programs. In planning and performing our audit, we considered the College's internal control over compliance with the requirements that could have a direct and material effect on a major federal program to determine the auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the College's internal control over compliance.

Our consideration of internal control over compliance was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control over compliance that might be significant deficiencies or material weaknesses, and therefore, there can be no assurance that all deficiencies, significant deficiencies, or material weaknesses have been identified. However, as discussed below, we identified deficiencies in internal control over compliance that we consider to be material weaknesses.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. We consider the deficiencies in internal control over compliance described in the accompanying schedule of findings and questioned costs as items 2012-01 and 2012-02 to be material weaknesses.

Schedule of Expenditures of Federal Awards

We have audited the basic financial statements of the College as of and for the year ended June 30, 2012, and have issued our report thereon dated September 28, 2012 which contained an unqualified opinion on those financial statements. Our audit was conducted for the purpose of forming our opinions on the financial statements that collectively comprise the College's basic financial statements. We have not performed any procedures with respect to the audited financial statements subsequent to September 28, 2012. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by OMB Circular A-133 and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally

accepted in the United States of America. In our opinion, the schedule of expenditure of federal awards is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

The College's responses to the findings identified in our audit are described in the accompanying schedule of findings and questioned costs. We did not audit the College's responses, and accordingly, we express no opinion on the responses.

This report is intended for the information and use of management, the Board of Trustees, others within the entity, federal awarding agencies, and pass-through entities, and is not intended to be and should not be used by anyone other than these specified parties.

Date

COMMUNITY COLLEGE OF PHILADELPHIA

Schedule of Findings and Questioned Costs

Year ended June 30, 2012

(1) Summary of Auditors' Results

- (a) The type of report issued on the basic financial statements: **Unqualified**
- (b) Significant deficiencies in internal controls were disclosed by the audit of the financial statements?
None reported
- Material weaknesses identified? **No**
- (c) Noncompliance that is material to the financial statements? **No**
- (d) Significant deficiencies in internal controls over major programs? **None reported**
- Material weaknesses? **Yes – findings 2012-01 and 2012-02**
- (e) The type of report issued on compliance for major programs: **Unqualified**, except for:
- ARRA – Program of Competitive Grants for Worker Training and Placement in High Growth and Emerging Industry Sectors (Pathways out of Poverty) Program (CFDA No. 17.275) – **Qualified – Scope Limitation**
 - Student Financial Assistance Cluster – **Qualified**
- (f) Any audit findings that are required to be reported under Section 510(a) of OMB Circular A-133?
Yes
- (g) Major programs:

<u>Program</u>	<u>CFDA #</u>	<u>Expenditures</u>
Student Financial Assistance Cluster	Various	\$ 91,266,352
ARRA - Program of Competitive Grants for Worker Training and Placement in High Growth and Emerging Industry Sector (Pathways Out of Poverty)	17.275	802,482
Higher Education Institutional Aid (Predominantly Black Institutions Formula Grant)	84.031	855,264
Trade Adjustment Assistance Community College and Career Training (TAACCCT) Grants	17.282	2,545,260

- (h) Dollar threshold used to distinguish between Type A and Type B programs: **\$300,000**
- (i) Auditee qualified as a low-risk auditee under Section 530 of OMB Circular A-133? **No**

(2) Findings Related to the Financial Statements Reported in Accordance with *Government Auditing Standards*

None reported.

COMMUNITY COLLEGE OF PHILADELPHIA

Schedule of Findings and Questioned Costs

Year ended June 30, 2012

(3) Findings and Questioned Costs Related to Federal Awards

See findings 2012-01 through 2012-05

COMMUNITY COLLEGE OF PHILADELPHIA

Schedule of Findings and Questioned Costs

Year ended June 30, 2012

Reference Number: 2012-01

CFDA No: 84.268

Program: Student Financial Aid Cluster

Federal Agency: U.S. Department of Education

Federal Award Numbers: P268K122090

Award Period: July 1, 2011 to June 30, 2012

Compliance Requirement: Enrollment Reporting (FFEL and Direct Loan)

Criteria

Under the Direct Loan program, schools must complete and return within 30 days the Enrollment Reporting roster file [formerly the Student Status Confirmation Report (SSCR)] placed in their Student Aid Internet Gateway (SAIG) mailboxes sent by ED via NSLDS (OMB No. 1845-0035). The institution determines how often it receives the Enrollment Reporting roster file with the default set at every two months, but the minimum is twice a year. Once received, the institution must update for changes in student status, report the date the enrollment status was effective, enter the new anticipated completion date, and submit the changes electronically through the batch method or the NSLDS web site. Institutions are responsible for timely reporting, whether they report directly or via a third-party servicer.

Unless the school expects to complete its next roster within 60 days, the school must notify the lender or the guaranty agency within 30 days, if it discovers that a student who received a loan either did not enroll or ceased to be enrolled on at least a half-time basis (34 CFR section 685.309).

Condition

For eleven (11) of the sample of 40 students' status changes were not properly reported to NSLDS. Additionally, 1 out of 40 sample student's status change was reported to NSLDS correctly, but not within the required timeframe.

Cause

The College has entered in to an agreement with the National Student Loan Clearinghouse (NSLC) for reporting student status changes to National Student Loan Data System (NSLDS). The College runs a report from its information system that it then submits to NSLC, which in turn reports any status changes to NSLDS. There was a programming change effective November 11, 2011 which caused inaccuracies in the College's reporting to NSLC.

Effect

The accuracy of Title IV student loan records depends heavily on the accuracy of the enrollment information reported by schools. Because inaccurate student status information was reported by the College, students' loans may not have appropriately entered repayment status.

COMMUNITY COLLEGE OF PHILADELPHIA

Schedule of Findings and Questioned Costs

Year ended June 30, 2012

Recommendation

We understand that the College has corrected the system error that resulted in the inaccurate reporting. However, we recommend that the College develop policies and procedures to verify the accuracy of reporting to the NSLC before data is submitted for processing.

Questioned Costs

Questioned costs are not determinable.

Views of Responsible Officials

See accompanying corrective action plan.

COMMUNITY COLLEGE OF PHILADELPHIA

Schedule of Findings and Questioned Costs

Year ended June 30, 2012

Reference Number: 2012-02

CFDA No: 17.275

Program: ARRA – Program of Competitive Grants for Worker Training and Placement in High Growth and Emerging Industry Sectors (Pathways Out of Poverty)

Federal Agency: U.S. Department of Labor

Federal Award Numbers: GJ-19933-10-60-A-42

Award Period: January 29, 2010 to January 28, 2012

Compliance Requirement: Eligibility

Criteria

The College targeted disadvantaged individuals, veterans, and ex-offenders for recruitment into the program. The College's grant application specified that the eligibility criteria for its program were as follows: 1) residency in a targeted public micro-data area (PUMA); 2) unemployed or low income status and 3) possession of a General Equivalency Diploma (GED) or high school diploma.

Condition

In July 2011, the United States Department of Labor Employment and Training Administration (ETA) conducted a comprehensive review of the College's Pathways Out of Poverty program. The purpose of the review was to evaluate management and administration of the grant in order to determine if the program was operating in compliance with the grant agreement and in a manner that would ensure achievement of the grant goals and outcomes. The findings of the ETA included identified deficiencies in internal policies and documentation over eligibility. In response to the ETA report, the College responded by developing procedures to ensure that all necessary documents were obtained prior to participation in the program going forward.

We recommended in the prior year that the College continue with its corrective action plan developed in response to the ETA report, including the following initiatives:

- (1) Develop internal policies and procedures over participant file contents
- (2) Execute training initiatives over the developed internal policies and procedures over participant file contents
- (3) Implement management review of participant files to ensure that all files have the required signed Participant Agreement
- (4) Implement management review of all participant files to ensure eligibility documentation has been obtained in order to determine eligibility
- (5) Implement a timeframe in which participants have to furnish documents prior to being accepted into the program

COMMUNITY COLLEGE OF PHILADELPHIA

Schedule of Findings and Questioned Costs

Year ended June 30, 2012

- (6) Implement a clause within the Participant Agreement stating that if participants are unable to furnish required documentation, then dismissal from the program will occur

Although the ETA report recommended that the College correct its existing documentation deficiencies, because many of the participants were at that point no longer active in the program, such documentation remediation was difficult. The program then ended effective January 28, 2012, midway through the current fiscal year. Therefore, similar to the prior year, the College was unable to provide complete eligibility files.

Cause

The College historically lacked policies and procedures to consistently document eligibility and retain eligibility documentation. Although policies and procedures were subsequently adopted in accordance with the College's corrective action plan, the College was unable to remediate historical documentation issues prior to the program ending in January 2012.

Effect

We were unable to determine whether participants were eligible to participate in the program.

Recommendation

We have no further recommendation as the program ended effective January 28, 2012.

Questioned Costs

Questioned costs are not determinable.

Views of Responsible Officials

See accompanying corrective action plan.

COMMUNITY COLLEGE OF PHILADELPHIA

Schedule of Findings and Questioned Costs

Year ended June 30, 2012

Reference Number: 2012-03
CFDA No: 17.275
Program: ARRA – Program of Competitive Grants for Worker Training and Placement in High Growth and Emerging Industry Sectors (Pathways Out of Poverty)
Federal Agency: U.S. Department of Labor
Federal Award Numbers: GJ-19933-10-60-A-42
Award Period: January 29, 2010 to January 28, 2012
Compliance Requirement: Reporting

Criteria

Per the Grant Agreement, "The grantee must submit a quarterly progress report within 45 days after the end of each calendar year quarter. In order to submit these quarterly reports, grantees will be expected to track participant-level data regarding the individuals that are involved in training and other services provided through the grant and report on participants status in a variety of fields and outcome categories, as well as provide narrative information on the status of the grant."

Condition

We recommended in the prior year that the College develop and implement policies and procedures to reasonably ensure the collection of accurate statistical data for ETA-9123 reporting. The College had submitted two of its three reports (9/30/2011 and 12/31/2011) reports prior to the 2011 Single Audit report being issued.

Because the program ended effective January 28, 2012, the College submitted only the March 31, 2012 quarter-end report after corrective action was implemented.

Cause

Lack of clarity about when participants could appropriately be shown as "retained" under program requirements in the reports.

Effect

The lack of clarity in gathering of statistical information caused the Form ETA-9153 to report inaccurate statistical data as well as inaccurate data surrounding the accomplishments of goals and objectives for two of three reports submitted during the fiscal year.

Recommendation

We have no further recommendation due to the end of the program effective January 28, 2012.

COMMUNITY COLLEGE OF PHILADELPHIA

Schedule of Findings and Questioned Costs

Year ended June 30, 2012

Questioned Costs

Questioned costs are not determinable.

Views of Responsible Officials

See accompanying corrective action plan.

COMMUNITY COLLEGE OF PHILADELPHIA

Schedule of Findings and Questioned Costs

Year ended June 30, 2012

Reference Number: 2012-04
CFDA No: 17.275
Program: ARRA – Program of Competitive Grants for Worker Training and Placement in High Growth and Emerging Industry Sectors (Pathways out of Poverty)
Federal Agency: U.S. Department of Labor
Federal Award Numbers: GJ-19933-10-60-A-42
Award Period: January 29, 2010 to January 28, 2012
Compliance Requirement: Subrecipient Monitoring

Criteria

Per the June 2012 OMB Circular A-133 Compliance Supplement, "A pass-through entity is responsible for:

- *Central Contractor Registration (CCR)* – For ARRA subawards, identifying to first-tier subrecipients the requirement to register in the Central Contractor Registration, including obtaining a DUNS number, and maintaining the currency of that information (Section 1512(h) of ARRA and 2 CFR section 176.50(c)). This requirement pertains to the ability to report pursuant to Section 1512 of ARRA and is not a pre-award eligibility requirement. Note that subrecipients of non-ARRA funds are not required to register in CCR prior to or after award.

Condition

In the prior year, we recommended that the College ensure that future subawards of ARRA funds include identification of the CCR requirements. The program ended on January 28, 2012, so no additional subawards of ARRA funds were made under the program, and no action could be taken with regard to the existing subawards.

Cause

The College believed that its two subrecipients were program partners and not subrecipients because they had been included in the grant application that was approved by the federal government. Therefore, the College believed that notifying the entities about the requirement for registration with the Central Contractor Registration system was not required.

Effect

The College did not fulfill its responsibility to notify its first-tier subrecipients of the CCR requirements.

Recommendation

We have no further recommendation as the program ended effective January 28, 2012.

COMMUNITY COLLEGE OF PHILADELPHIA

Schedule of Findings and Questioned Costs

Year ended June 30, 2012

Questioned Costs

There are no questioned costs associated with this finding.

Views of Responsible Officials

See accompanying corrective action plan.

COMMUNITY COLLEGE OF PHILADELPHIA

Schedule of Findings and Questioned Costs

Year ended June 30, 2012

Reference Number: 2012-05

CFDA No: 84.031

Program: Higher Education Institutional Aid (Predominantly Black Institutions Formula Grant)

Federal Agency: U.S. Department of Education

Federal Award Numbers: P-031P100005

Award Period: October 1, 2010 to September 30, 2012

Compliance Requirement: Procurement, Suspension and Debarment

Criteria

Per OMB guidance in 2 CFR part 180, which implements Executive Orders 12549 and 12689, nonfederal entities are prohibited from contracting with or making sub-awards under covered transactions to parties that are suspended or debarred or whose principals are suspended or debarred. "Covered transactions" include those procurement contracts for goods and services awarded under a nonprocurement transaction (e.g., grant or cooperative agreement) that are expected to equal or exceed \$25,000 or meet certain other specified criteria. 2 CFR section 180.220 of the government-wide nonprocurement debarment and suspension guidance contains those additional limited circumstances. All nonprocurement transactions (i.e., sub-awards to subrecipients), irrespective of award amount, are considered covered transactions.

When a nonfederal entity enters into a covered transaction with an entity at a lower tier, the nonfederal entity must verify that the entity is not suspended or debarred or otherwise excluded. This verification may be accomplished by checking the *Excluded Parties List System (EPLS)* maintained by the General Services Administration (GSA), collecting a certification from the entity, or adding a clause or condition to the covered transaction with that entity (2 CFR section 180.300). The information contained in the EPLS is available in printed and electronic formats. The printed version is published monthly. Copies may be obtained by purchasing a yearly subscription from the Superintendent of Documents, U.S. Government Printing Office, Washington, DC 20402, or by calling the Government Printing Office Inquiry and Order Desk at (202) 783-3238. The electronic version can be accessed on the Internet (<http://epls.arnet.gov>).

Condition

We recommended in the prior year the College to enhance its policies and procedures to ensure that the College documents its determination around suspension and debarment for all covered vendors and subrecipients.

All three vendors for the Higher Education Institution Aid (Predominantly Black Institutions Formula Grant) program for which expenditures were over the \$25,000 threshold for suspension and debarment determination (\$334,807 in total), the College was unable to provide documentation of its determination as to whether the vendor had been suspended or debarred prior to entering into the contract. All three of these contracts were entered into prior to implementation of the College's corrective action plan in March 2012.

COMMUNITY COLLEGE OF PHILADELPHIA

Schedule of Findings and Questioned Costs

Year ended June 30, 2012

Cause

The College's policies historically required a check of the EPLS system prior to execution of a contract with a vendor; however, documentation of such checks was generally not maintained, and the College's standard vendor agreement did not include a suspension and debarment clause prior to March 2012, subsequent to the contracts with all three vendors noted above being executed.

Effect

The College entered into agreements with vendors for the Predominantly Black Institutions Formula Grant without first documenting its review of whether the entities were suspended or debarred.

Recommendation

We have no further recommendation as corrective action was implemented in March 2012.

Questioned Costs

We reviewed the EPLS system and noted that none of the vendors tested was on the suspended or debarred list. Therefore, no questioned costs are associated with this finding.

Views of Responsible Officials

See accompanying corrective action plan.

ATTACHMENT B

COLLEGE'S RESPONSE

COMMUNITY COLLEGE OF PHILADELPHIA
JUNE 30, 2011 A-133 AUDIT REPORT
INSTITUTIONAL CORRECTIVE ACTION PLAN

FINDING: 2012-01 84.268 Compliance Requirement: Enrollment Reporting (FFEL and Direct Loan)

RECOMMENDATION:

We understand that the College has corrected the system error that resulted in the inaccurate reporting. However, we recommend that the College develop policies and procedures to verify the accuracy of reporting to the NSLC before data is submitted for processing.

COLLEGE RESPONSE:

The College concurs with this finding. A customized query was used to generate the electronic file for Enrollment Reporting. On November 11, 2011 a revised query was placed in production. The programming edits in this revised query inadvertently affected the computation of some students' certain enrollment statuses.

CORRECTIVE ACTION PLAN:

A new report was created by Information Technology Services in November 2012. The report has been tested and access to the file is restricted to authorized staff only. An approval process and testing plan is in place to ensure accuracy of future updates, modifications and transmissions. The Director of Student Records and Registration will have overall report supervision of the submission process.

FINDING: 2012-02 17.275 ARRA – Program of Competitive Grants for Worker Training and Placement in High Growth and Emerging Industry Sectors (Pathways Out of Poverty)

RECOMMENDATION:

We have no further recommendation as the program ended effective January 28, 2012.

COLLEGE RESPONSE:

The College concurs with this finding. However, it should be noted that the necessary corrective action was immediately implemented once the College was made aware of the condition.

CORRECTIVE ACTION PLAN:

No further action considered necessary.

FINDING: 2012-03 17.275 ARRA – Program of Competitive Grants for Worker Training and Placement in High Growth and Emerging Industry Sectors (Pathways Out of Poverty)

RECOMMENDATION:

We have no further recommendation as the program ended effective January 28, 2012.

COLLEGE RESPONSE:

The College concurs with this finding. However, it should be noted that the necessary corrective action was immediately implemented once the College was made aware of the condition.

CORRECTIVE ACTION PLAN:

No further action considered necessary.

FINDING: 2012-04 17.275

ARRA – Program of Competitive Grants for Worker Training and Placement in High Growth and Emerging Industry Sectors (Pathways Out of Poverty)

RECOMMENDATION:

We have no further recommendation as the program ended effective January 28, 2012.

COLLEGE RESPONSE:

The College concurs with this finding. However, it should be noted that the necessary corrective action was immediately implemented once the College was made aware of the condition.

CORRECTIVE ACTION PLAN:

No further action considered necessary.

FINDING: 2012-05 84.031

Higher Education Aid (Predominantly Black Institutions Formula Grant)

RECOMMENDATION:

We have no further recommendation as corrective action was implemented in March 2012.

COLLEGE RESPONSE:

The College concurs with this finding. However, it should be noted that the necessary corrective action was immediately implemented once the College was made aware of the condition.

CORRECTIVE ACTION PLAN:

No further action considered necessary.

ATTACHMENT C
MINUTES FROM SEPTEMBER 25, 2012
AUDIT COMMITTEE MEETING

MEETING OF AUDIT COMMITTEE
Community College of Philadelphia
Tuesday, September 25, 2012– 9:00 A.M.

Present: Mr. Richard Downs, presiding; Ms. Dorothy Sumners Rush, Mr. Gil Wetzel, Mr. Jeremiah White, Ms. Varsovia Fernandez, Dr. Stephen M. Curtis, Dr. Thomas R. Hawk, Ms. Elaine Kosieracki, Mr. Todd Murphy, Mr. James P. Spiewak, and representing KPMG: Ms. Chris Chepel and Mr. Arthur M. Ayres, Jr.

AGENDA – PUBLIC SESSION

(1) 2011-12 Final Budget Results (Information Item):

Staff provided an overview of the College's budget results for fiscal year 2011-12. The results were favorable. The originally approved budget for the 2011-12 fiscal year had a projected use of \$2.4 million of carry-over funds. Based upon the combination of very tight management of the College's budget throughout the fiscal year and key savings in certain budget areas, the College was able to end the year with a budget surplus of \$600,000. A transfer of \$500,000 was made to the plant fund for campus expansion projects and, as a result, the net operating budget surplus is \$100,000.

Credit enrollments were 2.0 percent (321 FTEs) lower than was budgeted for the 2011-12 year. Non-credit FTEs were 177 or 18 percent lower than budgeted. Mr. Spiewak noted that the lower non-credit FTEs was not a financial issue. Most of the non-credit programs are adult literacy programs that the College offers at a net cost to the College.

Revenues were down in the tuition and fee categories by approximately 2 percent due to the lower enrollment level. City funds used for operating purposes were \$144 thousand lower than budgeted due to an unplanned capital expense associated with a mechanical contractor at the Pavilion Building for which City dollars were used. Investment income was \$342 thousand higher than budgeted as a result of gains in the longer-term TIAA-CREF investment portfolio.

Operating expenses for the year were \$3.7 million less than budgeted. Several key steps were taken during the course of the year to reduce the expenditure level. The College spent less on full-time administrative and classified salaries than budgeted due to the mid-year hiring freeze that was put into place. This contributed to an overall reduction in salary expenditures of \$958,000. Medical self-insurance costs were \$1.6 million less than budgeted. The actuarial estimates for projected healthcare expenses made by the College's healthcare consultant at the beginning of the fiscal year were higher than the College's actual expenses. Unused vacation expense was \$296,000 less than budgeted. Compared to prior years, fewer employees kept their vacation banks at the maximum allowed.

Facilities expenses were \$587,000 less than budgeted as a result of the reduced costs of the College's night-time cleaning contract and significant reductions in the College's electrical and natural gas costs.

Insurance costs were \$282,000 greater than budgeted. This was the result of prior-year slip and fall awards which required the College to pay deductible amounts not covered by the College's liability insurance. The incidents causing the expense occurred three and four years ago. As of now, there are no significant claims for this year. Mr. Spiewak noted that the College faces about five to ten claims a year, where an individual will engage an attorney. Legal costs were \$66 thousand greater than budgeted. This increase was primarily related to legal expenses associated with collective bargaining, the current construction projects, and costs incurred with resolving Educator Legal Liability claims.

All other operating expenditures were \$1.25 million less than budgeted. This occurred as a result of comprehensive strategies that were pursued throughout the year to reduce levels of expenditure in discretionary areas. Overall, expenditures were \$4.7 million less than originally budgeted.

Mr. Downs asked about the increase in the tuition write-off amount. Mr. Spiewak explained that there would be an expected normal increase due to the increase in tuition and fees. In addition, there was growth in the programs like the City Employee and Opportunity Now programs where the College provides free or discounted tuition. Dr. Hawk explained that tuition payment default rates are tracked on a monthly basis and no significant increase in the default rate had occurred. The College maintains an aggressive write off policy, where uncollected student balances are written off completely by the end of the third year. However, the College does continue active collection efforts after the receivables are written off. One of the problems that many community colleges face is recording large amounts of student receivables and not writing them off. This creates large receivables assets that cannot be collected and, as a result, misrepresent their financial condition in financial reporting. The College decided many years ago not to permit this situation and, as a result, developed the short-period write-off policy.

(2) 2011-12 Fiscal Year KPMG Audit Report (Action Item):

Ms. Chepel and Mr. Ayres reviewed the results of the 2012 audit using the presentation provided in **Attachment A**. They began with the required communications between KPMG, Management and the Audit Committee. Mr. Ayres explained that no significant or unusual transactions were found and that accounting policies have been consistently applied. Management's judgments and estimates that are significant are listed in the attached presentation. There was a long discussion regarding the GASB 45 Standard OPEB (Other Post Employment Benefit) liability and how this value for post-retirement healthcare benefits is calculated. Several of the assumptions made when the actuarial assessment is undertaken create significant debate about the validity of the accrual amount. Ms. Chepel reminded the Committee that the GASB (Governmental Accounting Standards Board) is considering a new standard that would require the entire amount of the OPEB liability to be placed on the balance sheet and discontinue the amortization over 30 years. However, it is likely that the amount of expense will not be as great as presently reported due to the emergence of the "deferred outflow of resources" reporting concept. This concept means that the liability is not intended to be paid out within the current assets. KPMG anticipates the new standard will be effective by 2015.

Mr. Downs asked if it is logical to have such a large liability based on so many assumptions on the balance sheet. Specifically, he asked if KPMG is comfortable with the value recorded. Ms. Chepel stated that KPMG believes the underlying assumptions are reasonable and meet the GASB standard. Ms. Chepel recommended that for the 2013 fiscal year that KPMG and management review all the assumptions and see if there are any adjustments that should be made.

Mr. Downs asked that, as a result of GASB 45, if there was any risks in having negative net assets reported at some point in the future. Dr. Hawk explained that Moody's rating agency was not currently concerned and had reaffirmed the College's A1 bond rating in Spring 2012. The most important potential budget issue for the College with reporting negative net assets in the future could be to increase the cost of borrowing.

Mr. Ayres reviewed the audit process and explained there were no audit adjustments, no uncorrected misstatements, and no disagreements with management in this year's audit. Ms. Chepel noted that the KPMG actuary feels that the discount rate used to calculate the OPEB liability should be 4 percent instead of 5. Historically, the College has received a 5 percent rate on return for its longer term investments. However, changes have occurred in actuary standards that require looking at future as well as past returns. Current financial market conditions lead KPMG to feel that 4 percent is more appropriate. This change would have an effect on the actual expense the College recorded for the year. However, since the net change is *de minimus* and not material, KPMG will pass on the adjustment of having the College record the change in expense for the 2012 year.

Mr. Ayres reminded the Committee that as part of the audit process, KPMG will issue a representation and management letter that will outline any observations and recommendations. The College had no audit findings, no material weaknesses and no significant deficiencies in this year's audit. Ms. Chepel explained, once the financial statement audit is complete and the financial statements are issued to the City by September 30, KPMG will begin focusing on the State Agreed Upon Procedures Enrollment Audit and the OMB Circular A-133 audit.

Ms. Chepel reviewed the major program selections for the Federal Single OMB A-133 audit and explained they were able to reduce the number of programs selected down from seven because of positive College performance in past audits. There are only four Federal programs that will need to be audited this year. Pathways out of Poverty Grant, Predominantly Black Institutions Formula Grant, Trade Adjustment Assistance Community College and Career Training Grant (TAACCCT), and the Student Financial Aid Cluster. The student Federal Financial Aid program will always be audited due to its size.

Mr. Murphy reviewed a handout reporting key changes in assets, liabilities and net assets that are reported in the 2011-12 Financial Statements, and explained the factors that resulted in the larger year-to-year changes in the College's financial accounts. **Attachment B** contains the handout used in making the presentation. Reasons for changes in accounts are provided in the attachment.

Action: Mr. Downs asked for a motion to recommend acceptance of the 2011-2012 Financial Statements and KPMG Audit Report to the Board (**Attachment C**). Mr. Gil Wetzel made the motion. Ms. Sumners Rush seconded the motion. The motion passed unanimously.

(3) Audit Committee Self-Evaluation (Information Item):

Mr. Downs briefly discussed the Committee's self-evaluation questionnaire results provided with the agenda. He noted that the responses were favorable and reminded the Committee of the role of the Audit Charter which is to be used as a guide to the Committee's mission statement on an ongoing basis. Ms. Chepel noted that the question pertaining to the use of outside experts refers to the Audit Committee hiring an outside expert. This usually occurs only when a forensic expert is needed. Ms. Chepel noted that the question was focused on the Committee's empowerment to hire an expert if necessary. The survey results indicate that the Committee feels empowered to act on any issues that need to be investigated. A second issue raised by the survey dealt with executive sessions being conducted in an effective manner. Mr. Downs requested that all future agendas contain an Executive Session. It was agreed that participation in these sessions will alternate among management, the internal auditor, and the outside auditor. The final question of concern dealt with professional development of Committee members. Ms. Chepel indicated that she can provide members with any information on seminars or webinars that KPMG produces that might be of interest. She will email members information on opportunities to the Committee as they become available.

(4) Internal Audit Plan Update (Information Item):

Ms. Kosieracki reported that Dr. Curtis requested her to review the College's Clery Act reporting. The Clery Act is also known as the Disclosure of Campus Security Policy and Campus Crime Statistics Act. Specifically, she will confirm that all part I crimes are reported to the national database. Her review will cover compliance for 2010, 2011 and 2012. Dr. Curtis explained that he had requested that Ms. Jill Weitz, College General Counsel, review the Penn State Freeh report to see if there are best practices or recommendations that the College could implement to strengthen its compliance. Ms. Weitz made two recommendations. The first was using the internal auditor for monitoring Clery Act compliance. The second was developing a formal Child Abuse Policy. Dr. Curtis explained that he planned to review the General Counsel's recommendations with the full Board of Trustees. He also noted that he is also asking the Internal Auditor to look at other areas of College compliance such as Title IX. The goal is to ensure that the College is consistently meeting its legal and moral obligations.

Ms. Kosieracki noted that she had followed up on her earlier Culinary Arts Program audit. Originally there was an issue with budget control in the old instructional facility. However, with the move to the new facility, they have been able to reduce inventory levels as a result of better storage options. They have also streamlined ordering by developing menus prior to the start of the semester. There is, however, still a need to document policies and procedures and resolve some issues with space security.

Ms. Kosieracki reported that she did some preliminary audit work on the TAACCCT Grant and reviewed the practices set up by the grant accountants for the 14 community colleges. She reviewed the file structure and stated it complies with grant requirements. Ms. Kosieracki noted that there was a Veteran Benefits external audit recently completed. She is still waiting for the report from the outside agency and will report back on any issues raised once the report is received. After the external review results are received, she will determine if any additional internal audit effort will need to be completed.

The next area under review will be the Center on Disability Audit. This will start after the move to their new space is completed. Finally, the construction invoice audit is ongoing. There were no issues or concerns identified.

Mr. White asked if the Internal Auditor could monitor the impacts associated with recent large financial commitments to leases and purchases of computer equipment and software. Aspects to review could include cost reductions achieved, enhanced student outcomes, and/or improvements in administrative operations.

(5) February 2013 Meeting Date (Action Item):

The next Audit Committee meeting was scheduled for February 26, 2013 at 12:00 noon in the College's Isadore A. Shrager Boardroom, M2-1. The agenda will include a discussion of the results of the 2011-2012 A-133 Single Audit.

(6) Executive Session

An executive session was held with Board members and KPMG staff present.

Attachments

ATTACHMENT A

KPMG'S 2011-2012 PRELIMINARY REPORT

TO THE AUDIT COMMITTEE

SEPTEMBER 25, 2012



cutting through complexity

Community College of Philadelphia

Preliminary Report to the Audit Committee

September 25, 2012
Chris Chepel, Partner
Arthur Ayres, Manager

AUDIT

2012 Audit Results

Audit responsibility

■ KPMG's Responsibility

- We have a responsibility to conduct our audit in accordance with the auditing standards generally accepted in the United States of America.
- In carrying out this responsibility, we plan and perform the audit to obtain reasonable – not absolute – Assurance about whether the consolidated financial statements are free of material misstatement, whether caused by error or fraud.
- We have no responsibility to obtain reasonable assurance that misstatements that are not material are detected.
- We are also responsible for communicating significant matters related to the audit that are, in our professional judgment, relevant to the responsibilities of those charged with governance in overseeing the financial reporting process.

■ Management's Responsibility

- Design and maintenance of an adequate internal control system, which includes financial statement disclosure controls.
- Development of prudent judgments and estimates supported with sufficient competent evidential matter.
- Preparation of timely and accurate consolidated financial statements and footnotes, in accordance with U.S. generally accepted accounting principles

■ Audit Committee's Responsibility

- Provide oversight and establish proper tone/culture/ethics.
- Promote continuous improvement.
- Support effective two-way communication between KPMG and the Committee.

2012 Audit Results

Required communications

Required Communications	Responses *
<ul style="list-style-type: none"> ■ The Auditor's Responsibility under Auditing Standards Generally Accepted in the United States of America is to Communicate responsibility assumed for the internal control structure, material errors, irregularities and illegal acts, etc. 	<ul style="list-style-type: none"> ■ Our audit was designed in accordance with generally accepted auditing standards and government auditing standards to provide reasonable assurance that the financial statements are free of material misstatement. ■ We have the responsibility to obtain sufficient understanding of internal control to plan our audits and determine the nature, timing and extent of procedures to be performed and not to opine on the system of internal control. ■ We noted no material errors, illegal acts or fraud. ■ We plan to issue unqualified opinions on the College's and component unit Foundation's financial statements.

* Our responses are as of the date of this presentation; we will communicate any changes to the Committee in writing should they occur between the date of this presentation and the issuance of the financial statements.

2012 Audit Results

Required communications (continued)

Required Communications	Responses *
<ul style="list-style-type: none"> ■ Significant Accounting Policies. The Committee should be informed about the initial selection of and changes in significant accounting policies. 	<ul style="list-style-type: none"> ■ See note 1 of financial statements' footnote disclosures for description of policies. ■ No new accounting standards were adopted during 2012.
<ul style="list-style-type: none"> ■ Significant or Unusual Transactions. The Committee should be informed about the methods used to account for significant or unusual transactions. 	<ul style="list-style-type: none"> ■ We noted no significant or unusual transactions.
<ul style="list-style-type: none"> ■ Quality of Accounting Principles. We discuss our judgments about the quality, not just the acceptability, of accounting principles as applied in financial reporting, including matters on consistency, understandability, completeness, and related disclosures. 	<ul style="list-style-type: none"> ■ Accounting policies have been consistently applied and material disclosures are included in the financial statements.

2012 Audit Results

Required communications (continued)

Required Communications	Responses *
<p>■ Management Judgments and Accounting Estimates. The Committee should be informed about the process used by management in forming particularly sensitive accounting estimates and about the basis for the auditor's conclusions regarding the reasonableness of those estimates.</p>	<p>The following are significant management estimates:</p> <ul style="list-style-type: none"> ■ Other post-employment benefits liability– \$30.2 million at June 30, 2012. ■ Unfunded actuarial accrued liability (UAAL) – disclosed in Note 10(c) - \$103.8 million at June 30, 2012. ■ Allowance for Doubtful Accounts – \$2.4 million at June 30, 2012. ■ Self Insurance Reserve – \$868K at June 30, 2012. ■ Fair value of Commonfund and TIAA-CREF investments - \$21.2 million (College) and \$6.4 million (Foundation) at June 30, 2012. ■ Discount for contributions receivable and allowance for doubtful contributions receivable of the Foundation – \$277K and \$136K respectively, at June 30, 2012.

2012 Audit Results

Required communications (continued)

Required Communications	Responses *
<ul style="list-style-type: none"> ■ Audit Adjustments. All significant audit adjustments arising from the audit should be communicated to the Committee. 	<ul style="list-style-type: none"> ■ There were no adjustments arising from the audit.
<ul style="list-style-type: none"> ■ Uncorrected Misstatements. Any passed adjustments proposed by the auditor, but not recorded by the client, should be communicated to the Committee. 	<ul style="list-style-type: none"> ■ There were no uncorrected misstatements.
<ul style="list-style-type: none"> ■ Disagreements with Management. Disagreements with management, whether or not satisfactorily resolved, about matters that could be significant to the financial statements or the auditors' report should be communicated to the Committee. 	<ul style="list-style-type: none"> ■ There were no disagreements with management.

2012 Audit Results

Required communications (continued)

Required Communications	Responses *
<p>■ Consultation with Other Accountants. Any knowledge of communications with other independent accountants are required to be brought to the attention of the Committee.</p>	<p>■ To best of our knowledge, management has not consulted with or obtained opinions, written or oral, from other independent accountants.</p>
<p>■ Major Issues Discussed with Management Prior to Retention. Any discussions with management where our response is a condition of retention as independent auditors should be communicated to the Committee.</p>	<p>■ We generally discuss a variety of matters with management prior to our retention, however, these discussions are not a condition of our retention.</p>
<p>■ Difficulties Encountered in Performing the Audit. Serious difficulties encountered in dealing with management that relate to the performance of the audit are required to be brought to the attention of the Committee.</p>	<p>■ No difficulties were encountered.</p>
<p>■ Material Written Communications. We disclosed the nature of significant communications with management.</p>	<p>■ Our significant written communications will consist of the representations requested from management, a copy of which will be provided to the Committee when finalized. We also expect to issue a management letter, which will be provided to the Committee when issued.</p>

2012 Audit Results

Required communications (continued)

Required Communications	Responses *
■ Independence. We communicate to the Committee all independence-related relationships between our firm and the College.	■ We hereby confirm that KPMG is independent of the College under all relevant professional and regulatory standards.

2012 Audit Results

Audit findings and recommendations

Material Weaknesses

- None identified.

Significant Deficiencies

- None identified.

Definitions:

- A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis.
- A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

2012 Audit Results

Audit findings and recommendations (continued)

Other Observations

- We recommend that the College strengthen its process for determining whether a lease is capital or operating, considering all required criteria. Generally, a lease is considered a capital lease if it meets one or more of the following four criteria:
 - transfer of ownership of the property to the lessee by the end of the lease term;
 - lease contains a bargain-purchase option;
 - lease term is equal to 75% or more of the estimated economic life of the leased property; or
 - the present value at the beginning of the lease term of the minimum lease payments equals or exceeds 90 percent of the excess of the fair value of the leased property.

- We recommend that the College enhance its documentation of the methods and assumptions used in developing the discount rate for its other post-employment benefit liability, in consideration of:
 - The current changing interest rate environment; and
 - GASB's upcoming issuance of a new standard regarding post-employment benefits which is expected to require additional disclosure regarding the assumptions used in determining the discount rate, including how the expectation was developed and the significant methods and assumptions used in that process. The discount rate is typically based on the expected rate of return on assets to be used to pay post-employment benefits. Generally, the historical rate of return on such assets will not be considered sufficient to reasonably predict future performance.

2012 Audit Results

Status of 2012 audits

Deliverable	Status
Financial Statement Audit	<p>Pending receipt of Commonfund audited June 30 financial statements, finalization of KPMG's tie-out and review process including our engagement quality review, and execution of management representation letter.</p> <p>Anticipate issuing audit on or about September 28.</p>
Enrollment Agreed-Upon Procedures	<p>Fieldwork starting in October</p> <p>Due December 31, 2012</p>
OMB Circular A-133 Audit (Federal Awards)	<p>Fieldwork starting in October</p> <p>Due March 31, 2012</p>

2012 Audit Results

A-133 audit plan

Major Program Determination

Program	CFDA #	Expenditures	Factors/ Discussion
Student Financial Assistance Cluster	Various	\$91,266,352	Size of program requires audit every year to meet minimum coverage requirements.
Program of Competitive Grants for Worker Training & Placement in High Growth & Emerging Industry Sectors (Pathways out of Poverty)	17.275	\$803,069	Program had several significant findings in prior year and terminated in January 2012. We plan to perform limited procedures in the current year to update our understanding of the program and any changes, and expect to repeat findings issued last year.

2012 Audit Results

A-133 audit plan

Major Program Determination (cont'd)

Program	CFDA #	Expenditures	Factors
Higher Education Institutional Aid (Predominantly Black Institutions Formula Grant)	84.031	\$855,264	Program above the threshold of \$300,000 which had a significant finding in the prior year.
Trade Adjustment Assistance Community College and Career Training (TAACCCT)	17.282	\$2,545,260	New program above the threshold of \$300,000 which has not previously been audited.

Fees for Single Audit (as previously negotiated):

First two major programs	\$28,350
Each additional major program (2 programs identified *)	\$11,300

*** Note: for Pathways out of Poverty, we will charge a reduced fee if there have been no changes in finding status from prior year.**

There are two other programs meeting the \$300,000 threshold that will not require audit this year (TRIO Cluster and Career and Technical Education – Basic Grants to States) because they were audited without findings in one of the last two years and there have been no significant changes to the programs or related processes, systems, and personnel (all programs meeting the threshold must be audited at least once every three years based on risk assessment).

2012 Audit Results

Presenter's contact details

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The information herein is intended solely for the use of the Audit Committee and management and is not intended to be and should not be used by anyone but these specified parties.



cutting through complexity

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ATTACHMENT B

2011-2012

**KEY CHANGES IN ASSETS, LIABILITIES
AND NET ASSETS**

Community College of Philadelphia
Statement of Net Assets for the Year Ended June 30, 2012
Key Variances in General Ledger Accounts

	6/30/2012	6/30/2011	Variance	
ASSETS:				
Cash and cash Equivalents	11,562,871	13,671,678	(2,108,807)	
Short Term Investments	12,253,159	9,116,339	3,136,820	
Sub-Total	23,816,030	22,788,017	1,028,013	2011 Funds were temporarily withdrawn from the Intermediate fund due to timing of receipt of State and City Appropriations.
Long Term Investments	15,782,209	15,080,777	701,432	Unit value increase from TIAA-CREF & Bond Fund Investments.
Capital Assets	179,484,523	166,988,454	12,496,069	Pavilion Construction Completion.
Accounts Receivable				
Tuition and Fee Receivable	4,692,876	4,314,942	377,934	Reflects tuition increase.
Grants Receivable	6,441	135,275	(128,834)	Decrease in Grants receivable. 9 Grants versus 6 in 2012.
Other Receivable	1,530,606	1,705,870	(175,264)	Decrease in vendor receivables. Barnes & Noble, Park It, American Federation of Teachers & Bond reimbursements.
Receivable from Foundation	191,938	157,978	33,960	
Sub-Total	6,421,861	6,314,065	107,796	
Allowance for Doubtful Accounts	(2,441,993)	(1,826,279)	(615,714)	
Total	3,979,868	4,487,786	(507,918)	
Receivable from Government Agencies				
State Grants and Special Projects	341,683	348,232	(6,549)	
Pheaa Grants	6,209	1,441	4,768	
City of Philadelphia - School Dist.	423,235	678,295	(255,060)	Reduction in Receivable from the Philadelphia School district (Gateway & Parent University)
Federal Financial Aid	226,064	33,491	192,573	Increase in receivable from Financial Aid Programs. (SEOG, Direct Loan, Work Study & Job Corp.)
Federal Grants and Special Projects	1,611,329	969,932	641,397	Increase in receivable from Federal Grants. Mainly due to timing of draw down from the TAACCCT Grant.
Total	2,608,520	2,031,391	577,129	

LIABILITIES:				
Accounts payable & Accrued Liabilities				
Vendors and Others	6,163,431	6,809,869	(646,438)	Accounts payable accruals decreased. Less dollars owed to vendors at June 30th.
Accrued Salaries	2,876,364	3,044,490	(168,126)	Payroll accrual decreased from prior year. More payroll was expensed in 2012 which decreased the Salary Accrual. Mainly due to timing of the last pay date in the fiscal year.
Accrued Benefits	2,198,328	1,950,202	248,126	Increased Employee Benefit Claims.
Compensated Absences	3,174,843	3,245,381	(70,538)	Value of Accrued Vacation Time. Leave time usage increased.
Retirement Incentive Payments	566,178	643,994	(77,816)	Fewer college retirees due incentive payments.
Payroll Withholding Taxes	118,315	-	118,315	Payroll taxes accrued on June 30th for part-time employees.
Accrued Interest Expense	373,253	404,207	(30,954)	Debt Service Interest Expense decreased.
Total	15,470,712	16,098,143	(627,431)	
Payable to Government Agencies				
Commonwealth of Pennsylvania (Due to the State)	79,599	80,891	(1,292)	Due to State for excess lease payments.
State Grants and Special Projects		-	-	
PHEAA Grants	2,338,993	731,722	1,607,271	Fewer PHEAA dollars were awarded than anticipated.
Perkins Loans	-	29,675	(29,675)	All Loans assigned to Department of Education as of June 30th.
Federal Perkins Loans	-	267,075	(267,075)	All Loans assigned to Department of Education as of June 30th.
Federal Financial Aid	131	2,167	(2,036)	Prior year Pell adjustment.
Total	2,418,723	1,111,530	1,307,193	
Capital Lease Obligation	7,179,616	5,679,277	1,500,339	Increase in this years Capital Leases due to upgraded CISCO Equipment.
Long Term Debt	90,220,973	97,023,020	(6,802,047)	Reduction of Long Term Debt.
Other Post-Employment Benefits GASB 45	30,225,327	22,614,325	7,611,002	Actuarial Calculation Completed Every 2 yrs. Post Retirement Benefit Expense for 2012.

Fund Balances				
Unrestricted	100,502	7,609,166	(7,508,664)	Decrease due to GASB 45 expense and \$500K excess surplus moved to the Plant Fund for future landscape expenses.
Quasi Endowment	1,914,234	1,743,728	170,506	Revenue greater than Student Activity Expenditures for the year.
Plant Fund:				
Net Invested in Capital Assets	86,330,902	80,136,789	6,194,113	Increase due to the Main campus Pavilion Construction and Capital Leases.
Restricted Net Assets	1,364,726	730,624	634,102	Increase due to 2/3 City Garage Proceeds transferred to the Plant Fund for garage renovations. \$500K excess surplus moved to the Plant Fund for future landscape expenses.
				Note: Restricted Net Assets includes Remaining Proceeds of 1809 Spring Garden Street.
				Remaining Proceeds from the 2007 Refinancing of the 98 & 01 Bonds.
				Accumulated Interest earned on Bond proceeds.
Unrestricted	(6,567,991)	(4,317,168)	(2,250,823)	Purchase of 430-440 N. 15th Street (\$5.8 million purchase) and unfunded depreciation operational expense.
Sub-Total	81,127,637	76,550,245	4,577,392	
Total Net Assets	83,142,373	85,903,139	(2,760,766)	Net change for the Fiscal Year which Includes GASB 45.

ATTACHMENT C

2011-2012

DRAFT FINANCIAL STATEMENTS



COMMUNITY COLLEGE OF PHILADELPHIA
(A Component Unit of the City of Philadelphia)

**Basic Financial Statements, Management's Discussion and Analysis
and Supplementary Information**

June 30, 2012 and 2011

(With Independent Auditors' Report Thereon)

COMMUNITY COLLEGE OF PHILADELPHIA
(A Component Unit of the City of Philadelphia)

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KPMG LLP
1601 Market Street
Philadelphia, PA 19103-2499

Independent Auditors' Report

Board of Trustees
Community College of Philadelphia:

We have audited the accompanying financial statements of the business-type activities and the discretely presented component unit of the Community College of Philadelphia (the College), a component unit of the City of Philadelphia, Pennsylvania, as of and for the years ended June 30, 2012 and 2011, which collectively comprise the College's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the College's management. Our responsibility is to express opinions on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the College's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities and the discretely presented component unit of the Community College of Philadelphia as of June 30, 2012 and 2011, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in conformity with U.S. generally accepted accounting principles.

In accordance with *Government Auditing Standards*, we have also issued our report dated September 28, 2012, on our consideration of the College's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

U.S. generally accepted accounting principles require that the management's discussion and analysis on pages 3 through 11 and the schedule of funding progress on page 45 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in



accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on this information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the College's basic financial statements. The supplemental schedules on pages 57 to 59 are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and relates was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The supplemental schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplemental schedules are fairly stated in all material respects in relation to the basic financial statements as a whole. The statistical section on pages 46 to 55 is presented for the purposes of additional analysis and is not a required part of the basic financial statements. Such information has not been subjected to the auditing procedures applied in the audit of the basic financial statement, and accordingly, we express no opinion on or provide any assurance on it.

KPMG LLP

September 28, 2012

COMMUNITY COLLEGE OF PHILADELPHIA
(A Component Unit of the City of Philadelphia)

Management's Discussion and Analysis

June 30, 2012 and 2011

(Unaudited)

The Community College of Philadelphia (the College)'s financial statements are prepared using Governmental Accounting Standards Board (GASB) Statements 34 and 35 standards. The financial results of the Community College of Philadelphia Foundation (the Foundation) are reported as a component unit. These statements include the statistical reporting section in accordance with GASB Statement 44.

This Management's Discussion and Analysis (MD&A) is based upon facts, decisions, and conditions known as of the date of the audit report. The results for 2012 are compared to those for the 2011 fiscal year.

Overview of Financial Statements

The College's financial statements focus on the College as a whole, rather than upon individual funds or activities. The GASB reporting model is designed to provide readers with a broad overview of the College's finances and is comprised of three basic statements:

- The *Statement of Net Assets* presents information on the College's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets serve as one indicator of how the financial position of the College is changing.
- The *Statement of Revenues, Expenses, and Changes in Net Assets* presents information showing how the College's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will result in cash flows in future fiscal periods.
- The *Statement of Cash Flows* is reported on the direct method. The direct method of cash flow reporting portrays net cash flows from operations, financing, and investing receipts and disbursements.

The notes to the financial statements provide additional information that is essential to a full understanding of the data provided in the financial statements. The notes contain details on both the accounting policies and procedures that the College has adopted as well as additional information for certain amounts reported in the financial statements.

Financial Highlights

Campus Development

As of September 2011, construction was completed on two major projects that began in fiscal 2009. These projects include the erection of a new building (Pavilion) at the Main Campus; and expansion and redesign of the Northeast Regional Center. A third project, the renovation of portions of the Mint, Bonnell and West Buildings, will be completed during fiscal 2013. Principal financing for these projects was completed in October 2008 utilizing twenty-year tax exempt bonds. Total borrowing was \$74,770,000 at interest rates for various maturities of between 3.0% and 6.25%. Because of the disruptions occurring in the bond insurance industry, the College elected to issue the bonds on an uninsured basis. A Moody's bond rating of A2 was received at the time the bonds were issued. This rating was subsequently upgraded to A1.

COMMUNITY COLLEGE OF PHILADELPHIA
(A Component Unit of the City of Philadelphia)

Management's Discussion and Analysis

June 30, 2012 and 2011

(Unaudited)

A smaller capital project was initiated at the West Regional Center in Fall 2010. This project entails lease of 7,291 square feet of space immediately adjacent to the current center as well as redesign and upgrades to portions of the Center's main 23,000 square feet classroom building. The newly leased space was placed into full operation as of January 2012. Renovations to the existing building will be completed in fiscal 2013.

All of the current capital projects are focused on several goals: creating integrated, one-stop enrollment services centers for students; updating and expanding academic program laboratories and classrooms to support current and emerging programmatic needs; expanding resources available to students and faculty outside the classroom for collaborative learning opportunities; providing the required infrastructure for the evolving use of technology in teaching, learning and administrative activities; ensuring that the physical requirements needed for the College's Business Continuity Plan are in place; and updating and expanding the College's food service and bookstore operations.

The Main Campus projects included: the construction of a new 44,200 square feet Pavilion building, a 7,800 square feet addition to the Bonnell Building, and renovation of 100,000 square feet of existing space in the Bonnell, Mint, and West Buildings. The Northeast Regional Center expansion project included: the addition of 49,200 square feet to the existing building; redesign of significant portions of the existing 60,000 square feet building; and development of previously unused land into additional parking. The expansion of the Northeast Center completes the Master Plan for the property established when the site was initially acquired by the College in 1994.

All current construction projects are employing sustainable design principles. Both the new Northeast Building and the Main Campus Pavilion Building are expected to achieve a gold-level LEED certified designation.

Construction bid results for the Northeast Project were received in January 2009 and were approximately \$1.6 million less than originally budgeted. The lower than budgeted bid results reflected both value engineering that was undertaken during the final design phase to control costs, and the competitive conditions that existed in the construction industry at the time the projects were bid. Based upon the favorable bid results, subsequent scope changes were made to the Northeast Project which included a more complete renovation of the existing building than was originally anticipated. Full renovations were made to the top two floors of the original building which initially were not scheduled to receive major changes. Final costs for the Northeast project including renovations of the existing building were \$31.3 million.

Bids were received for phase one of the Main Campus project, the new Pavilion Building, in June 2009. Again successful value engineering and construction industry conditions resulted in bids that were \$2.8 million less than originally budgeted for the project. However, subsequent site conditions discoveries and other essential project changes added an additional \$1.6 million to the cost of The Pavilion Building. The second phase of the Main Campus projects was bid out in December 2009. Total costs for the Pavilion were \$31.5 million. Total costs for the Mint, Bonnell and current West Building renovations are currently projected to be \$21 million. Construction for these renovation projects is expected to be completed by January 2013.

The current estimates for the total cost for the construction projects are approximately \$83.8 million. Of this amount, approximately \$75 million has been provided from the bond proceeds including interest earnings, and

COMMUNITY COLLEGE OF PHILADELPHIA
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Management's Discussion and Analysis

June 30, 2012 and 2011

(Unaudited)

the remaining funds are being provided from the recently completed capital campaign, grants and other College resources.

On July 15, 2011 the College executed a \$1 million five-year loan through the Pennsylvania State Public School Building Authority's revolving loan program at a fixed rate of 3%. The proceeds from this loan are being used to pay for the leasehold improvements and outfitting for the additional leased space at the West Philadelphia Regional Center.

On December 15, 2010 the College completed the purchase of 434-440 North 15th Street for a price of \$5,801,000. The property was purchased for cash. The property includes an 88,500 square foot building and exterior parking for approximately 30 vehicles. Initially the property will be used for parking and facility operations. Longer term use of the property is anticipated to be as a mixed use facility including parking, retail, and programmatic space.

Enrollments

Credit enrollments for the 2012 year were slightly lower than in the prior year. Credit FTE (full-time equivalent) enrollments in fiscal year 2012 were 15,769. This represented a 322 FTE or a 2.0% decrease over the prior year's credit enrollments of 16,091. Fiscal 2011 credit FTE enrollments were 283 or 1.8% higher than the 2010 credit enrollments of 15,808.

Revenues

In July 2005, Act 46 was enacted. This law changed the basis upon which Commonwealth of Pennsylvania (the State) community colleges were intended to be funded effective for the 2005-06 year and thereafter. Funding based upon current year enrollments was eliminated and a foundation funding level was established for each community college. This foundation funding was to provide a base of funding not tied to enrollments which was intended to be adjusted upward annually on a percentage basis via the State budget process. Under the provisions of Act 46, foundation funding may not be reduced. Annually a small growth increment was to be added to the foundation based upon enrollment increase changes in the last two audited years. Under Act 46, there was to be no reduction in revenues for enrollment declines. The other significant operating budget change as a result of Act 46 was the establishment of Economic Development (high priority) Program funding. The State was to provide supplemental funding for FTEs taught in programs identified to be high priority by State officials. The amount of funding received was to be based upon a lump sum statewide dollar allocation and each college's reported FTE enrollments for the prior year in priority program areas. Funding allocations were to be proportionate to FTEs taught.

Beginning with the passage of the fiscal 2010 State Budget, the provisions of Act 46 were not followed in funding Pennsylvania community colleges. For 2010, operating funding for each college was set to equal the amount received for 2008-09 reduced by 0.21%. Of the amount allocated to the community colleges by the State in fiscal 2010 for operating purposes, \$2.8 million or 9.1% was allocated from federal economic stimulus funds provided by the Federal Government to the State. State funding for 2011 was similar. The total 2011 State operating allocation was \$31.2 million. Of this amount, \$2.8 million or 9.1% was again funded from federal economic stimulus funds. Total 2012 State operating funding (including capital lease funding) was \$28,229,309

COMMUNITY COLLEGE OF PHILADELPHIA
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Management's Discussion and Analysis

June 30, 2012 and 2011

(Unaudited)

or 9.4% less than received in fiscal 2011. The funding received via federal stimulus dollars in the prior two years was not replaced by State revenues.

Act 46 also modified state capital funding for the Pennsylvania community colleges. A revolving capital pool was created which provides the potential for increased funding for major capital projects and improved predictability for when major capital project funding will become available. Capital funding from the State was \$6,330,656 in the 2011 fiscal year and \$6,327,091 in the 2012 fiscal year.

Total state funding in the 2011 fiscal year was \$38,449,827, a change of \$398,610 or 1.0% over the state funds received in 2010. This amount includes the \$2,844,299 allocated to the College by the State out of federal stimulus funds. Total state funding in the 2012 fiscal year was \$34,556,400, a decrease of \$3,893,427 or 10.1% over the state funds received in 2011. Funding provided in fiscal 2011 from federal stimulus funds was not replaced by the State in 2012 funding.

Total 2012 City funding was \$25,409,207 which represented no change from the level of funding received in 2011. Of this funding, \$7,757,010 was used for capital purchases and debt service payments. The remaining funds, \$17,652,197, were used for operating purposes.

In 2012, the tuition charge per credit was \$138, an increase of \$10 over the 2011 per credit tuition charge of \$128. The 2012 technology fee was unchanged at \$28 per credit. The General College Fee which supports student life programs remained unchanged at \$4 per credit. The College charges course fees which range from \$75 to \$300 in selected high-cost courses. Average total tuition and fee revenue per credit for 2012 was \$177.61, an increase of \$11.30 or 6.8% over the average per credit charge in fiscal 2011 of \$166.31.

Tuition and fee revenue totaled \$73,744,923 in 2012, \$72,048,633 in 2011, and \$67,625,346 in 2010. The 'scholarship allowance' amounts for 2012, 2011 and 2010, respectively were \$43,563,813, \$43,917,028, and \$38,017,913. The scholarship allowance represents tuition and fee payments made using public and private grants and scholarships. Stable scholarship allowance amounts between fiscal 2012 fiscal 2011 is reflective of the small drop in enrollments coupled with no change in the maximum federal Pell financial aid award for the 2012 fiscal year.

Net investment income was \$1,098,141 in 2012, \$717,865 in 2011 and \$1,587,145 in 2010. The investment income in 2010 included the impact of unrealized asset appreciation in the amount of \$729,546 for College investments in the Commonfund Intermediate and Multi-Strategy Bond Funds which occurred as a result of improving economic conditions in the financial markets. During the 2011 fiscal year unit values in the College's fixed income investments remained relatively stable and the 2010 unrealized gains were not repeated. In response to historically low rates of return on short-term fixed income investments, in April 2011, the College moved \$10 million of core operating cash into longer-term fixed income investments. As a result investment income improved for the 2012 fiscal year. (See footnote 2.)

The reduction in Federal Grants and contracts from \$58,889,668 in 2011 to \$56,839,421 in 2012 primarily reflects the decline in federal program grants received by the College relative to the amount received in fiscal 2011.

COMMUNITY COLLEGE OF PHILADELPHIA
(A Component Unit of the City of Philadelphia)

Management's Discussion and Analysis

June 30, 2012 and 2011

(Unaudited)

Expenses

Exclusive of Student Aid and Depreciation expenses, the College's operating expenses totaled \$137,182,600 in fiscal 2012 and \$138,283,458 in fiscal 2011. Effective August 31, 2011, five-year labor contracts with the College's faculty and classified employee unions expired. Agreement on a new contract was not achieved during the 2012 fiscal year, and terms of the prior contract were in effect. All 2011-12 employee salaries were kept at the amounts in place for the 2010-11 fiscal year. The College's Board of Trustees and the Federation were in continuing negotiations as of June 30, 2012.

In fiscal 2008 the College implemented the GASB 45 accounting standard. This standard requires that the present value of projected post-retirement benefits other than pensions, paid to retired employees be recorded as an expense in public institutions' financial statements. As required by GASB 45, the bi-annual reassessment of the liability was prepared in April 2012 for reporting as of June 30, 2012 and June 30, 2013. The College elected to phase in the reporting of the post-employment benefit liability over a 30 year period and to continue to fund the costs of the benefit out of the College's annual budget revenues. A separate trust has not been established to fund any portion of this liability. The cumulative estimated value for the accrued post-employment benefit liability in fiscal 2012, 2011 and 2010 was \$30,225,327, \$22,614,325 and \$16,575,690, respectively. Absent this reporting requirement, the college's net assets as of June 30, 2012 would have been at a level of \$113.3 million.

Effective September 1, 2009, the College placed its employee medical plan, offered through Independence Blue Cross, on a self-insurance basis. A reinsurance limit of \$200,000 was in place for the 2012 fiscal year to limit institutional financial exposure for individuals with extraordinarily large claims in a policy year. As another component of the self-insurance approach, the College has established a self-insurance accrued liability account for possible large claim levels in the future. The value of this accrued liability as of June 30, 2012 was \$868,124 and \$821,919 in 2011, and is reported under 'Current Liabilities: Accounts Payable and Accrued Liabilities.'

Net Asset Change

Net assets as of June 30, 2012 were \$83,142,373. As a result of financial circumstances which contributed to asset growth, net assets increased by \$4.85 million in the 2012 fiscal year prior to recording the impact of the post-employment benefit liability. The change in net assets after recording the post-employment benefit accrual was a negative \$2.8 million. 'Unrestricted net assets' fell from \$5.0 million to a negative \$4.6 million. Absent the cumulative impact of the GASB 45 reporting requirements, unrestricted net assets would currently be at a level of \$25.6 million. The other factor significantly reducing the unrestricted net asset value was the current unfunded depreciation expense for 2012 in the amount of \$10.0 million.

Assets

As of June 30, 2012 the College's cash, long-term and short-term investments totaled \$39.6 million, an increase of \$1.7 million over the \$37.9 amount for June 30, 2011. 'Accounts Receivable Net' were at a level of \$4.0 million in 2012 and \$4.5 million in 2011. These amounts reflect student, employee, vendor, legal and Foundation receivables. The College's investment in capital assets as of June 30, 2012 net of accumulated depreciation was \$179.4 million an increase of \$12.4 million over the amount reported for 2011, \$167.0 million. The growth in the value of assets reflects the substantial completion of the Main Campus Pavilion project during the 2012 fiscal year.

COMMUNITY COLLEGE OF PHILADELPHIA
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Liabilities

The College's outstanding long-term debt (including the current year portion and excluding capital lease obligations) decreased from \$104.6 million in 2010 to \$97.1 million in 2011 and decreased from \$97.1 million in 2011 to \$90.2 million in 2012. The level of debt reflects the borrowing for the two new capital projects that were financed during the 2008 fiscal year. Additionally, the College has accrued compensated absences and retirement incentive payments in the amounts of \$3.2 million, and \$0.6 million, respectively. The accrual for compensated absences consists of unused vacation pay for employees on the College's payroll.

Accounts payable and accrued liabilities decreased from \$16.1 million in 2011 to \$15.5 million in 2012. The major factor contributing to this decrease was a reduction in vendor accounts payable. Dollars payable to governmental agencies decreased from \$2.7 million in 2010, to \$1.1 million in 2011, and increased to \$2.4 million in 2012. These payables reflect unused State and Federal financial aid dollars. The capital lease obligation includes a \$5.3 million performance contract with Johnson Controls, Inc. Under the terms of the performance contract, the College is utilizing a fifteen year capital lease to amortize the costs of ten separate capital projects which both addressed critical infrastructure renewal needs at the College's main campus facilities and are reducing operating costs through energy and other facility operating cost savings. The performance contract terms guarantee that the operational costs savings from the ten projects will pay a substantial portion of the capital lease expense. Capital leases also include technology expenses associated with academic and administrative computing.

Net Assets

At June 30, 2012, the College's assets of \$231.4 million exceeded its liabilities of \$148.3 million by \$83.1 million. Net assets at 2012, 2011 and 2010 are summarized into the following categories:

	<u>2012</u>	<u>2011</u>	<u>2010</u>
Invested in capital assets, net of related debt	\$ 86,330,902	80,136,789	69,277,871
Restricted, expendable	1,364,726	730,624	510,809
Unrestricted	<u>(4,553,255)</u>	<u>5,035,726</u>	<u>14,588,450</u>
Total net assets	<u>\$ 83,142,373</u>	<u>85,903,139</u>	<u>84,377,130</u>

The College's net assets reflects its investment in capital assets (e.g., land, buildings, machinery, and equipment), less accumulated depreciation and outstanding debt incurred to acquire those assets. The College uses these capital assets to provide services to students, faculty, and administration; consequently, these assets are not available for future spending. Although the College's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities. The negative unrestricted net asset value (\$4.6 million) incorporates the cumulative impact of the GASB 45 post-employment benefit accrual of \$30.2 million.

COMMUNITY COLLEGE OF PHILADELPHIA
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Management's Discussion and Analysis

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(Unaudited)

Summary of College Financial Position

The following tables summarize the College's financial status as of the end of the 2012, 2011 and 2010 fiscal years.

Summary of Net Assets

The tables provide a condensed version of the College's net assets as of the end of June 30, 2012, 2011 and 2010 and a condensed version of revenues, expenses, and changes in net assets for fiscal years 2012, 2011 and 2010. The College's current asset to current liability ratio of 1.08 as of June 30, 2012, 1.11 as of June 30, 2011, and 1.50 as of June 30, 2010 indicates the College has adequate liquidity to meet its short-term obligations. The reduction in current assets for 2011 and 2012 reflects the decision made in fiscal 2011 to move \$10,000,000 of the College's short-term investments to longer-term fixed-income investments. While not classified as current assets these 'long-term' investments are liquid and available immediately if required for cash needs. The reduction in unrestricted net assets reflects the growing level of annual depreciation expense resulting from the completion of new construction and the growing impact of the GASB 45 post-employment expense accrual.

Net Assets

June 30, 2012, 2011 and 2010

	<u>2012</u>	<u>2011</u> (In millions)	<u>2010</u>
Assets:			
Current assets	\$ 31.8	30.6	48.5
Noncurrent assets:			
Capital assets net of depreciation	179.5	167.0	134.1
Bond proceeds available for campus construction	2.9	15.1	47.7
Other	17.2	18.5	6.8
Total assets	<u>\$ 231.4</u>	<u>231.2</u>	<u>237.1</u>
Liabilities:			
Current liabilities	\$ 29.5	27.5	32.3
Noncurrent liabilities	118.8	117.8	120.4
Total liabilities	<u>\$ 148.3</u>	<u>145.3</u>	<u>152.7</u>
Net assets:			
Invested in capital assets, net of related debt	\$ 86.3	80.2	69.3
Unrestricted	(4.6)	5.0	14.6
Restricted:			
Expendable	1.4	0.7	0.5
Total net assets	<u>\$ 83.1</u>	<u>85.9</u>	<u>84.4</u>

COMMUNITY COLLEGE OF PHILADELPHIA
(A Component Unit of the City of Philadelphia)

Management's Discussion and Analysis

June 30, 2012 and 2011

(Unaudited)

Schedule of Changes in Net Assets

The change in net assets for fiscal year 2012, 2011 and 2010 was a negative \$2.8 million, positive \$1.5 million and \$8.4 million, respectively. The following table quantifies the changes:

Revenues, Expenses, and Changes in Net Assets

Years ended June 30, 2012, 2011 and 2010

	<u>2012</u>	<u>2011</u> (In millions)	<u>2010</u>
Operating revenues:			
Net tuition and fees	\$ 30.1	28.1	29.6
Auxiliary enterprises and other sources	2.1	1.9	1.8
Total	<u>32.2</u>	<u>30.0</u>	<u>31.4</u>
Operating expenses	<u>157.0</u>	<u>153.3</u>	<u>143.2</u>
Operating loss	(124.8)	(123.3)	(111.8)
Net nonoperating revenues	<u>108.0</u>	<u>111.2</u>	<u>106.1</u>
Change in net assets before other revenues	(16.8)	(12.1)	(5.7)
Net capital revenue and changes to endowments	<u>14.0</u>	<u>13.6</u>	<u>14.0</u>
Total change in net assets	\$ <u>(2.8)</u>	<u>1.5</u>	<u>8.3</u>

COMMUNITY COLLEGE OF PHILADELPHIA
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Management's Discussion and Analysis

June 30, 2012 and 2011

(Unaudited)

Schedule of Fund Balances

The following chart shows fund balances in the four fund groups: Unrestricted, Restricted, Endowment and Plant. The 2010, 2011 and 2012 amounts reported for unrestricted operations funds were reduced by the impact of GASB 45 reporting of an accrued expense liability for post-employment benefits. The impact of GASB 45 reporting in 2010 was \$6,199,471, in 2011 was \$6,038,635 and in 2012 was \$7,611,002. The negative unrestricted plant fund balance reflects the use of college resources in fiscal 2011 for the purchase of the 430-440 North 15th Street property as well as unfunded depreciation expense.

	<u>2012</u>	<u>2011</u>	<u>2010</u>
Total unrestricted fund	\$ 100,502	7,609,166	12,212,485
Endowment fund:			
True and term endowment	—	—	—
Quasi endowment (unrestricted)	1,914,234	1,743,728	2,089,754
Total endowment	<u>1,914,234</u>	<u>1,743,728</u>	<u>2,089,754</u>
Plant fund:			
Net invested in capital assets	86,330,902	80,136,789	69,277,871
Restricted expendable – capital	1,364,726	730,624	510,809
Unrestricted	<u>(6,567,991)</u>	<u>(4,317,168)</u>	<u>286,211</u>
Total plant fund	<u>81,127,637</u>	<u>76,550,245</u>	<u>70,074,891</u>
Total net assets	\$ <u>83,142,373</u>	<u>85,903,139</u>	<u>84,377,130</u>

Community College of Philadelphia Foundation

The College Foundation was established in 1985. Total assets for 2012, 2011 and 2010 were \$12.0 million, \$9.3 million and \$7.7 million, respectively. Total unrestricted net assets for 2012, 2011 and 2010 for the Foundation were \$1.3 million, \$1.4 million and \$1.1 million, respectively. The remaining net assets are restricted based upon donor intent. To support funding for the College's current campus development efforts and develop more scholarship opportunities for students, the College's first Capital Campaign was initiated in 2009. A goal of \$10 million was established. As of August 2011, the goal had been achieved. The final amount of gifts received was \$17.1 million.

COMMUNITY COLLEGE OF PHILADELPHIA
(A Component Unit of the City of Philadelphia)

Statements of Net Assets
June 30, 2012 and 2011

	Business-type activities		Component unit	
	The Community College of Philadelphia		The Community College of Philadelphia Foundation	
	2012	2011	2012	2011
Assets				
Current assets:				
Cash and cash equivalents (note 2)	\$ 11,562,871	13,671,678	101,296	187,913
Short-term investments (note 2)	10,888,433	8,385,715	1,673,923	1,609,088
Restricted short-term investments (note 2)	1,364,726	730,624	996,523	134,398
Accounts receivable, net (note 3)	3,979,868	4,487,786	1,568,326	393,170
Student loans receivable (note 4)	—	2,663	—	—
Receivable from government agencies (note 8)	2,608,520	2,031,391	—	—
Accrued interest receivable	50,235	50,749	—	—
Unamortized bond issuance costs	176,314	176,314	—	—
Other assets	1,136,696	1,076,850	—	—
Total current assets	31,767,663	30,613,770	4,340,068	2,324,569
Noncurrent assets:				
Endowment investments (note 2)	—	—	6,429,733	6,196,576
Accounts receivable, net (note 3)	—	—	1,158,880	689,832
Student loans receivable (note 4)	—	5,605	—	—
Bond proceeds available for campus construction	2,947,510	16,908,811	—	—
Other long term investments (note 2)	15,782,209	15,080,777	—	—
Unamortized bond issuance costs	1,422,378	1,598,692	—	—
Capital assets, net (note 5)	179,484,523	166,988,454	—	—
Total noncurrent assets	199,636,620	200,582,339	7,588,613	6,886,408
Total assets	\$ 231,404,283	231,196,109	11,928,681	9,210,977

COMMUNITY COLLEGE OF PHILADELPHIA
(A Component Unit of the City of Philadelphia)

Statements of Net Assets
June 30, 2012 and 2011

	Business-type activities The Community College of Philadelphia		Component unit The Community College of Philadelphia Foundation	
	2012	2011	2012	2011
Liabilities and Net Assets				
Current liabilities:				
Accounts payable and accrued liabilities (note 6)	\$ 14,173,138	14,678,401	224,052	168,392
Payable to government agencies (note 8)	2,418,723	814,779	—	—
Deposits	123,494	114,418	—	—
Deferred revenue	2,323,832	2,303,388	244,500	250,000
Current portion of capital lease obligation (note 7)	2,141,430	1,795,791	—	—
Current portion of long-term debt (note 7)	8,257,274	7,744,495	—	—
Unamortized bond premium	49,637	49,637	—	—
Total current liabilities	29,487,528	27,500,909	468,552	418,392
Noncurrent liabilities:				
Accrued liabilities (note 6)	1,297,574	1,419,742	—	—
Payable to government agencies (note 8)	—	296,750	—	—
Annuity payable	—	—	12,719	15,144
Capital lease obligation (note 7)	5,038,186	3,833,486	—	—
Long-term debt (note 7)	81,963,699	89,328,525	—	—
Unamortized bond premium	249,596	299,233	—	—
Other post-employment benefits liability (note 10)	30,225,327	22,614,325	—	—
Total noncurrent liabilities	118,774,382	117,792,061	12,719	15,144
Total liabilities	148,261,910	145,292,970	481,271	433,536
Net assets:				
Invested in capital assets, net of related debt	86,330,902	80,136,789	—	—
Restricted (note 9):				
Nonexpendable:				
Scholarships, awards and faculty chair	—	—	5,024,844	4,778,174
Annuities	—	—	7,860	7,761
Expendable:				
Scholarships, awards and faculty chair	—	—	1,728,346	725,463
Capital projects	1,364,726	730,624	3,392,412	1,902,578
Unrestricted	(4,553,255)	5,035,726	1,293,948	1,363,465
Total net assets	\$ 83,142,373	85,903,139	11,447,410	8,777,441

See accompanying notes to financial statements.

COMMUNITY COLLEGE OF PHILADELPHIA
(A Component Unit of the City of Philadelphia)

Statements of Revenues, Expenses and Changes in Net Assets
Years ended June 30, 2012 and 2011

	Business-type activities		Component unit	
	The Community College of Philadelphia		The Community College of Philadelphia Foundation	
	2012	2011	2012	2011
Operating revenues:				
Student tuition	\$ 56,483,928	54,811,177	—	—
Student fees	17,260,995	17,237,456	—	—
Less scholarship allowance	(43,563,813)	(43,917,028)	—	—
Net student fees	30,181,110	28,131,605	—	—
Auxiliary enterprises	1,827,133	1,734,227	—	—
Gifts	—	—	3,342,841	815,349
Other sources	167,258	180,380	17,106	9,776
Total operating revenues	32,175,501	30,046,212	3,359,947	825,125
Operating expenses (note 12):				
Educational and general:				
Instruction	62,162,440	62,184,084	113,984	—
Public service	62,796	92,076	—	—
Academic support	17,723,410	19,251,126	—	14,691
Student services	21,075,190	21,743,595	1,129	—
Institutional support	23,281,334	22,003,441	639,323	333,260
Physical plant operations	12,244,438	12,392,109	—	—
Depreciation	9,764,169	7,659,904	—	—
Student aid	10,014,970	7,376,466	321,383	280,352
Auxiliary enterprises	632,992	617,027	—	—
Total operating expenses	156,961,739	153,319,828	1,075,819	628,303
Operating (loss) surplus	(124,786,238)	(123,273,616)	2,284,128	196,822

COMMUNITY COLLEGE OF PHILADELPHIA

(A Component Unit of the City of Philadelphia)

Statements of Revenues, Expenses and Changes in Net Assets

Years ended June 30, 2012 and 2011

	Business-type activities		Component unit	
	The Community College of Philadelphia		The Community College of Philadelphia Foundation	
	2012	2011	2012	2011
Nonoperating revenues (expenses):				
State appropriations (note 13)	\$ 28,229,309	29,274,872	—	—
City appropriations (note 13)	17,652,197	18,091,851	—	—
Federal grants and contracts	56,839,421	58,889,668	—	—
State grants and contracts	6,495,102	5,967,689	—	—
Nongovernmental grants and contracts	1,014,162	1,418,653	365,456	—
Net investment income	1,098,141	717,865	20,385	1,039,490
Interest on capital asset-related debt service (note 5)	(3,926,641)	(3,542,128)	—	—
Other nonoperating revenues	539,680	333,143	—	—
Net nonoperating revenues	107,941,371	111,151,613	385,841	1,039,490
(Loss) gain before other revenues, expenses, gains or losses	(16,844,867)	(12,122,003)	2,669,969	1,236,312
Capital appropriations	14,084,101	13,648,012	—	—
(Decrease) increase in net assets	(2,760,766)	1,526,009	2,669,969	1,236,312
Net assets, beginning	85,903,139	84,377,130	8,777,441	7,541,129
Net assets, ending	\$ 83,142,373	85,903,139	11,447,410	8,777,441

See accompanying notes to financial statements.

COMMUNITY COLLEGE OF PHILADELPHIA
(A Component Unit of the City of Philadelphia)

(Business-Type Activities – College only)

Statements of Cash Flows

Years ended June 30, 2012 and 2011

	<u>2012</u>	<u>2011</u>
Cash flows from operating activities:		
Tuition and fees	\$ 30,269,238	27,450,262
Payments to suppliers	(20,864,082)	(22,947,465)
Payments to employees	(76,958,264)	(79,990,789)
Payments for employee benefits	(32,004,232)	(32,850,358)
Payments for student aid	(10,282,045)	(7,376,466)
Auxiliary enterprises	1,829,829	1,734,227
Other cash receipts	175,526	176,893
Net cash used in operating activities	<u>(107,834,030)</u>	<u>(113,803,696)</u>
Cash flows from noncapital financing activities:		
State appropriations	28,228,017	28,094,792
City appropriations	17,652,197	17,896,483
Gifts and grants	65,383,312	66,693,527
Other nonoperating	548,756	346,910
Net cash provided by noncapital financing activities	<u>111,812,282</u>	<u>113,031,712</u>
Cash flows from capital and related financing activities:		
State capital appropriations	6,327,091	6,330,656
City capital appropriations	7,757,010	7,317,356
Decrease in bond proceeds available for campus construction	13,961,301	30,835,350
Proceeds from capital debt	1,000,000	—
Purchases of capital assets	(17,084,935)	(37,149,410)
Principal on capital debt	(10,256,223)	(9,418,560)
Interest on capital debt	(5,051,706)	(5,278,535)
Net cash used in capital and related financing activities	<u>(3,347,462)</u>	<u>(7,363,143)</u>
Cash flows from investing activities:		
Proceeds from sales and maturities of investments	39,552,092	71,863,856
Purchases of investments	(43,390,344)	(62,182,027)
Interest on investments	1,098,655	719,683
Net cash (used in) provided by investing activities	<u>(2,739,597)</u>	<u>10,401,512</u>
(Decrease) increase in cash	<u>(2,108,807)</u>	<u>2,266,385</u>
Cash, beginning	<u>13,671,678</u>	<u>11,405,293</u>
Cash, ending	\$ <u>11,562,871</u>	<u>13,671,678</u>

COMMUNITY COLLEGE OF PHILADELPHIA

(A Component Unit of the City of Philadelphia)

(Business-Type Activities – College only)

Statements of Cash Flows

Years ended June 30, 2012 and 2011

	<u>2012</u>	<u>2011</u>
Reconciliation of net operating loss to net cash used in operating activities:		
Operating loss	\$ (124,786,238)	(123,273,616)
Adjustments to reconcile net operating loss to net cash used in operating activities:		
Depreciation	9,764,169	7,659,904
Changes in assets and liabilities:		
Accounts receivable	198,323	(411,879)
Prepaid and other assets	(59,846)	165,126
Loans to students and employees	14,593	989
Accounts payable and accrued liabilities	(689,116)	(3,810,951)
Deferred revenues	113,083	(171,904)
Other post employment benefits	7,611,002	6,038,635
Net cash used in operating activities	<u>\$ (107,834,030)</u>	<u>(113,803,696)</u>
Supplemental disclosure of noncash capital financing activity:		
Capital assets acquired via capital lease	\$ 3,954,516	1,596,216

See accompanying notes to financial statements.

COMMUNITY COLLEGE OF PHILADELPHIA
(A Component Unit of the City of Philadelphia)

Notes to Financial Statements

June 30, 2012 and 2011

(1) Summary of Significant Accounting Policies

(a) Organization

The Community College of Philadelphia (the College) operates in accordance with the provisions of Commonwealth of Pennsylvania (the Commonwealth) legislation and through the sponsorship of the City of Philadelphia (the City). For financial reporting purposes, the College has been determined to be a component unit of the City, and as such has adopted the applicable provisions of the Government Accounting Standards Board (GASB).

Component Unit

The Community College of Philadelphia Foundation (the Foundation), was established to serve as an organization responsible for College fund-raising activities.

The by-laws of the Foundation give the College's board of trustees' approval authority over all decisions made by the Foundation board of directors and the College has the authority to amend the by-laws of the Foundation at any time. Therefore, the Foundation is considered to be a discretely presented component unit of the College and all financial transactions are reported within the financial statements of the College.

(b) Measurement Focus, Basis of Accounting, and Basis of Presentation

The accompanying financial statements have been prepared using the economic resources measurement focus and the accrual basis of accounting in accordance with U.S. generally accepted accounting principles, as prescribed by the Governmental Accounting Standards Board (GASB). Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements have been met.

The College has determined that it functions as a Business Type Activity, as defined by GASB. The effect of interfund activity has been eliminated from these financial statements.

The College's policy is to define operating activities in the statement of revenues, expenses, and changes in net assets as those that generally result from exchange transactions such as the payment received for services and payment made for the purchase of goods and services. Certain other transactions are reported as nonoperating activities. These nonoperating activities include the College's operating and capital appropriations from the Commonwealth of Pennsylvania and City of Philadelphia; federal, state, and private grants; net investment income; gifts; interest expense; and disposals of capital assets.

The College has elected not to adopt the pronouncements issued by the Financial Accounting Standards Board (FASB) after November 30, 1989.

(c) Government Appropriations

Revenue from the Commonwealth of Pennsylvania and City of Philadelphia is recognized in the fiscal year during which the funds are appropriated to the College. The College is fiscally dependent

COMMUNITY COLLEGE OF PHILADELPHIA
(A Component Unit of the City of Philadelphia)

Notes to Financial Statements

June 30, 2012 and 2011

upon these appropriations. Specific accounting policies with regard to government appropriations are as follows:

Commonwealth of Pennsylvania

General state legislation establishing community colleges provides for the reimbursement of certain college expenses from Commonwealth funds appropriated for this purpose. Act 46 enacted in July 2005 changed the original basis of allocating operating funds to Commonwealth community colleges from a formula approach based upon full-time equivalents (FTE) taught in the current fiscal year to a state-wide community college appropriation. Under Act 46, the state-wide operating budget appropriation for community colleges is to be distributed among each of the fourteen colleges in three parts: base funding, growth funding and high priority (economic development) program funding. The provisions of Act 46 are intended to ensure that base operating funding for each college will at least equal the amount of funds received in the prior year. Annually, twenty-five percent of any new dollars in the operating funding granted community colleges is to be distributed proportionally among the colleges experiencing growth in the prior year based upon their share of the FTE growth. Colleges whose enrollments are stable or decline do not receive any increase from the growth funding.

The other significant budget change as a result of Act 46 was the establishment of Economic Development (high priority) program funding. High priority program funding is based upon prior year enrollments in program areas defined by the State to contribute to trained worker growth in critical employment areas. Using FTE enrollments in targeted programs as the allocation mechanism, each college receives a proportionate share of the available funds allocated to high priority programs.

Beginning with the 2010 fiscal year state budget and continuing for the 2011 and 2012 fiscal years, the provisions of Act 46 were not followed in allocating operational funds to Pennsylvania community colleges. The 2009-10 State operating allocation, including high priority program funding, for each college was computed using the amount each college received for 2008-09 and reducing it by 0.21%. The fiscal 2011-12 operating allocation was unchanged from the amount provided in fiscal 2010-11. Of the amount allocated to the community colleges by the State in fiscal years 2010 and 2011, \$2,844,299 or 9.1% in each year was allocated by the State from federal economic stimulus funds provided by the Federal Government to the Commonwealth of Pennsylvania. Revenues allocated from the State that were funded from federal stimulus funds are reported under Federal Grants and Contracts. In fiscal year 2012, the State appropriation was reduced by the amount of funds received by the College from federal stimulus funds in the prior two years.

Under the provisions of Act 46, a separate revolving pool was established for community college capital funding. Capital funding, which may include major equipment and furniture purchases, capital improvements to buildings and grounds, debt service on major capital projects, and net rental costs for eligible capital leases is reimbursed at the rate of 50%. Capital requests not previously approved for annual funding are subject to a competitive application process with the allocation of available funds made by the Pennsylvania Department of Education using state-wide criteria.

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Any excesses or deficiencies between provisional payments and the final annual reimbursement calculation of annual Commonwealth funding are reflected as a payable or receivable from the Commonwealth.

(d) Net Assets

The College classifies its net assets into the following four net asset categories:

Invested in capital assets, net of related debt: Capital assets, net of accumulated depreciation and outstanding principal balances of debt attributable to the acquisition, construction, repair, or improvement of those assets.

Restricted – nonexpendable: Net assets subject to externally imposed conditions that the College must maintain them in perpetuity.

Restricted – expendable: Net assets whose use is subject to externally imposed conditions that can be fulfilled by the actions of the College or by the passage of time.

Unrestricted: All other categories of net assets. Unrestricted net assets may be designated by actions of the College's board of trustees.

The College has adopted a policy of generally utilizing restricted – expendable funds, when available, prior to unrestricted funds.

(e) Cash and Cash Equivalents

The College considers all petty cash accounts and demand deposits with financial banking institutions to be cash. The College considers all short term investments (primarily certificates of deposit) with a maturity of 90 days or less to be cash equivalents.

(f) Investments

Investments in marketable securities are stated at fair value. Valuations for marketable securities are provided by external investment managers or are based on audited financial statements when available.

Dividends, interest, and net gains or losses on investments of endowments and similar funds are reported in the statement of revenues, expenses, and changes in net assets. Any net earnings not expended are included in net asset categories as follows:

- (i) as increases in restricted – nonexpendable net assets if the terms of the gift require that they be added to the principal of a permanent endowment fund;
- (ii) as increases in restricted – expendable net assets if the terms of the gift or the College's interpretation of relevant state law impose restrictions on the current use of the income or net gains; and
- (iii) as increases in unrestricted net assets in all other cases.

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The College policy permits investments in obligations of the U.S. Treasury; certificates of deposit; commercial paper rated A-1 by Standard and Poor's Corporation or P-1 by Moody's Commercial Paper Record; bankers' acceptances; repurchase agreements; the Commonfund's Short-term Investment Fund, Intermediate Term Fund, Multi-Strategy Bond Fund, and Equity Fund (for endowment funds only) and specifically approved fixed income securities. The investment practice of the Foundation includes the use of the Commonfund Short-term, Intermediate, Multi-Strategy and International Equity Funds, Multi-Strategy and Global Bond Funds, Real Estate funds, and specifically approved fixed income securities.

(g) Capital Assets

Real estate assets, including improvements, are generally stated at cost. Furnishings and equipment are stated at cost at date of acquisition or, in the case of gifts, at fair value at date of donation. Interest costs on debt related to capital assets are capitalized during the construction period.

Assets are depreciated using the straight-line method. The range of estimated useful lives by asset categories is summarized as follows:

Asset category	Years
Buildings	10 to 50
Furniture and equipment	3 to 10
Library books	10
Audiovisual media	5
Computer desktop software	3
Computer system software	10

The costs of normal maintenance and repairs that do not increase the value of the asset or materially extend assets lives are not capitalized.

(h) Compensated Absences

Employees earn the right to be compensated during absences for vacation leave and sick leave. Accrued vacation is the amount earned by all eligible employees through the statement of net assets date. Upon retirement, these employees are entitled to receive payment for this accrued balance as defined in college policy and collective bargaining agreements.

(i) Students' Deposits and Unearned Revenue

Deposits and advance payments received for tuition and fees related to certain summer programs and tuition received for the following academic year are deferred and are recorded as revenues when instruction is provided.

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(j) Student Fees

Included in student fees are general college fees of \$1,569,124 and \$1,605,308 for the years ended June 30, 2012 and 2011, respectively, which have been designated for use by the various student organizations and activities.

(k) Tax Status

The College is exempt from federal and state taxes due to its status as an unincorporated association established by the Pennsylvania Community College Act of 1963 (the Act). Under the Act, community colleges are considered to be activities of the Commonwealth.

The Foundation is exempt from federal income taxes under Section 501(c)(3) of the *Internal Revenue Code*.

On July 15, 2007, the IRS determined the Foundation is also classified as a public charity under Sections 509(a)(1) and 170(b)(1)(A)(vi) of the *Internal Revenue Code* to serve as an organization responsible for College fund-raising activities.

(l) Use of Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

(m) Scholarship Discounts and Allowances

Student tuition and fee revenues, and certain other revenues from students are reported net of scholarship discounts and allowances in the statement of revenues, expenses and changes in net assets. Scholarship discounts and allowances are the difference between the stated charge for goods and services provided by the College and the amount that is paid by students and/or third parties making payments on students' behalf. Certain governmental grants are recorded as either operating or nonoperating revenues in the College's financial statements. To the extent that revenues from such programs are used to satisfy tuition and fees and other student charges, the College has recorded a scholarship discount and allowance.

(n) Self Insurance

The Community College of Philadelphia Board of Trustees approved the College's participation in a self-insurance medical plan through Independence Blue Cross, which became effective September 1, 2009. A reinsurance limit of \$200,000 was put in place to limit institutional financial exposure for individuals with extraordinarily large claims in a policy year. As another component of the self-insurance approach, the College has established a self-insurance accrued liability account for possible large claim levels in the future.

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(2) Deposits and Investments

The College invests its funds in accordance with the Board of Trustees' investment policy, which authorizes the College to invest in cash equivalents which consist of treasury bills, money market funds, commercial paper, bankers' acceptances, repurchase agreements, and certificates of deposit; fixed income securities including U.S. government and agency securities, corporate notes and bonds, asset-backed bonds, floating rate securities, and Yankee notes and bonds; and mutual funds including the Commonfund Multi-Strategy Bond Fund, and Commonfund Intermediate Fund. Regardless of fund classifications, certain general tenets apply. Investments in all classifications seek to maintain significant liquidity and maximize annual income for the College while avoiding excessive risk. Specific objectives include maintaining sufficient liquidity to meet anticipated cash needs and the preservation of principal. The College recognizes that it may be necessary to forego opportunities for potential large gains to achieve a reasonable risk posture. Certain investments are prohibited, including equity securities, commodities and futures contracts, private placements, options, limited partnerships, venture capital, tangible personal property, direct real estate, short selling, margin transactions, and certain derivative instruments. Diversification, insofar as it reduces portfolio risk, is required. At least annually, the Board of Trustees will review the investment policy and performance to determine any appropriate revisions.

Operating funds may be invested only in corporate bonds rated at minimum A – by Standard and Poor's or A3 by Moody's Investors Service, Inc. (Moody's) that are of U.S. dollar denomination. Investments in asset-backed and mortgage-backed bonds are limited to those rated AAA/Aaa. Investments in commercial paper must be rated A1/P1 or better. The maximum percentage of investments in any one sector is limited to 100% for U.S. government and agency, 25% for asset-backed bonds, 40% for corporate notes and bonds, and 25% for mortgage-backed bonds.

Deposits are comprised of demand deposit accounts with financial institutions. At both June 30, 2012 and 2011 cash on hand was \$4,000. At June 30, 2012 and 2011, the carrying amount of deposits was \$11,558,871 and \$13,667,678, and the bank balance was \$12,750,839 and \$16,507,059, respectively. The differences were caused primarily by items in transit. Deposits of \$1,000,000 were covered by federal depository insurance of \$250,000 for each of four bank accounts at both June 30, 2012 and 2011.

Demand deposits include \$9,680 and \$9,709 in restricted cash at June 30, 2012 and 2011, respectively, which represents unused proceeds of the 2006 Series Community College Revenue Bonds, held in a separate account to be used for specific state-approved capital projects and included in cash and cash equivalents in the accompanying statements of net assets.

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June 30, 2012 and 2011

The following is the carrying value (fair value) of deposits and investments at June 30, 2012:

	<u>College</u>	<u>Foundation</u>
Deposits:		
Demand deposits	\$ 11,558,871	101,296
Investments:		
Certificate of deposit	5,121,724	—
U.S. Treasury obligations	3,808,668	—
U.S. government agency obligations	1,989,271	—
Corporate bonds	4,267,480	—
Intermediate fixed income mutual fund	5,470,918	1,919,205
Multi-strategy equity mutual fund	—	4,510,528
Multi-strategy bond mutual fund	5,227,307	—
Money market mutual funds	2,150,000	2,670,446
Total deposits and investments	<u>\$ 39,594,239</u>	<u>9,201,475</u>

The following is the carrying value (fair value) of deposits and investments at June 30, 2011:

	<u>College</u>	<u>Foundation</u>
Deposits:		
Demand deposits	\$ 13,667,678	187,913
Investments:		
Certificate of deposit	5,078,075	—
U.S. Treasury obligations	3,083,999	—
U.S. Government agency obligations	1,519,011	—
Corporate bonds	4,753,326	—
Intermediate fixed income mutual fund	2,404,591	1,736,068
Multi-strategy equity mutual fund	—	4,460,508
Multi-strategy bond mutual fund	5,085,955	—
Money market mutual funds	2,272,159	1,743,486
Total deposits and investments	<u>\$ 37,864,794</u>	<u>8,127,975</u>

In addition to the deposits and investments listed above, the College also has bond proceeds available for campus construction held by Sovereign Bank, the State Public School Building Authority, and the Bank of New York (the trustees), under the terms of various bond indentures. Bond proceeds available for campus construction are carried in the financial statements at fair value and consist of short-term investments and government securities. As of June 30, 2012 and 2011, bond proceeds available for campus construction include the following:

	<u>2012</u>	<u>2011</u>
Construction funds	\$ 2,947,510	16,908,811

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The College's investments are subject to various risks. Among these risks are custodial credit risk, credit risk, and interest rate risk. Each one of these risks is discussed in more detail below.

Custodial credit risk is the risk that in the event of a bank failure, the College's deposits may not be returned to the College. The College does not have a deposit policy for custodial credit risk. Commonwealth of Pennsylvania Act 72 of 1971, as amended, allows banking institutions to satisfy the collateralization requirement by pooling eligible investments to cover total public funds on deposit in excess of federal insurance. Such pooled collateral is pledged with the financial institutions' trust departments. At June 30, 2012 and 2011, the College's bank balance was exposed to custodial credit risk as follows:

	<u>2012</u>	<u>2011</u>
Uninsured and collateral held by pledging bank's trust department not in the College's name	\$ 11,750,839	15,507,059

The College participates in the Certificate of Deposit Account Registry Service (CDARS) for its certificate of deposit. CDARS allows the College to access FDIC insurance on multi-million dollar certificates of deposit and to earn rates that compare favorably to Treasuries and money market mutual funds. Custodial credit risk has been eliminated for the College's certificate of deposit as a result of its participation in the CDARS program.

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The credit risk of a debt instrument is measured by nationally recognized statistical rating agencies such as Moody's.

The multi-strategy bond fund and the intermediate fixed income fund are mutual funds managed by the Commonfund. The credit quality of the investments that comprise these funds are:

	<u>June 30, 2012</u>	
	<u>Multi-Strategy Bond</u>	<u>Intermediate</u>
Government	13%	23%
Agency	25	14
AAA	11	20
AA	3	9
A	12	20
BBB	14	8
Below BBB	12	6
Non-Rated/Other	10	—
Total	<u>100%</u>	<u>100%</u>

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June 30, 2012 and 2011

June 30, 2011		
	Multi-Strategy Bond	Intermediate
Government	19%	21%
Agency	24	13
AAA	9	29
AA	3	8
A	12	20
BBB	10	3
Below BBB	9	6
Non-Rated/Other	14	—
Total	<u>100%</u>	<u>100%</u>

The credit quality of the fixed income investments in which the College directly invests, including U.S. Treasury obligations, U.S. government agency obligations, and corporate bonds is as follows:

June 30, 2012	
	Fixed income securities
Aaa	55
Aa	10
A	18
Below BBB	12
Nonrated/other	5
Total	<u>100%</u>

June 30, 2011	
	Fixed income securities
Aaa	49
Aa	15
A	26
Baa	10
Below BBB	—
Nonrated/other	—
Total	<u>100%</u>

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Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of fixed income investments. The College's investment policy does not specifically address limitations in the maturities of investments. The weighted average maturities of the College's fixed income investments at June 30, 2012 are as follows:

	<u>June 30, 2012</u> <u>Weighted</u> <u>average</u> <u>maturity</u> <u>(years)</u>
Certificate of deposit	0.18
U.S. Treasury obligations	3.81
U.S. government agency obligations	3.25
Corporate bonds	5.03

(3) Accounts Receivable

Accounts receivable include the following at June 30:

	<u>2012</u>		<u>2011</u>	
	<u>College</u>	<u>Component unit foundation</u>	<u>College</u>	<u>Component unit foundation</u>
Tuition and fee receivables	\$ 4,692,876	—	4,314,942	—
Grants receivable	6,441	56,461	135,275	—
Other receivables	1,530,606	—	1,705,870	—
Pledges receivable	—	2,796,534	—	1,170,481
Receivable from foundation	191,938	—	157,978	—
	<u>6,421,861</u>	<u>2,852,995</u>	<u>6,314,065</u>	<u>1,170,481</u>
Less allowance for doubtful accounts	<u>(2,441,993)</u>	<u>(125,789)</u>	<u>(1,826,279)</u>	<u>(87,479)</u>
Total	<u>\$ 3,979,868</u>	<u>2,727,206</u>	<u>4,487,786</u>	<u>1,083,002</u>

The College anticipates that all of its accounts receivable will be collected within one year.

Accounts receivable, tuition and fees and other are reported at net realizable value. Accounts are written off when they are determined to be uncollectible based upon management's assessment of individual accounts. The allowance for doubtful accounts is estimated based on the College's historical losses and periodic review of individual accounts. The allowance was \$2,441,993 and \$1,826,279 for the years ended June 30, 2012 and 2011, respectively. \$1,158,880 of the Foundation's pledges receivable are expected to be collected subsequent to June 30, 2013, generally on a five-year payment schedule.

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(4) Loans Receivable

As of June 30, 2012, the remaining student loans receivable were assigned to the Department of Education for collection, and the College no longer participates in the Perkins Loan program.

(5) Capital Assets

Capital assets consist of the following at June 30, 2012:

	Balance July 1, 2011	Additions	Retirements and adjustments	Balance June 30, 2012
Capital assets not depreciated:				
Land and improvements	\$ 25,228,503	2,843,732	—	28,072,235
Construction in progress	36,306,328	13,854,610	(32,570,498)	17,590,440
Works of art	705,208	—	—	705,208
	<u>62,240,039</u>	<u>16,698,342</u>	<u>(32,570,498)</u>	<u>46,367,883</u>
Capital assets being depreciated:				
Buildings and improvements	172,083,578	30,425,278	—	202,508,856
Equipment and furniture	32,782,952	6,427,488	(357,110)	38,853,330
Library books	4,480,982	176,923	—	4,657,905
Microforms	1,659,434	12,276	—	1,671,710
Software	4,034,744	4,850	—	4,039,594
System software	6,995,089	1,085,579	—	8,080,668
Total before depreciation	<u>222,036,779</u>	<u>38,132,394</u>	<u>(357,110)</u>	<u>259,812,063</u>
	<u>\$ 284,276,818</u>	<u>54,830,736</u>	<u>(32,927,608)</u>	<u>306,179,946</u>

Accumulated depreciation by asset categories is summarized as follows:

	Balance July 1, 2011	Depreciation	Retirements	Balance June 30, 2012
Buildings and improvements	\$ 78,485,686	5,527,673	—	84,013,359
Equipment and furniture	25,062,061	3,371,557	(404,833)	28,028,785
Library books	3,702,828	153,871	—	3,856,699
Microforms	1,621,003	20,283	—	1,641,286
Software	3,525,984	10,330	(127,382)	3,408,932
System software	4,890,802	855,560	—	5,746,362
Total	<u>\$ 117,288,364</u>	<u>9,939,274</u>	<u>(532,215)</u>	<u>126,695,423</u>
Net capital assets				\$ 179,484,523

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June 30, 2012 and 2011

Capital assets consist of the following at June 30, 2011:

	Balance July 1, 2010	Additions	Retirements and adjustments	Balance June 30, 2011
Capital assets not depreciated:				
Land and improvements	\$ 21,942,648	3,285,855	—	25,228,503
Construction in progress	37,504,052	31,261,630	(32,459,354)	36,306,328
Works of art	705,208	—	—	705,208
	<u>60,151,908</u>	<u>34,547,485</u>	<u>(32,459,354)</u>	<u>62,240,039</u>
Capital assets being depreciated:				
Buildings and improvements	137,323,474	34,760,104	—	172,083,578
Equipment and furniture	30,157,401	2,625,551	—	32,782,952
Library books	4,313,331	167,651	—	4,480,982
Microforms	1,651,209	10,177	(1,952)	1,659,434
Software	3,391,260	643,484	—	4,034,744
System software	6,720,122	274,967	—	6,995,089
Total before depreciation	<u>183,556,797</u>	<u>38,481,934</u>	<u>(1,952)</u>	<u>222,036,779</u>
	<u>\$ 243,708,705</u>	<u>73,029,419</u>	<u>(32,461,306)</u>	<u>284,276,818</u>

Accumulated depreciation by asset categories is summarized as follows:

	Balance July 1, 2010	Depreciation	Retirements	Balance June 30, 2011
Buildings and improvements	\$ 74,323,238	4,162,448	—	78,485,686
Equipment and furniture	22,662,336	2,399,725	—	25,062,061
Library books	3,549,608	153,220	—	3,702,828
Microforms	1,596,231	24,772	—	1,621,003
Software	3,388,944	137,040	—	3,525,984
System software	4,108,103	782,699	—	4,890,802
Total	<u>\$ 109,628,460</u>	<u>7,659,904</u>	<u>—</u>	<u>117,288,364</u>
Net capital assets				\$ 166,988,454

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(6) Accounts Payable and Accrued Liabilities

Accounts payable and accrued liabilities consisted of the following at June 30:

	2012		2011	
	College	Component unit foundation	College	Component unit foundation
Category:				
Vendors and others	\$ 6,163,431	32,114	6,809,869	10,414
Accrued salaries	2,876,364	—	3,044,490	—
Accrued benefits	2,198,328	—	1,950,202	—
Compensated absences	3,174,843	—	3,245,381	—
Retirement incentive payments	566,178	—	643,994	—
Payroll withholding taxes	118,315	—	—	—
Accrued Interest	373,253	—	404,207	—
Payable to college	—	191,938	—	157,978
Total	<u>\$ 15,470,712</u>	<u>224,052</u>	<u>16,098,143</u>	<u>168,392</u>

Retirement incentive payments are described in note 10.

Long-term liability activity for the year ended June 30, 2012 was as follows:

2012	Beginning balance	Additions	Deductions	Total ending balance	Current portion
Long-term liabilities:					
Accrued liabilities	\$ 16,098,143	2,123,491	(2,750,922)	15,470,712	14,173,138
Payable to government agencies	1,111,529	1,607,271	(300,077)	2,418,723	2,418,723
Capital lease obligation	5,629,277	3,954,516	(2,404,177)	7,179,616	2,141,430
Long-term debt	97,073,020	1,000,000	(7,852,047)	90,220,973	8,257,274
Unamortized bond premium	348,870	—	(49,637)	299,233	49,637
Other post-employment benefits	22,614,325	7,611,002	—	30,225,327	—
	<u>\$ 142,875,164</u>	<u>16,296,280</u>	<u>(13,356,860)</u>	<u>145,814,584</u>	<u>27,040,202</u>

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Long-term liability activity for the year ended June 30, 2011 was as follows:

2011	Beginning balance	Additions	Deductions	Total ending balance	Current portion
Long-term liabilities:					
Accrued liabilities	\$ 19,921,650	5,898,414	(9,721,921)	16,098,143	14,678,401
Payable to government agencies	2,698,376	20,667	(1,607,514)	1,111,529	814,779
Capital lease obligation	5,974,640	1,596,217	(1,941,580)	5,629,277	1,795,791
Long-term debt	104,550,000	—	(7,476,980)	97,073,020	7,744,495
Unamortized bond premium	398,507	—	(49,637)	348,870	49,637
Other post-employment benefits	16,575,690	6,038,635	—	22,614,325	—
	<u>\$ 150,118,863</u>	<u>13,553,933</u>	<u>(20,797,632)</u>	<u>142,875,164</u>	<u>25,083,103</u>

(7) Debt

The College's debt financing is primarily provided through Community College Revenue Bonds issued by the Hospitals and Higher Education Facilities Authority and the State Public School Building Authority.

Debt consisted of the following at June 30, 2012:

	Balance July 1, 2011	Additions	Principal payments	Balance June 30, 2012	Current portion
1999 Series (a)	\$ 3,705,000	—	(1,180,000)	2,525,000	1,235,000
2003 Series (b)	1,570,000	—	(770,000)	800,000	800,000
2006 Series (c)	1,815,000	—	(295,000)	1,520,000	315,000
2007 Series (d)	23,980,000	—	(1,795,000)	22,185,000	1,870,000
2008 Series (e)	64,930,002	—	(3,440,002)	61,490,000	3,575,000
SPSBA Loan(f)	1,073,018	—	(278,718)	794,300	271,215
SPSBA Loan (g)	—	1,000,000	(93,327)	906,673	191,059
	<u>\$ 97,073,020</u>	<u>1,000,000</u>	<u>(7,852,047)</u>	<u>90,220,973</u>	<u>8,257,274</u>

Debt consisted of the following at June 30, 2011:

	Balance July 1, 2010	Additions	Principal payments	Balance June 30, 2011	Current portion
1999 Series (a)	\$ 4,835,000	—	(1,130,000)	3,705,000	1,180,000
2003 Series (b)	2,310,000	—	(740,000)	1,570,000	770,000
2006 Series (c)	2,100,000	—	(285,000)	1,815,000	295,000
2007 Series (d)	25,710,000	—	(1,730,000)	23,980,000	1,795,000
2008 Series (e)	68,245,000	—	(3,314,998)	64,930,002	3,440,000
SPSBA Loan (f)	1,350,000	—	(276,982)	1,073,018	264,495
	<u>\$ 104,550,000</u>	<u>—</u>	<u>(7,476,980)</u>	<u>97,073,020</u>	<u>7,744,495</u>

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Notes to Financial Statements

June 30, 2012 and 2011

Future annual principal and interest payments at June 30, 2012 are as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
June 30:			
2013	\$ 8,257,274	4,761,154	13,018,428
2014	7,789,962	4,354,788	12,144,750
2015	5,557,893	3,998,189	9,556,082
2016	5,518,993	3,745,475	9,264,468
2017	5,491,851	3,480,807	8,972,658
2018	5,495,000	3,178,241	8,673,241
2019	5,020,000	2,900,561	7,920,561
2020	5,265,000	2,654,799	7,919,799
2021	5,520,000	2,390,801	7,910,801
2022	5,815,000	2,105,850	7,920,850
2023	6,130,000	1,792,390	7,922,390
2024	4,320,000	1,461,600	5,781,600
2025	4,580,000	1,202,400	5,782,400
2026	4,855,000	927,600	5,782,600
2027	5,150,000	636,300	5,786,300
2028	5,455,000	327,300	5,782,300
	<u>\$ 90,220,973</u>	<u>39,918,255</u>	<u>130,139,228</u>

(a) 1999 Series

Under a loan agreement, dated May 18, 1999, with the Hospitals and Higher Education Facilities Authority the College borrowed \$9,555,000 of 1999 Community College Revenue Bonds. Of the total obligation, \$9,060,419 (net of bond discount and issuance cost of \$233,817) was used to purchase U.S. government securities, which were deposited in an irrevocable trust with an escrow agent to provide for future debt service payments on the 1994 Series A Bonds. As a result, that portion of the 1994 Series A Bonds is considered to be defeased and the related liability \$(8,380,000) has been removed from the statement of net assets. The 1999 Series Bonds are payable over 15 years at rates from 4.20% to 4.85% with an average annual debt service payment of \$1,356,513.

Principal payments required by the loan agreement are as follows:

2013	\$ 1,235,000
2014	<u>1,290,000</u>
	<u>\$ 2,525,000</u>

(b) 2003 Series

Under a loan agreement dated December 4, 2003, with the State Public School Building Authority, the College borrowed \$6,935,000 of Series A of 2003 Community College Revenue Bonds. The total

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obligation is to be used for the purpose of financing: (i) the acquisition and installation of an integrated computer system for Finance, Human Resources, and student use; (ii) upgrade to the existing computer network infrastructure to accommodate the new integrated computer system; (iii) the cost of software acquisition and training modules to implement the new integrated computer system; and (iv) the costs and expenses of issues the 2003 bonds. In addition to the bond proceeds, the authority contributed \$50,000 to the project. The funds from the authority were used to offset some of the issuance cost. The Bonds are scheduled to be repaid of a ten-year period through May 1, 2013 at interest rates that vary from 3.75% to 5.00%, with an average annual debt service payment of \$828,603.

Remaining principal payments required by the loan agreement are as follows:

2013	\$ 800,000
	<u>\$ 800,000</u>

(c) 2006 Series

Under a loan agreement dated September 15, 2006 with the State Public School Building Authority, the College borrowed \$3,000,000 of 2006 Series Community College Revenue Bonds. Of the total obligation, \$3,000,000 went towards deferred maintenance including roof repairs (Bonnell, West, Gymnasium, Winnet Building, and West Philadelphia Regional Center); exterior brick repairs (Winnet Building and Gymnasium) and 16th Street sidewalk replacement. The College also received \$50,000 from the Authority that was applied to issuance cost. The Bonds are scheduled to be repaid over a 10-year period through June 20, 2017 at the interest rate of 4.5%, with an average annual debt service payment of \$349,372.

Remaining principal payments required by the loan agreement are as follows:

2013	\$ 315,000
2014	325,000
2015	340,000
2016	355,000
2017	185,000
	<u>\$ 1,520,000</u>

(d) 2007 Series

Under a loan agreement dated February 21, 2007 with the State Public School Building Authority, the College borrowed \$30,525,000 of 2007 Community College Refunding Revenue Bonds. Of the total obligation, \$30,525,000 (including bond premium net of bond discount and issuance cost of \$449,782) was used to purchase U.S. government securities, which were deposited in an irrevocable trust with an escrow agent to provide for future debt service payments on the 1998 Series Bonds and 2001 Series Bonds. As a result, that portion of the 1998 Series Bond and 2001 Series Bonds is

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considered to be defeased, and the related liability (\$6,730,000 and \$23,970,000, respectively) has been removed from the statement of net assets. The 1998 and 2001 Series Bonds were called as of November 1, 2011 and the related escrow with the trustee of the defeased bonds is zero. The 2007 Series Bonds are payable over 16 ½ years at rates from 4.00% to 5.00% with an average annual debt service payment of \$2,602,675.

Principal payments required by the loan agreement are as follows:

2013	\$ 1,870,000
2014	1,965,000
2015	2,055,000
2016	2,160,000
2017	2,270,000
2018 – 2022	9,810,000
2023 – 2024	2,055,000
	<hr/>
	\$ 22,185,000

(e) 2008 Series

Under a loan agreement dated October 9, 2008 with the State Public School Building Authority, the College borrowed \$74,770,000 of 2008 Series Community College Revenue Bonds. The bonds are being issued for the benefit of the College to finance a project consisting of: (a) the construction, equipping and furnishing of an approximately 45,000 square foot building for instructional facilities and student meeting spaces on the main campus of the college, and other capital projects related thereto; (b) the renovation and expansion of administrative buildings for the provision of student services on the main campus of the College; (c) the expansion of the campus facilities comprising the Northeast Regional Center of the College in Northeast Philadelphia; and (d) the payment of costs and expenses incident to the issuance of the bonds. The College also received \$50,000 from the State Public School Building Authority that was applied to issuance cost. The bonds are scheduled to be repaid over a 20-year period through June 15, 2028 at the interest rate of 3.0% to 6.25%, with an average annual debt service payment of \$6,064,257. \$1,220,787 of interest was capitalized during the year ending June 30, 2012 related to the campus construction.

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Remaining principal payments required by the loan agreement are as follows:

2013	\$ 3,575,000
2014	3,775,000
2015	2,675,000
2016	2,795,000
2017	2,930,000
2018 – 2022	17,305,000
2023 – 2027	22,980,000
2028 – 2029	5,455,000
	<u>\$ 61,490,000</u>

(f) Revolving Loan Obligation

Under a loan agreement dated February 26, 2010 with the State Public School Building Authority, the College borrowed \$1,350,000 for the purpose of completing three capital projects: Mint Building Masonry Renewal, West Building elevator renovations, and the replacement of the Northwest Regional Center chiller plant. The loan is scheduled to be repaid over a five-year period through May 15, 2015 at a fixed annual interest rate of 2.50% an average annual debt service payment of \$290,402.

Remaining principal payments required by the loan agreement are as follows:

	<u>Principal</u>
2013	\$ 271,215
2014	278,038
2015	245,047
	<u>\$ 794,300</u>

(g) Revolving Loan Obligation

Under a loan agreement dated July 15, 2011 with the State Public School Building Authority, the College borrowed \$1,000,000 for the purpose of completing the build out of 7,291 square feet of space to be leased adjacent to the current West Regional Center. The loan is scheduled to be repaid over a five-year period through July 15, 2016 at a fixed annual interest rate of 3.00% an average annual debt service payment of \$216,899.

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Remaining principal payments required by the loan agreement are as follows:

2013	\$	191,059
2014		196,910
2015		202,861
2016		208,993
2017		<u>106,850</u>
	\$	<u><u>906,673</u></u>

(h) Operating Leases

The College leases certain equipment and property under operating lease arrangements that expire through 2025. Rental expense for operating leases was \$660,394 and \$216,916 for the years ended June 30, 2012 and 2011, respectively.

Future minimum lease payments required under operating leases are as follows:

2013	\$	719,384
2014		594,493
2015		395,517
2016		147,975
2017		152,414
2018 – 2025		<u>713,955</u>
	\$	<u><u>2,723,738</u></u>

(i) Capital Leases

The College leases certain equipment under capital lease arrangements that expire in 2023. These leases are recorded at the lower of cost or present value and amounted to \$7,179,616 and \$5,629,277 at June 30, 2012 and 2011, respectively. Amortization charges of capital leases were \$2,404,177 and \$1,941,580 for the years ending June 30, 2012 and 2011, respectively.

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Future minimum lease payments under capital leases are as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
June 30:			
2013	\$ 1,853,431	288,319	2,141,750
2014	1,802,619	233,578	2,036,197
2015	1,277,638	179,463	1,457,101
2016	1,100,079	141,636	1,241,715
2017	941,666	109,995	1,051,661
2018 – 2022	2,824,640	234,456	3,059,096
2023	247,148	2,182	249,330
	<u>\$ 10,047,221</u>	<u>1,189,629</u>	<u>11,236,850</u>

(8) (Payable to) Receivable from Government Agencies

(Payable to) receivable from government agencies includes the following at June 30:

	<u>2012</u>		<u>2011</u>	
	<u>Payable</u>	<u>Receivable</u>	<u>Payable</u>	<u>Receivable</u>
Commonwealth of Pennsylvania:				
Provision for potential audit findings and reimbursement calculation	\$ 79,599	—	80,891	—
Grants and special projects	—	341,683	—	348,232
PHEAA for grants and Stafford loans	2,338,993	6,209	731,722	1,441
PHEAA for Perkins and nursing loans	—	—	29,675	—
	<u>2,418,592</u>	<u>347,892</u>	<u>842,288</u>	<u>349,673</u>
City of Philadelphia Grants Receivable	—	423,235	—	678,295
Federal:				
Perkins and nursing loans refundable	—	—	267,075	—
Financial aid programs	131	226,064	2,166	33,491
Grants and special projects	—	1,611,329	—	969,932
	<u>131</u>	<u>2,260,628</u>	<u>269,241</u>	<u>1,681,718</u>
Total	<u>\$ 2,418,723</u>	<u>2,608,520</u>	<u>1,111,529</u>	<u>2,031,391</u>

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(9) Restricted Net Assets

The College is the recipient of funds that are subject to various external constraints upon their use, either as to purpose or time. These funds are comprised of the following at June 30:

	2012		2011	
	College	Component unit foundation	College	Component unit foundation
Restricted – nonexpendable:				
Endowment funds	\$ —	5,024,844	—	4,778,174
Gift annuity	—	7,860	—	7,761
	—	5,032,704	—	4,785,935
Restricted – expendable:				
Scholarships and awards	—	1,728,346	—	725,463
Capital program	1,364,726	3,392,412	730,624	1,902,578
	1,364,726	5,120,758	730,624	2,628,041
Total	\$ 1,364,726	10,153,462	730,624	7,413,976

(10) Employee Benefits

(a) Defined Benefit Plans

Retirement benefits are provided for substantially all employees through payments to one of the board-authorized retirement programs. The authorized pension plans at June 30, 2012 and 2011 are the Teachers' Insurance and Annuity Association – College Retirement Equities Fund (TIAA-CREF) and Fidelity Investments. Although the College no longer offers participation in the State Employees Retirement System (SERS) or the Pennsylvania Public School Employees Retirement System (PSERS), it has grandfathered continued participation for those employees currently enrolled. The College has 7 employees participating in the SERS and 19 employees in the PSERS. The collective bargaining agreements with the full-time faculty and classified employees made a provision for early retirement for those 55 to 59 years old whose age and years of service add up to 70 or more. This option expired on August 31, 2011 and will be fully dispensed by August 31, 2012.

The PSERS and SERS are defined benefit plans and are administered by the Commonwealth as established under legislative authority. Contributions are made by employees, the College, and the Commonwealth according to the schedule below. Death benefits are available to employee beneficiaries according to various options at time of death. The financial statements for PSERS and SERS can be obtained from the following: Commonwealth of Pennsylvania, Public School Employees' Retirement System, 5 North Fifth Street, P.O. Box 125, Harrisburg, PA 17108-0125; and Commonwealth of Pennsylvania, State Employees' Retirement System, 30 North Third Street, P.O. Box 1147, Harrisburg, PA 17108-1147.

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Additionally, a retirement incentive option is available to employees 62 or older, who have completed at least 15 years of full-time service, and whose combined age and years of service equal at least 80. At June 30, 2012, there were 8 people who accepted the early retirement and incentive options, the present value of future payments of \$566,178 and \$643,994 has been accrued at June 30, 2012 and 2011, respectively. Future payments in the next two fiscal years are expected to be \$237,641 and \$143,093, respectively.

(b) Defined Contribution Plans

The College also sponsors two defined contribution plans, and as such, benefits depend solely on amounts contributed to the plan plus investment earnings. Full-time faculty and administrative employees are eligible to participate from the date of employment, and clerical employees have a one-year waiting period. Participation is mandatory for full-time faculty and administrative employees upon reaching the age of 30 or after two years of employment, whichever is the later date. Participation is mandatory for full-time classified and confidential employees upon reaching the age of 30 or after four years of employment, whichever is the later date. Part-time faculty may participate after earning four seniority units, as defined in the collective bargaining agreement. College policy and collective bargaining agreements require that both the employee and the College contribute amounts, as set forth below, based on the employee's earnings.

The College's contributions for each employee (and interest allocated to the employee's accounts) are fully vested. Death benefits in the amount of the full present value of accumulation are provided to the beneficiary of a participant who dies prior to retirement. Various payment options are available. The College has 1,212 employees participating in this program.

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The payroll for employees covered by the four plans was \$63,747,455 and \$66,717,461; and the College's total payroll is \$76,796,463 and \$78,167,782 at June 30, 2012 and 2011, respectively. Contributions made by the College during fiscal 2011 and 2012 totaled \$5,674,189 and \$5,503,258, respectively, representing 8.50% and 8.63%, respectively, of covered payroll. College employees contributed \$4,986,204 and \$4,955,611, respectively. A summary of retirement benefits follows:

Type of employee	Defined contribution plans	PSERS	SERS
College contribution:			
Full-time faculty	10% of base contract	4.325% of all earnings	6.99% of all earnings
Visiting lecturers	5% of base contract	N/A	N/A
Part-time faculty	5% of all earnings	N/A	N/A
Administrators and other staff	10% of base contract	4.325% of all earnings	6.99% of all earnings
Others	10% of annual salary	4.325% of all earnings	6.99% of all earnings
Employee contribution	5% of base salary	Members prior to July 22, 1983: 6.5% of all earnings Members after July 22, 1983: 7.5% of all earnings	6.25% of all earnings

Other Post-employment Benefits Liability

(c) Plan Description

The College's Retirement Benefits Plan is a single-employer plan, which offers board-authorized post-employment benefits, other than pension, to eligible retirees. The plan provides post-retirement medical, prescription drug, dental, and life insurance benefits. The plan is unfunded and no financial report is prepared. These benefits are accounted for in accordance with GASB Statement No. 45, *Accounting and Financial Reporting by Employers for Post-employment Benefits Other Than Pensions*.

(d) Funding Policy

The contribution requirements of plan members and the College are established and may be amended by the College's Board of Trustees. The plan is funded on a pay-as-you-go basis, i.e. premiums are paid to fund the health care benefits provided to current retirees. The College paid premiums of \$1,815,758 and \$1,589,866 for the fiscal years ending June 30, 2012 and 2011, respectively. Total retiree contributions made by plan members were \$601,079 and \$521,847 for the fiscal years ending June 30, 2012 and 2011, respectively.

The Retiree drug Subsidy (RDS) was created as part of the 2003 federal law that created the Medicare prescription drug program and was included to encourage employers to retain the

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prescription benefits offered to Medicare-eligible retirees. Under the law, employers that retain prescription drug coverage for retirees that is at least equivalent to Medicare Part D coverage receive a subsidy from the U.S. government equal to 28% of the employer's annual drug costs that fall within a certain range. The College received payments of \$258,293 for fiscal year ending June 30, 2011 and \$210,727 for the fiscal year ending June 30, 2012.

The College also provides life insurance for retirees until the end of the contract year in which the employee turns 65 years of age. Contract year is defined as fiscal year for Administrators/Confidential and Academic year for Faculty/Classified. The College paid premiums of \$13,743, covering 38 retirees for the fiscal year ending June 30, 2011 and \$10,925, covering 33 retirees for the fiscal year ending June 30, 2012.

(e) Annual OPEB Cost and Net OPEB Obligation

The College's annual other post-employment benefit (OPEB) cost (expense) is calculated based on the annual required contribution of the employer (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement No. 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed 30 years. The following show the components of the Community College of Philadelphia's annual OPEB cost for the year, the amount actually contributed to the plan, and changes in the College's net OPEB obligation:

	2012	2011	2010
Annual required contribution	\$ 10,982,860	8,872,232	8,590,625
Annual OPEB cost (expense)	10,982,860	8,872,232	8,590,625
Contributions made	(3,371,858)	(2,833,597)	(2,391,154)
Increase in net OPEB obligation	7,611,002	6,038,635	6,199,471
Net OPEB obligation at July 1	22,614,325	16,575,690	10,376,219
Net OPEB obligation at June 30	\$ 30,225,327	22,614,325	16,575,690

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June 30, 2012 and 2011

The College's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation is as follows:

	<u>Annual OPEB cost</u>	<u>Percentage of annual OPEB cost contributed</u>	<u>Net OPEB obligation</u>
Fiscal year ended:			
June 30, 2012	\$ 10,982,860	30.70%	\$ 30,225,327
June 30, 2011	8,872,232	31.93	22,614,325
June 30, 2010	8,590,625	27.80	16,575,690

(f) Funded Status and Funding Progress

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the health care cost trend. Actuarial amounts determined regarding the funded status of the plan and the annual required contributions of the college are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The funded status of the plan as of the most recent valuation date is as follows:

Actuarial value of assts	\$ —
Actuarial accrued liability	<u>103,846,976</u>
Unfunded actuarial accrued liability (UAAL)	<u>\$ 103,846,976</u>
Funded ratio	—
Annual covered payroll	\$ 76,796,463
UAAL as a percentage of covered payroll	135%

The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multiyear trend information about the plan's funding.

COMMUNITY COLLEGE OF PHILADELPHIA
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Notes to Financial Statements

June 30, 2012 and 2011

(g) Actuarial Methods and Assumptions

The calculations are based on the types of benefits provided under the terms of the College's Retirement Benefits plan at the time of the valuation. The projection of benefits for financial reporting purposes does not explicitly incorporate the potential effects of legal or contractual funding limitations in the future. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations. The following actuarial methods and significant assumptions were used for the July 1, 2011 valuation:

Actuarial cost method	Projected unit credit
Amortization method	Closed, level dollar amortization over 30 years
Remaining amortization period	25 years
Discount rate	5.00%
Medical trend rate	7.50% gradually decreasing to 4.50% in 2019
Prescription drug trend rate	9.00% gradually decreasing to 4.50% in 2021
Dental trend rate	3.00%
Mortality table	RP-2000 healthy mortality table projected to 2012

(11) Commitments and Contingencies

Based upon the provisions of Act 46 enacted in 2005 and effective with the June 2007 fiscal year, the Commonwealth no longer audits the funding received. In lieu of the state audit, an enrollment verification and capital expenditure audit is completed by the College's independent auditor. The College has accrued for audit findings through 2006, the last year Commonwealth audits were performed.

The use of grant monies received is subject to compliance audits by the disbursing governmental agency. The College believes it is in compliance with all significant grant requirements.

The nature of the educational industry is such that, from time to time, the College is exposed to various risks of loss related to torts; alleged negligence; acts of discrimination; breach of contract; labor disputes; disagreements arising from the interpretation of laws or regulations; theft of, damage to and destruction of assets; errors and omissions; injuries to employees; and natural disasters. While some of these claims may be for substantial amounts, they are not unusual in the ordinary course of providing educational services. The College addresses these risks by purchasing commercial insurance. The College's retention of risk is limited to the deductibles on its insurance policies which range from \$0 to \$150,000 per claim depending on the nature of the claim.

There have been no significant reductions in insurance coverage from the prior year. There have been no instances where a settlement amount exceeded the insurance coverage for each of the last three years. It is not expected that the resolution of any outstanding claims and litigation will have a material adverse effect on the accompanying financial statements.

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Notes to Financial Statements

June 30, 2012 and 2011

(12) Operating Expenses

The College and Component Unit Foundation's operating expenses, on a natural classification basis, were comprised of the following:

	2012		2011	
	College	Component unit foundation	College	Component unit foundation
Salaries	\$ 76,796,463	291,330	78,167,782	114,641
Benefits	32,061,700	63,823	32,499,671	29,945
Contracted services	6,057,160	53,933	5,375,948	2,186
Supplies	2,759,676	74,271	3,253,535	63,084
Depreciation	9,764,169	—	7,659,904	—
Student aid	10,014,970	321,383	7,376,466	280,352
Other post retirement benefits	7,611,002	—	6,038,635	—
Other	11,896,599	271,079	12,947,887	138,095
Total	<u>\$ 156,961,739</u>	<u>1,075,819</u>	<u>153,319,828</u>	<u>628,303</u>

(13) City and State Appropriations

Appropriations from the Commonwealth and the City for the years ended June 30, 2012 and 2011 are as follows:

	2012		2011	
	Operations	Capital	Operations	Capital
Commonwealth of Pennsylvania	\$ 28,229,309	6,327,091	29,274,872	6,330,656
City of Philadelphia	17,652,197	7,757,010	18,091,851	7,317,356
Total appropriations	<u>\$ 45,881,506</u>	<u>14,084,101</u>	<u>47,366,723</u>	<u>13,648,012</u>

(14) Pass-Through Grants

The College distributed \$41,269,869 in 2012 and \$36,717,869 in 2011 for student loans through the U.S. Department of Education Federal Direct Loan Program. These distributions and related funding sources are not included as expenses and revenues nor as cash disbursements and cash receipts in the accompanying financial statements.

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Schedule of Funding Progress

Year ended June 30, 2012

Valuation date	Actuarial value of assets (a)	Actuarial accrued liability (AAL) (b)	Unfunded AAL (b-a)	Funded ratio (a/b)	Covered payroll (c)	UAAL (OAAL) percentage of covered payroll ([a-b]/c)
July 1, 2007	\$ —	72,351,392	72,351,392	—	\$ 64,747,493	111.74%
July 1, 2009	—	81,337,622	81,337,622	—	73,489,322	110.68
July 1, 2011	—	103,846,976	103,846,976	—	76,796,463	135.22

Schedule of contributions from the College

Fiscal year	Annual required contribution	Contribution	Percentage contributed
June 30, 2008	\$ 7,257,715	2,063,042	28.43%
June 30, 2009	7,463,367	2,281,821	30.57
June 30, 2010	8,590,625	2,391,154	27.83
June 30, 2011	8,872,232	2,833,597	31.94
June 30, 2012	10,982,860	3,371,858	30.70

The information presented above was determined as part of the actuarial valuation at the date indicated.

Actuarial cost method
Asset valuation method
Remaining amortization period

Projected Unit Credit
N/A
25

Actuarial assumptions:

Discount rate	5%
Medical cost-trend rate	7.50% gradually decreasing to 4.50% in 2019
Prescription drug cost trend rate	9.00% gradually decreasing to 4.50% in 2021
Dental cost trend rate	3.00%
Mortality table	RP-2000 healthy mortality table projected to 2012

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Statistical Section

Years ended June 30, 2004 through June 30, 2012

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Statistical Section

Years ended June 30, 2004 through June 30, 2012

Schedule of Revenue by Source

Year ended June 30

(Amounts expressed in thousands)

	2012	2011	2010	2009	2008	2007	2006	2005	2004
Revenues:									
Student tuition and fees (net of scholarship allowances)	\$ 30,181	28,132	29,608	31,618	29,723	27,146	26,258	26,604	24,638
State grants and contracts	—	—	—	—	—	—	—	81	65
Nongovernmental grants and contracts	—	—	—	—	—	75	50	69	127
Sales of auxiliary enterprises	1,827	1,734	1,650	1,371	1,274	1,132	1,075	1,113	1,058
Other operating revenues	167	180	194	95	76	73	65	91	124
Total operating revenues	32,175	30,046	31,452	33,084	31,073	28,426	27,448	27,958	26,012
City appropriations	17,652	18,092	18,946	19,245	20,243	19,644	18,958	18,947	18,536
State appropriations	28,229	29,275	28,750	31,496	31,554	30,855	29,564	26,924	28,555
Federal grants and contracts	56,839	58,890	51,131	32,552	30,668	27,391	28,823	32,173	29,501
State grants and contracts	6,495	5,967	5,585	5,831	7,818	8,570	8,662	6,151	5,512
Nongovernmental grants and contracts	1,014	1,419	1,580	2,688	1,632	1,332	785	1,245	475
Private gifts	—	—	—	—	—	—	1	20	13
Net investment income	1,098	718	1,587	249	1,084	1,780	1,148	709	343
Other nonoperating revenue	540	333	353	354	1,237	321	151	412	208
Total nonoperating revenues	111,867	114,694	107,932	92,415	94,236	89,893	88,092	86,581	83,143
Capital appropriations	14,084	13,648	13,979	13,721	8,316	7,762	7,235	6,525	6,944
Total revenues	\$ 158,126	158,388	153,363	139,220	133,625	126,081	122,775	121,064	116,099

See accompanying independent auditors' report.

COMMUNITY COLLEGE OF PHILADELPHIA
(A Component Unit of the City of Philadelphia)

Statistical Section

Years ended June 30, 2004 through June 30, 2012

Schedule of Revenue by Source

Year ended June 30

(Amounts expressed in percentages)

	2012	2011	2010	2009	2008	2007	2006	2005	2004
Revenues:									
Student tuition and fees (net of scholarship allowances)	19.09%	17.76%	19.31%	22.71%	22.24%	21.53%	21.39%	21.98%	21.22%
State grants and contracts	—	—	—	—	—	—	—	0.07	0.06
Nongovernmental grants and contracts	—	—	—	—	—	0.06	0.04	0.06	0.11
Sales of auxiliary enterprises	1.16	1.09	1.08	0.98	0.95	0.90	0.88	0.92	0.91
Other operating revenues	0.11	0.11	0.13	0.07	0.06	0.06	0.05	0.06	0.11
Total operating revenues	20.36%	18.96%	20.52%	23.76%	23.25%	22.55%	22.36%	23.09%	22.41%
City appropriations	11.16%	11.42%	12.35%	13.82%	15.15%	15.58%	15.44%	15.65%	15.97%
State appropriations	17.85	18.48	18.75	22.62	23.61	24.47	24.08	22.24	24.60
Federal grants and contracts	35.95	37.18	33.34	23.38	22.95	21.72	23.48	26.58	25.41
State grants and contracts	4.11	3.77	3.64	4.19	5.85	6.80	7.06	5.08	4.75
Nongovernmental grants and contracts	0.64	0.90	1.03	1.93	1.22	1.06	0.64	1.03	0.41
Private gifts	—	—	—	—	—	—	—	0.02	0.01
Net investment income	0.69	0.45	1.03	0.18	0.81	1.41	0.94	0.59	0.30
Other nonoperating revenue	0.33	0.22	0.23	0.26	0.94	0.25	0.11	0.33	0.16
Total nonoperating revenues	70.73%	72.42%	70.37%	66.38%	70.53%	71.29%	71.75%	71.52%	71.61%
Capital appropriations	8.91%	8.62%	9.11%	9.86%	6.22%	6.16%	5.89%	5.39%	5.98%
Total revenues	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

Source: Audited financial statements.

See accompanying independent auditors' report.

COMMUNITY COLLEGE OF PHILADELPHIA
(A Component Unit of the City of Philadelphia)

Statistical Section

Years ended June 30, 2004 through June 30, 2012

Schedule of Expenses by Use

Year ended June 30

(Amounts expressed in thousands)

	2012	2011	2010	2009	2008	2007	2006	2005	2004
Expenses:									
Salaries	\$ 76,796	78,168	73,489	69,694	68,333	64,747	63,350	64,503	62,570
Benefits	32,062	32,500	30,231	27,121	25,210	25,309	23,980	22,595	20,931
Contracted services	6,057	5,376	4,881	5,214	4,869	4,089	4,212	4,089	3,990
Supplies	2,760	3,253	2,198	2,107	2,416	1,996	2,183	1,917	1,801
Depreciation	9,764	7,660	6,493	6,588	6,374	5,947	6,086	5,675	6,662
Student aid	10,015	7,376	7,935	4,409	4,326	4,342	6,975	8,512	8,587
Other	11,897	12,948	11,730	12,269	11,692	11,109	11,383	11,129	11,055
GASB 45 (Other post-employment benefits) accrual	7,611	6,039	6,199	5,181	5,195	—	—	—	—
Total operating expenses	156,962	153,320	143,156	132,583	128,415	117,539	118,169	118,420	115,596
Interest on capital asset-related debt service	3,927	3,542	1,841	1,889	2,273	1,993	2,603	2,852	2,902
Total nonoperating expenses	3,927	3,542	1,841	1,889	2,273	1,993	2,603	2,852	2,902
Total expenses	\$ 160,889	156,862	144,997	134,472	130,688	119,532	120,772	121,272	118,498

See accompanying independent auditors' report.

COMMUNITY COLLEGE OF PHILADELPHIA
(A Component Unit of the City of Philadelphia)

Statistical Section

Years ended June 30, 2004 through June 30, 2012

Schedule of Expenses by Use

Year ended June 30

(Amounts expressed in percentages)

	2012	2011	2010	2009	2008	2007	2006	2005	2004
Expenses:									
Salaries	47.73%	49.83%	50.68%	51.83%	52.29%	54.17%	52.45%	53.19%	52.80%
Benefits	19.93	20.72	20.85	20.17	19.29	21.17	19.86	18.63	17.66
Contracted services	3.77	3.43	3.37	3.88	3.72	3.42	3.49	3.37	3.37
Supplies	1.72	2.07	1.52	1.57	1.85	1.67	1.81	1.58	1.52
Depreciation	6.07	4.88	4.48	4.90	4.88	4.98	5.04	4.68	5.62
Student aid	6.22	4.70	5.47	3.28	3.31	3.63	5.78	7.02	7.25
Other	7.39	8.26	8.09	9.12	8.95	9.29	9.41	9.18	9.33
GASB 45 (Other post-employment benefits) accrual	4.73	3.85	4.27	3.85	3.97	—	—	—	—
Total operating expenses	97.56	97.74	98.73	98.60	98.26	98.33	97.84	97.65	97.55
Interest on capital asset-related debt service	2.44	2.26	1.27	1.40	1.74	1.67	2.16	2.35	2.45
Total nonoperating	2.44	2.26	1.27	1.40	1.74	1.67	2.16	2.35	2.45
Total expenses	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

Source: Audited financial statements.

See accompanying independent auditors' report.

COMMUNITY COLLEGE OF PHILADELPHIA
(A Component Unit of the City of Philadelphia)

Statistical Section

Years ended June 30, 2004 through June 30, 2012

Schedule of Expenses by Function

Year ended June 30

(Amounts expressed in thousands)

	2012	2011	2010	2009	2008	2007	2006	2005	2004
Expenses by function:									
Instruction	\$ 62,163	62,184	57,714	53,368	51,996	48,457	47,272	49,010	47,109
Public services	63	92	46	123	93	30	70	68	141
Academic support	17,724	19,251	18,540	16,828	14,920	13,927	12,577	12,233	11,574
Student services	21,075	21,744	20,241	18,212	17,776	16,315	17,030	16,592	16,122
Institutional support	23,281	22,003	20,095	21,385	21,296	17,956	17,365	16,299	15,661
Operation and maintenance of plant	12,244	12,392	11,307	10,905	10,949	9,964	9,632	9,079	9,008
Depreciation	9,764	7,660	6,493	6,588	6,374	5,947	6,086	5,675	6,662
Student aid	10,015	7,377	7,935	4,409	4,326	4,342	7,440	8,512	8,587
Auxiliary enterprises	633	617	785	765	685	601	618	624	704
Other	—	—	—	—	—	—	78	328	28
Interest on capital debt	3,927	3,542	1,841	1,889	2,273	1,993	2,603	2,852	2,902
Total expenses by function	\$ 160,889	156,862	144,997	134,472	130,688	119,532	120,771	121,272	118,498

Schedule of Expenses by Function

Year ended June 30

(Percent of total expenses)

	2012	2011	2010	2009	2008	2007	2006	2005	2004
Expenses by function:									
Instruction	38.64%	39.64%	39.80%	39.69%	39.79%	40.54%	39.14%	40.41%	39.76%
Public services	0.04%	0.06%	0.03%	0.09%	0.07%	0.03%	0.06%	0.06%	0.12%
Academic support	11.02%	12.28%	12.79%	12.51%	11.42%	11.65%	10.41%	10.09%	9.77%
Student services	13.10%	13.86%	13.96%	13.54%	13.60%	13.65%	14.10%	13.68%	13.61%
Institutional support	14.47%	14.03%	13.86%	15.90%	16.30%	15.02%	14.38%	13.44%	13.22%
Operation and maintenance of plant	7.61%	7.90%	7.80%	8.12%	8.37%	8.33%	7.98%	7.49%	7.59%
Depreciation	6.07%	4.88%	4.48%	4.90%	4.88%	4.98%	5.04%	4.68%	5.62%
Student aid	6.22%	4.70%	5.47%	3.28%	3.31%	3.63%	6.16%	7.02%	7.25%
Auxiliary enterprises	0.39%	0.39%	0.54%	0.57%	0.52%	0.50%	0.51%	0.51%	0.59%
Other	—%	—%	—%	—%	—%	—%	0.06%	0.27%	0.02%
Interest on capital debt	2.44%	2.26%	1.27%	1.40%	1.74%	1.67%	2.16%	2.35%	2.45%
Total expenses by function	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

Source: Audited financial statements.

See accompanying independent auditors' report.

COMMUNITY COLLEGE OF PHILADELPHIA
(A Component Unit of the City of Philadelphia)

Statistical Section

Years ended June 30, 2004 through June 30, 2012

Schedule of Net Assets and Changes in Net Assets

Year ended June 30

(Amounts expressed in thousands)

	2012	2011	2010	2009	2008	2007	2006	2005	2004
Total revenues (from schedule of revenues by source)	\$ 140,117	144,740	139,384	125,499	125,309	118,318	115,541	114,539	109,155
Total operating expenses (from schedule of expenses by use)	160,889	156,862	144,997	134,472	130,688	119,532	120,771	121,272	118,498
Income before other revenues and expenses	(20,772)	(12,122)	(5,613)	(8,973)	(5,379)	(1,214)	(5,230)	(6,733)	(9,343)
Capital grants and contracts	—	—	—	—	—	35	235	638	456
Deductions to permanent endowments	—	—	—	—	(14)	(106)	(22)	(378)	(179)
Total changes in net assets	(20,772)	(12,122)	(5,613)	(8,973)	(5,393)	(1,285)	(5,017)	(6,473)	(9,066)
Net assets, beginning	85,903	84,377	76,011	71,263	68,340	61,863	59,646	59,594	61,716
Net assets, ending	\$ 65,131	72,255	70,398	62,290	62,947	60,578	54,629	53,121	52,650
Invested in capital assets, net of related debt	\$ 86,331	80,136	69,278	60,947	54,231	49,504	49,416	49,372	49,754
Restricted – nonexpendable	—	—	—	—	—	13	79	100	441
Restricted – expendable	1,364	731	511	511	1,874	920	145	556	5,986
Unrestricted	(4,553)	5,036	14,588	14,553	15,158	17,903	12,222	9,618	3,413
Total net assets	\$ 83,142	85,903	84,377	76,011	71,263	68,340	61,862	59,646	59,594

Source: Audited financial statements.

See accompanying independent auditors' report.

COMMUNITY COLLEGE OF PHILADELPHIA
(A Component Unit of the City of Philadelphia)

Statistical Section

Years ended June 30, 2004 through June 30, 2012

Fiscal Year Enrollment and Degree Statistics									
	2012	2011	2010	2009	2008	2007	2006	2005	2004
Enrollments and student demographics:									
Credit FTE	15,769	16,091	15,808	14,208	13,942	13,570	13,594	15,294	15,657
Unduplicated Credit Headcount	29,094	29,032	28,783	26,868	26,212	26,157	26,293	29,269	30,341
Percentage – Men	35.5%	35.5%	34.5%	33.7%	33.2%	32.8%	32.9%	32.5%	33.2%
Percentage – Women	64.5	64.5	65.5	66.3	66.8	67.2	67.1	67.5	66.8
Percentage – Black	49.9%	49.2%	48.9%	48.6%	48.0%	48.3%	47.8%	50.2%	51.2%
Percentage – White	24.6	24.4	25.0	25.7	25.2	26.0	26.8	26.9	25.6
Percentage – Asian	7.3	7.2	7.1	7.4	7.7	7.6	7.3	6.7	6.3
Percentage – Hispanic	4.9	6.5	7.0	6.8	6.3	5.9	5.6	5.6	5.9
Percentage – American Indian/other	0.5	0.5	0.4	0.4	0.4	0.5	0.5	0.6	0.5
Percentage – Unknown	12.9	12.2	11.6	11.1	12.4	11.7	12.0	10.0	10.5
Degrees awarded:									
Associate	1,828	1,702	1,667	1,741	1,592	1,481	1,465	1,507	1,446
Certificate	180	214	216	259	319	232	170	154	160

Source: Department of Institutional Research.

See accompanying independent auditors' report.

COMMUNITY COLLEGE OF PHILADELPHIA
(A Component Unit of the City of Philadelphia)

Statistical Section

Years ended June 30, 2004 through June 30, 2012

Undergraduate Average Annual Tuition and Fees

Community College of Philadelphia in Comparison to Other Selected Colleges

(Full-time Academic Year Tuition and Fee Charges)

	2011-12	2010-11	2009-10	2008-09	2007-08	2006-07	2005-06	2004-05	2003-04
Community College of Philadelphia	\$ 4,080	3,840	3,696	3,528	3,528	3,336	3,120	2,856	2,496
Bucks County Community College	3,888	3,744	3,264	3,096	2,976	2,904	2,784	2,832	2,832
Delaware County Community College	3,312	3,144	3,072	2,880	2,760	2,616	2,532	2,556	2,268
Montgomery County Community College	3,498	3,276	3,052	2,520	2,424	2,328	2,256	2,160	2,112
Temple University	13,596	12,424	11,764	11,448	10,802	10,380	9,640	9,102	8,594
West Chester University	8,274	7,680	7,211	6,737	6,518	6,293	6,147	6,006	5,748
Drexel University	34,405	33,005	31,865	30,440	29,085	25,450	24,280	23,180	21,305

Note: Community College values reflect amounts charged to sponsoring district residents.

Source: College and University Institutional Websites.

Faculty and Staff Statistics

For fall term in year

	2011	2010	2009	2008	2007	2006	2005	2004
Faculty:								
Part-time	757	771	737	684	641	623	787	806
Full-time	418	413	395	393	395	399	399	393
Percentage tenured	83.0%	84.0%	79.5%	79.6%	78.5%	76.1%	74.1%	74.3%
Administrative and support staff:								
Part-time	22	19	19	23	31	31	28	31
Full-time	472	460	462	457	426	429	424	424
Total employees:								
Part-time	779	790	756	717	672	654	815	837
Full-time	890	873	857	850	821	828	823	817
Students per full-time staff:								
Number credit students	19,751	19,503	19,047	17,327	17,352	16,871	16,889	19,707
Faculty	47	47	48	44	44	42	42	50
Administrative and support staff	42	42	44	38	41	39	40	46
Average annual faculty salary	\$ 63,215	64,947	64,062	61,859	60,799	57,346	58,473	57,493

Source: Institutional Human Resource Records.

See accompanying independent auditors' report.

COMMUNITY COLLEGE OF PHILADELPHIA
(A Component Unit of the City of Philadelphia)

Statistical Section

Years ended June 30, 2004 through June 30, 2012

Gross Square Feet of College Buildings									
	2012	2011	2010	2009	2008	2007	2006	2005	2004
Main Campus – Buildings	900,613	900,613	852,445	852,445	852,445	852,445	852,445	840,877	840,877
Main Campus – 17 Street Garage	230,660	230,660	230,660	230,360	230,360	230,360	230,360	230,360	230,360
Main Campus – CBI Garage	74,902	74,902	74,902	74,902	74,902	74,902	74,902	74,902	74,902
Main Campus – 434 North 15th Street	88,500	88,500	—	—	—	—	—	—	—
Northeast Regional Center	109,075	109,075	109,075	59,876	59,876	59,876	59,876	59,876	59,876
West Regional Center	39,394	32,090	32,090	32,090	32,090	32,090	32,090	32,090	32,090
Northwest Regional Center	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000
Total gross square feet	1,533,144	1,525,840	1,389,172	1,339,673	1,339,673	1,339,673	1,339,673	1,328,105	1,328,105

Source: Institutional Physical Plant Records.

Demographic Statistics

City of Philadelphia Last Eight Calendar Years

	Population as of June 30	Average annual unemployment rate
Year:		
2004 – 05	1,470,151	7.3
2005 – 06	1,463,281	6.7
2006 – 07	1,448,394	6.2
2007 – 08	1,449,634	6.0
2008 – 09	1,540,351	7.1
2009 – 10	1,547,297	9.8
2010 – 11	1,526,006	10.9
2011 – 12	1,536,471	10.8

Sources: United States Census Bureau and Bureau of Labor Statistics

See accompanying independent auditors' report.

COMMUNITY COLLEGE OF PHILADELPHIA
(A Component Unit of the City of Philadelphia)

Supplemental Schedules

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Schedule 1

COMMUNITY COLLEGE OF PHILADELPHIA
 (A Component Unit of the City of Philadelphia)

Component Unit Schedule of Net Assets

June 30, 2012

(In thousands)

Assets:

Cash on deposit and on hand	\$ 11,664
Equity in pooled cash and investments	—
Equity in treasurer's account	—
Investments	37,136
Internal balances	—
Amounts held by fiscal agent	—
Notes receivable	—
Taxes receivable	—
Accounts receivable	9,275
Allowance for doubtful accounts	(2,568)
Interest and dividends receivable	50
Due from other governments	2,609
Restricted assets	4,234
Inventories	—
Other assets	1,137
Property, plant and equipment	179,484
Total assets	\$ <u>243,021</u>

Liabilities:

Notes payable	\$ —
Vouchers and accounts payable	11,521
Salaries and wages payable	2,876
Accrued expenses	1,298
Funds held in escrow	123
Due to other governments	2,419
Deferred revenue	2,568
Current portion of long-term obligations	10,399
Noncurrent portion of long-term obligations	87,002
Other Post Employment Benefits (GASB 45)	30,225
Total liabilities	\$ <u>148,431</u>

Net assets:

Invested in capital assets, net of related debt	\$ 86,331
Restricted for:	
Capital projects	4,757
Debt service	—
Community development projects	—
Behavioral health programs	—
Intergovernmental financing	—
Tuition stabilization and scholarships	6,761
Rate stabilization	—
Unrestricted (deficit)	(3,259)
Total net assets	\$ <u>94,590</u>

See accompanying independent auditors' report.

Schedule 2

COMMUNITY COLLEGE OF PHILADELPHIA
 (A Component Unit of the City of Philadelphia)

Component Unit Schedule of Activities

Year ended June 30, 2012

(In thousands)

	Program revenues			Net expense and changes in net assets
	Expenses	Charges for services	Operating grants and contributions	
Community College Services	\$ 161,964	32,008	64,714	—
General revenues:				

* Includes Commonwealth appropriations of \$34,556 and City of Philadelphia appropriations of \$25,409.

See accompanying independent auditors' report.

COMMUNITY COLLEGE OF PHILADELPHIA
(A Component Unit of the City of Philadelphia)

Component Unit Capital Asset Format

Year ended June 30, 2012

Capital asset business-type activity format: Fiscal year 2012

Name of company: Community College of Philadelphia

	<u>Beginning balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending balance</u>
Business-type activities:				
Capital assets not being depreciated:				
Land	\$ 25,228,503	2,843,732	—	28,072,235
Fine arts	705,208	—	—	705,208
Construction in process	36,306,328	13,854,610	(32,570,498)	17,590,440
Total capital assets not being depreciated	<u>62,240,039</u>	<u>16,698,342</u>	<u>(32,570,498)</u>	<u>46,367,883</u>
Capital assets being depreciated:				
Buildings	171,920,054	30,412,625	—	202,332,679
Other improvements	34,529,740	—	(16,680,856)	17,848,884
Equipment	14,331,778	23,992,351	—	38,324,129
Furniture	1,091,683	57,450	(18,938)	1,130,195
Leasehold improvements	163,524	12,652	—	176,176
Infrastructure	—	—	—	—
Total capital assets being depreciated	<u>222,036,779</u>	<u>54,475,078</u>	<u>(16,699,794)</u>	<u>259,812,063</u>
Less accumulated depreciation for:				
Buildings	78,393,706	5,478,731	—	83,872,437
Other improvements	23,786,865	—	(9,133,587)	14,653,278
Equipment	14,083,644	12,926,095	—	27,009,739
Furniture	932,169	86,878	—	1,019,047
Leasehold improvements	91,980	48,942	—	140,922
Infrastructure	—	—	—	—
Total accumulated depreciation	<u>117,288,364</u>	<u>18,540,646</u>	<u>(9,133,587)</u>	<u>126,695,423</u>
Total capital assets being depreciated, net	<u>104,748,415</u>	<u>35,934,432</u>	<u>(7,566,207)</u>	<u>133,116,640</u>
Business-type activities capital assets, net	<u>\$ 166,988,454</u>	<u>52,632,774</u>	<u>(40,136,705)</u>	<u>179,484,523</u>

See accompanying independent auditors' report.



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**Report on Internal Control over Financial Reporting and on
Compliance and Other Matters Based on an Audit of Financial
Statements Performed in Accordance with
*Government Auditing Standards***

Board of Trustees
Community College of Philadelphia:

We have audited the financial statements of the business-type activities and the discretely presented component unit of the Community College of Philadelphia (the College), a component unit of the City of Philadelphia, Pennsylvania as of and for the year ended June 30, 2012, which collectively comprise the College's basic financial statements and have issued our report thereon dated September 28, 2012. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Internal Control over Financial Reporting

Management of the College is responsible for establishing and maintaining effective internal control over financial reporting. In planning and performing our audit, we considered the College's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the College's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the College's internal control over financial reporting.

A deficiency in internal control over financial reporting exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control over financial reporting, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the College's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The



results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we reported to management of the College in a separate letter dated September 28, 2012.

This report is intended solely for the information and use of management, the Board of Trustees, others within the entity, the City of Philadelphia, and federal awarding agencies and pass-through entities, and is not intended to be and should not be used by anyone other than these specified parties.

KPMG LLP

September 28, 2012